Town and County of Nantucket
Select Board • County Commissioners

Dawn E. Hill Holdgate, Chair
Jason Bridges
Matt Fee
Kristie L. Ferrantella
Melissa Murphy

16 Broad Street
Nantucket, Massachusetts 02554

Telephone (508) 228-7255
Facsimile (508) 228-7272
www.nantucket-ma.gov

C. Elizabeth Gibson
Town & County Manager

AGENDA FOR THE MEETING OF THE
SELECT BOARD
JANUARY 13, 2021 – 5:00 PM
REMOTE PARTICIPATION VIA ZOOM WEBINAR
PURSUANT TO GOVERNOR BAKER'S MARCH 12, 2020
ORDER REGARDING OPEN MEETING LAW
NANTUCKET, MASSACHUSETTS

YOU TUBE LINK:
https://youtu.be/rhU2Tr0kUGI

I. CALL TO ORDER

II. SELECT BOARD ACCEPTANCE OF AGENDA

III. ANNOUNCEMENTS
1. The Select Board Meeting is Being Audio/Video Recorded.

IV. COVID-19 WEEKLY UPDATE
1. Public Comment.

2. Report(s) from Public Health Director and/or Nantucket Cottage Hospital President:
   - COVID-19 Case Metrics, Including Massachusetts COVID-19 Community-Level Data Map
   - COVID-19 Testing
   - Stop the Spread Testing Program
   - Vaccine Distribution Plan Update
   - COVID19 Task Force: Weekly Report
   - Economic Task Force Update
   - Board of Health Orders
   - Other
   - Select Board Comments/Questions

V. PUBLIC COMMENT FOR ITEMS NOT RELATED TO COVID-19 OR OTHER AGENDA ITEMS*

*VI. NEW BUSINESS**

VII. APPROVAL OF MINUTES AND WARRANTS

1. Approval of Minutes of January 6, 2021 at 5:00 PM.

2. Approval of Payroll Warrant for January 10, 2021.

3. Approval of Treasury Warrant for January 13, 2021.

VIII. CITIZEN/DEPARTMENTAL REQUETS

1. Request for Waiver of Sewer Connection Permit Fee for Covenant Home Located at 5A Green Meadows Drive.

2. Housing Director: Request for Letter of Support for 6 Fairgrounds Road Housing Application for Tax Credits.

3. Preservation Planner: Request for Approval and Execution of Assurances for Certified Local Government (CLG) Program Application.

IX. PUBLIC HEARINGS

1. Public Hearing to Consider Amending the Town of Nantucket Regulations for the Use of Town-owned Beaches and Town-owned Land Adjacent to Ponds and Pond Areas, with Respect to Activities that Might Attract Sharks to Swimmable Areas of Nantucket Beaches (Continued from December 2, 2020).

X. TOWN MANAGER'S REPORT

1. FY 2022 Enterprise Fund Budget Presentations: Airport; Solid Waste; Sewer; Wannacomet Water; Siasconset Water; Our Island Home.

2. FY 2021 Second Quarter Budget Reports: Wannacomet Water Enterprise Fund; Siasconset Water Enterprise Fund; Sewer Enterprise Fund; Solid Waste Enterprise Fund.

XI. SELECT BOARD'S REPORTS/COMMENT

1. Determination as to Rescheduling 2020 Fourth of July Fireworks Show.

2. Review Final Draft/Potential Adoption of 2020-21 Strategic Plan Update (Continued from December 9, 2020).

3. Committee Reports.

XII. ADJOURNMENT

**Identified on Agenda Protocol Sheet*

Select Board Agenda Protocol:

- *<u>Roberts Rules</u>: The Select Board follows <u>Roberts Rules of Order</u> to govern its meetings as per the Town Code and Charter.*

- *<u>Public Comment</u>: For bringing matters of public interest to the attention of the Board. The Board welcomes concise statements on matters that are within the purview of the Select Board. At the Board's discretion, matters raised under Public Comment may be directed to Town Administration or may be placed on a future agenda, allowing all viewpoints to be represented before the Board takes action. Except in emergencies, the Board will not normally take any other action on Public Comment. Any personal remarks or interrogation or any matter that appears on the regular agenda are not appropriate for Public Comment.*

  Public Comment is not to be used to present charges or complaints against any specifically named individual, public or private; instead, all such charges or complaints should be presented in writing to the Town Manager who can then give notice and an opportunity to be heard to the named individual as per MGL Ch. 39, s 23B.

- *<u>New Business</u>: For topics not reasonably anticipated 48 hours in advance of the meeting.*

- *<u>Public Participation</u>: The Board welcomes valuable input from the public at appropriate times during the meeting with recognition by the Chair. For appropriate agenda items, the Chair will introduce the item and take public input. Individual Board Members may have questions on the clarity of information presented. The Board will hear any staff input and then deliberate on a course of action.*

- *<u>Select Board Report and Comment</u>: Individual Board Members may have matters to bring to the attention of the Board. If the matter contemplates action by the Board, Board Members will consult with the Chair and/or Town Manager in advance and provide any needed information by the Thursday before the meeting. Otherwise, except in emergencies, the Board will not normally take action on Select Board Comment.*

OFFICE OF THE GOVERNOR
COMMONWEALTH OF MASSACHUSETTS
STATE HOUSE • BOSTON, MA 02133
(617) 725-4000

CHARLES D. BAKER
GOVERNOR

KARYN E. POLITO
LIEUTENANT GOVERNOR

ORDER SUSPENDING CERTAIN PROVISIONS OF THE OPEN MEETING LAW, G. L. c. 30A, § 20

WHEREAS, on March 10, 2020, I, Charles D. Baker, Governor of the Commonwealth of Massachusetts, acting pursuant to the powers provided by Chapter 639 of the Acts of 1950 and Section 2A of Chapter 17 of the General Laws, declared that there now exists in the Commonwealth of Massachusetts a state of emergency due to the outbreak of the 2019 novel Coronavirus ("COVID-19"); and

WHEREAS, many important functions of State and Local Government are executed by "public bodies," as that term is defined in G. L. c. 30A, § 18, in meetings that are open to the public, consistent with the requirements of law and sound public policy and in order to ensure active public engagement with, contribution to, and oversight of the functions of government; and

WHEREAS, both the Federal Centers for Disease Control and Prevention ("CDC") and the Massachusetts Department of Public Health ("DPH") have advised residents to take extra measures to put distance between themselves and other people to further reduce the risk of being exposed to COVID-19. Additionally, the CDC and DPH have advised high-risk individuals, including people over the age of 60, anyone with underlying health conditions or a weakened immune system, and pregnant women, to avoid large gatherings.

WHEREAS, sections 7, 8, and 8A of Chapter 639 of the Acts of 1950 authorize the Governor, during the effective period of a declared emergency, to exercise authority over public assemblages as necessary to protect the health and safety of persons; and

WHEREAS, low-cost telephone, social media, and other internet-based technologies are currently available that will permit the convening of a public body through virtual means and allow real-time public access to the activities of the public body; and

WHEREAS section 20 of chapter 30A and implementing regulations issued by the Attorney General currently authorize remote participation by members of a public body, subject to certain limitations;

NOW THEREFORE, I hereby order the following:

(1) A public body, as defined in section 18 of chapter 30A of the General Laws, is hereby relieved from the requirement of section 20 of chapter 30A that it conduct its meetings in a public place that is open and physically accessible to the public, provided that the public body makes provision to ensure public access to the deliberations of the public body for interested members of the public through adequate, alternative means.

Adequate, alternative means of public access shall mean measures that provide transparency and permit timely and effective public access to the deliberations of the public body. Such means may include, without limitation, providing public access through telephone, internet, or satellite enabled audio or video conferencing or any other technology that enables the public to clearly follow the proceedings of the public body while those activities are occurring. Where allowance for active, real-time participation by members of the public is a specific requirement of a general or special law or regulation, or a local ordinance or by-law, pursuant to which the proceeding is conducted, any alternative means of public access must provide for such participation.

A municipal public body that for reasons of economic hardship and despite best efforts is unable to provide alternative means of public access that will enable the public to follow the proceedings of the municipal public body as those activities are occurring in real time may instead post on its municipal website a full and complete transcript, recording, or other comprehensive record of the proceedings as soon as practicable upon conclusion of the proceedings. This paragraph shall not apply to proceedings that are conducted pursuant to a general or special law or regulation, or a local ordinance or by-law, that requires allowance for active participation by members of the public.

A public body must offer its selected alternative means of access to its proceedings without subscription, toll, or similar charge to the public.

(2) Public bodies are hereby authorized to allow remote participation by all members in any meeting of the public body. The requirement that a quorum of the body and the chair be physically present at a specified meeting location, as provided in G. L. c. 30A, § 20(d) and in 940 CMR 29.10(4)(b), is hereby suspended.

(3) A public body that elects to conduct its proceedings under the relief provided in sections (1) or (2) above shall ensure that any party entitled or required to appear before it shall be able to do so through remote means, as if the party were a member of the public body and participating remotely as provided in section (2).

(4) All other provisions of sections 18 to 25 of chapter 30A and the Attorney General's implementing regulations shall otherwise remain unchanged and fully applicable to the activities of public bodies.

This Order is effective immediately and shall remain in effect until rescinded or until the State of Emergency is terminated, whichever happens first.

Given in Boston at 8:40 PM this 12th day of March, two thousand and twenty.

Charles D Baker

CHARLES D. BAKER
GOVERNOR
Commonwealth of Massachusetts

Agenda Item Summary

Agenda Item #	VIII. 1.
Date	1/13/2021

Staff

Tucker Holland, Municipal Housing Director

Subject

Request for Sewer Connection Fee Waiver for a Covenant Home located at 5A Green Meadows Drive

Executive Summary

In accordance with the Board's Sewer Waiver Policy for Covenant Homes, Holly and Peter Fernandes are requesting a waiver of the Sewer Connection Fee in conjunction with the Covenant Program Condominium they own at 5A Green Meadows Drive. They have lived at this residence for 8+ years and simply moving to tie into the sewer system in accordance with the Town's sewer policy for the area (Nantucket Harbor Shimmo/PLUS Parcels).

Staff Recommendation

Approve the Sewer Connection Fee Waiver, consistent with past practice.

Background/Discussion

This is simply a request in accordance with policy and past practice and will aid in the home tying into the sewer system.

Impact: Environmental ☒ Fiscal ☐ Community☒ Other☐

Compliance with the Town's sewer policy. Support of year-round housing.

Board/Commission Recommendation

N/A

Public Outreach

N/A

Connection to Existing Applicable Plan (i.e., Strategic Plan, Master Plan, etc.)

Strategic Plan – Housing, Environment

Attachments

1) Fernandes Letter
2) 5a Green Meadows Drive Deed
3) 5a Green Meadows Drive Covenant Program Condominium Document
4) Sewer Fee Waiver Policy (12/3/2020)

January 4, 2020

Town of Nantucket
16 Broad Street
Nantucket, Massachusetts 02554

Re: Sewer Connection Fee Waiver

To Whom It May Concern,

I Holly Fernandes and my husband Peter Fernandes are requesting a waiver of the sewer connection fee for our covenant home located at 5A Green Meadows Drive.

Thank you for your time and consideration.

Sincerely,

Holly Fernandes

2012 00004181
Bk: 1361 Pg: 264 Page: 1 of 6
Doc: DD 12/24/2012 01:33 PM

RECORD AND RETURN TO:
Peter Fernandes and Holly Fernandes
5 Green Meadow Drive Unit #2
Nantucket MA 02254

~ Recording Information Area ~

QUITCLAIM DEED

Joanna Sue Slavitz formerly known as Jo Merrill Slavitz and Timothy D. Merrill, of Nantucket, Massachusetts , for consideration paid of Two Hundred Fifty Five Thousand and No/100 Dollars ($255,000.00), hereby grants to Peter L. Fernandes and Holly E. Fernandes, as Joint Tenants, of 5 Green Meadow Drive Unit #2 Nantucket Massachusetts 02554.

with QUITCLAIM COVENANTS,

That certain condominium, located in Nantucket, Nantucket County, Massachusetts, now known and numbered as 5 Green Meadow, described as follows:

Unit No. 2 (the "Unit") of 5 Green Meadow Drive Condominium (the "Condominium") created pursuant to Massachusetts General Laws, Chapter 183A (The "Act") by Master Deed dated February 5, 2004, and recorded with Nantucket Deeds in Book 872, Page 303, together with (a) an undivided 40.00 percentage interest in Both the common areas and facilities of the Condominium and the organization of unit owners through which the Condominium and the organization of unit owners through which the Condominium is managed and regulated, (b) the exclusive right to use the parking space and storage area, if any, assigned to the unit, and (c) such other rights and easements appurtenant to the unit as may be set forth in any document governing the operation of the Condominium, including without limitation the Master Deed, the By-laws of the organization of unit owners, and any administrative rules and regulations adopted pursuant thereto (all of which are hereinafter referred to as the "Condominium Documents").

Said Condominium Unit is conveyed subject to the following matters:

(a) The provisions of the Act and the Condominium Documents including without limitation all obligations of the unit owners to pay a proportionate share of the common expenses of the Condominum.

(b) All restrictions, easements and encumbrances referred to in the Condominium Documents.

Being the same premises conveyed to the grantor by deed recorded with the Nantucket Registry of Deeds at Book 01088, Page 106.

Property Address: 5 Green Meadow Drive, Nantucket MA 02254

I, Timothy D. Merrill, hereby depose and state under penalty of perjury that I am married, that I hereby release all homestead rights and estate that I may have in the property hereby conveyed, that the property is and was not the homestead property of, and not the principal residence of, any other person and, further, that there are no other persons entitled to the protection of the homestead act.

I, Joanna Sue Slavitz, hereby depose and state under the penalty of perjury that I am a single person, that I release all homestead rights and estate that I may have in the property hereby conveyed, that the property is and was not the homestead property of, and not the principal residence of, any other person and, further, that there are no other persons entitled to the protection of the homestead act.

[SIGNATURE AND NOTARY PAGE TO FOLLOW]

Witness my hand and seal this 17th day of December, 2012.

Timothy D. Merrill

STATE OF MASSACHUSETTS

County. Worcester 12/17, 2012

On this 17 day of Dec, 2012, before me, the undersigned notary public, personally appeared, Timothy Merrill, and proved to me through satisfactory evidence of identification, which was drivers license, to be the persons whose names are signed on the preceding or attached document, and acknowledged to me that he and she signed it voluntarily for its stated purpose.

Notary Public:
My Commission Expires: 9/20/13

HEATHER R. MILLS
Notary Public
COMMONWEALTH OF MASSACHUSETTS
My Commission Expires
September 20, 2013

NANTUCKET LAND BANK
CERTIFICATE
[ ] Paid $
[✓] Exempt M
[ ] Non-applicable
33556 12/24/12
No. Date
Authorization SM

MASSACHUSETTS EXCISE TAX
Nantucket County ROD #15 001
Date: 12/24/2012 01:33 PM
Ctrl# 460397 27800 Doc# 00004181
Fee: $1,162.80 Cons: $255,000.00

Witness my hand and seal this 18 day of DeC, 2012.

Joanna Sue Slavitz

STATE OF MASSACHUSETTS

County. MIDDLESEX DECEMBER 18 , 2012

On this 18 day of DECEMBER, 2012, before me, the undersigned notary public, personally appeared, JO SLAVITZ, and proved to me through satisfactory evidence of identification, which was drivers license, to be the persons whose names are signed on the preceding or attached document, and acknowledged to me that he and she signed it voluntarily for its stated purpose.

Elizabeth D. Forster

Notary Public:

My Commission Expires: 8-11-17

Housing Nantucket

P.O. Box 3149 • Nantucket MA 02584 • Tel: 508.228.4422 • Fax: 508.228.4915 • www.housingnantucket.org

Nantucket Housing Needs Covenant Program
Qualified Purchaser's Certificate

This certifies that the household comprised of the following individuals:

Peter and Holly Fernandes

has/have submitted sufficient proof to meet the criteria outlined in the Nantucket Housing Needs Covenant Regulation for the above referenced subprogram.

Issue Date: **June 18, 2012** Valid Through: **June 18, 2013**

Nantucket Housing Authority by NHA Properties, Inc., its Agent
d/b/a Housing Nantucket, by Executive Director:
(for authority, please see Book 1262, Page 340)

Anne Kuszpa

****

THE COMMONWEALTH OF MASSACHUSETTS

6/18, 20 12

Nantucket County, ss.

On this 18th day of June 2012, before me, the undersigned Notary Public, personally appeared Anne Kuszpa, proved to me through satisfactory evidence of identification, which was personal knowledge of the undersigned, to be the person whose name is signed above, and acknowledged to me that he signed it voluntarily for its stated purpose.

Notary Public

My commission expires:

"Notary Public"
Milen E. Tsvetkov
Commonwealth of Massachusetts
My Commission Expires on 2/9/2018

Housing Nantucket

P.O. Box 3149 • Nantucket MA 02584 • Tel: 508.228.4422 • Fax: 508.228.4915 • www.housingnantucket.org

Nantucket Housing Needs Covenant Program
Secondary Lot Subprogram
Qualified Seller's Certificate

This certifies that the household comprised of the following individual(s):

Joanna Sue Slavitz & Timothy D. Merrill

Representing themselves as all legal and beneficial owners of the property located at:

5a Green Meadows Drive

has submitted sufficient proof to meet the criteria outlined in the Nantucket Housing Needs Covenant Program Regulations for the above referenced subprogram.

Issue Date: **December 24, 2012** Maximum Sale Price or Maximum Resale Price: **$707,746**

Valid Through: **December 24, 2013;** or the time at which information provide in the Qualified Seller's Application is no longer valid, whichever comes sooner.

Nantucket Housing Authority by NHA Properties, Inc, its Agent
d/b/a Housing Nantucket, by Executive Director:
(for authority see Book 1262, Page 340)

AMKuszpa

Anne Kuszpa

****

THE COMMONWEALTH OF MASSACHUSETTS

Nantucket County, ss. 12/24, 2012

On this 24th day of Dec. 2012 before me, the undersigned notary public, personally appeared Anne Kuszpa, proved to me through satisfactory evidence of identification, which is personal knowledge of the undersigned, to be the person whose name is signed on the above document, and acknowledged to me that he signed it voluntarily for its stated purpose.

Notary Public

My commission expires:

"Notary Public"
Milen E. Tsvetkov
Commonwealth of Massachusetts
My Commission Expires on 2/9/2018

NANTUCKET COUNTY Received & Entered
Attest: Jennifer H. Ferreira, Register of Deeds

Housing Nantucket

2012 00004179
Bk: 1361 Pg: 262 Page: 1 of 1
Doc: COC 12/24/2012 01:33 PM

P.O. Box 3149 • Nantucket MA 02584 • Tel: 508.228.4422 • Fax: 508.228.4915 • www.housingnantucket.org

Nantucket Housing Needs Covenant Program
Condominium 150 Subprogram
Certificate of Compliance

This certifies that purchase by the Qualified Purchaser (s):

Peter and Holly Fernandes

from the Qualified Seller(s):

Joanna Sue Slavitz & Timothy D. Merrill

complies with the Nantucket Housing Needs Covenant and Nantucket Housing Needs Covenant Regulation for the above referenced Subprogram, for the conveyance, sale or transfer of the unit known as:

5a Green Meadows Drive

including, but not limited to: Unit sale price being at or below the applicable Maximum Sale/ Resale Price of $ 707,746; Qualified Seller having paid the applicable Transfer Fee to Housing Nantucket; execution of the applicable form of the Nantucket Housing Needs Covenant; execution of the Nantucket Housing Needs Program Authority Mortgage.

Nantucket Housing Authority by NHA Properties, Inc., its Agent
d/b/a Housing Nantucket, by Executive Director:
(for authority, please see Book 1262, Page 340)

AnKuszpa

Anne Kuszpa, Executive Director

****

THE COMMONWEALTH OF MASSACHUSETTS

12/24, 20 12

Nantucket County, ss.

On this 24th day of Dec. 2012 before me, the undersigned Notary Public, personally appeared Anne Kuszpa, proved to me through satisfactory evidence of identification, which was personal knowledge of the undersigned, to be the person whose name is signed above, and acknowledged to me that he signed it voluntarily for its stated purpose.

Notary Public

My commission expires:

"Notary Public"
Milen E. Tsvetkov
Commonwealth of Massachusetts
My Commission Expires on 2/9/2018

NANTUCKET COUNTY Received & Entered
Attest: Jennifer H. Ferreira, Register of Deeds

TOWN & COUNTY OF NANTUCKET
SELECT BOARD
POLICY FOR SEWER FEE WAIVER REQUESTS
Adopted: 07/20/2016; Revised 10/24/2018, 12/03/2020

I. Policy.

The Select Board, acting as the Nantucket Sewer Commission pursuant to Chapter 396 of the Acts of 2008, and in accordance with Chapter 38, Article III, section 38-3B of the Code of the Town of Nantucket, has the authority to waive any town fee or charge, upon a determination that the public interest so requires.

The Select Board hereby determines that it is in the public interest to encourage the production of affordable housing, including workforce housing units for the Island's working population. Therefore, the Select Board will consider, on a case-by-case basis, waivers of one or both of the Town's fees relating to the connection of dwelling units that are located in an existing Sewer District as established under Chapter 396 of the Acts of 2008.

II. Sewer Connection and Sewer Capacity Fee Waivers.

The Select Board may, at its discretion, waive the sewer connection fee or the Sewer Capacity Fee upon the request of a property owner, developer, or public entity seeking to connect one or more dwelling units to the Town's sewer system if such unit or units are bound by a permanent affordable housing deed restriction in a form acceptable to the Town and enforceable by the Town, and provided that the dwelling unit or units are part of a project where a minimum of 25% of the units are eligible for inclusion on the Town's Subsidized Housing Inventory ("SHI") as maintained by DHCD or any successor agency and provided that the developer and/or unit owner shall cooperate fully with the Town in obtaining SHI status for the eligible unit or units by timely providing all required documentation and notifying the Town Manager when a building permit issues and when an occupancy permit issues.

In the case where less than all of the units in the project are income-restricted, the Select Board may waive up to 100% of both sewer fees where the unit is restricted at 80% AMI or less, up to 75% of both fees where the unit is restricted between 81% and 100% AMI, and up to 50% of both fees where the unit is restricted between 101% AMI and 150% AMI. In the case where all of the units in a project are income-restricted, 100% of both sewer fees may be waived as long as a minimum of 25% of the total number of units are SHI-eligible. In exercising its discretion, in applying the policy, the Select Board may consider the total value of Town subsidies for the project, including closing cost assistance, direct grants, land contribution by the Town, other fee waivers, and market rate sales in the project.

In the case of dwelling units that are subject to a permanent affordable housing covenant meeting the requirements of Chapter 301 of the Acts of 2002, and Chapter 100 of the Code of Nantucket, the Select Board may, in its discretion, waive all or a portion of the sewer connection fee.

Agenda Item Summary

Agenda Item #	VIII. 2.
Date	1/13/2021

Staff

Tucker Holland, Municipal Housing Director

Subject

Approval of letter of support in conjunction with application for tax credit award for 6 Fairgrounds / Ticcoma Green

Executive Summary

As the Board is aware, the 64-unit 6 Fairgrounds / Ticcoma Green rental housing development was held up for over two years by what amounted to nuisance lawsuits. The legal challenges by have now been successfully concluded in favor of the Town, the developer and the will of the voters. Accordingly, the developer, the Town and the community are eager to see these housing units – all of which will count on the Town's Subsidized Housing Inventory – built. Indeed, the pandemic has only brought further into focus the grave effects of not having an adequate stock of suitable, stable, affordable year-round housing. It has always been anticipated that LIHTC would be part of the financing stack. Accordingly, the developer has been invited by DHCD to submit an application for an award in this upcoming round and is seeking a letter of support for the application from the Select Board.

Staff Recommendation

Approval.

Background/Discussion

All 64 units in this development will count on the SHI and 80% of the units will be income-restricted across three levels: 30% AMI, 60% AMI and 120% AMI. The RFP to seek development of 64 units was unanimously supported by the Select Board at the time in 2017 (Atherton, DeCosta, Fee, Holdgate, Kelly) and the award of the project was unanimously supported by the successor Select Board (Bridges, Fee, Holdgate, Higgins, Kelly). Town Meeting has voted affirmatively across multiple Town Meetings to support the development of housing at this location. The Town recently received a $1.5 million MassWorks grant (the Town's first ever MassWorks grant) toward the construction of Waitt Drive to serve this development.

Impact: Environmental ☐ Fiscal ☐ Community☒ Other☐

Strategic goal of creating housing that serves year-round families and also qualifies for the SHI.

Board/Commission Recommendation

N/A

Public Outreach

N/A

Attachments

1. Draft letter for 2021 application
2. Copy of letter submitted with the 2019 application

Town and County of Nantucket
Select Board • County Commissioners

Dawn E. Hill Holdgate, Chair
Jason Bridges
Matt Fee
Kristie L. Ferrantella
Melissa Murphy

16 Broad Street
Nantucket, Massachusetts 02554

Telephone (508) 228-7255
Facsimile (508) 228-7272
www.nantucket-ma.gov

C. Elizabeth Gibson
Town & County Manager

January 8, 2021

Catherine Racer, Associate Director
Department of Housing and Community Development
100 Cambridge Street, Ste. 300
Boston, MA 02114

RE: Nantucket Workforce Housing (Ticcoma Green) February 2019 One Stop - Letter of Support

Dear Associate Director Racer:

Please accept this as an official letter from the Nantucket Select Board in continued support of HallKeen's "One Stop" application for low-income housing tax credit and related financing for the Ticcoma Green Workforce housing development.

In February of 2017 the Town of Nantucket sought proposals from qualified developers for the development and ongoing management of sixty-four (64) units of workforce rental housing consistent with Section 139-8D of the Nantucket Zoning Bylaws on approximately three (3) acres of Town-owned land located at 6 Fairgrounds Road and Ticcoma Way (Nantucket) for the purpose of creating options to address the critical housing need identified in the Town's 2016 Housing Production Plan and 2015 Workforce Housing Needs Assessment. The purpose of the RFP was to select a developer with demonstrated experience and capacity to both develop and manage a residential development project of a quality design and construction that best addresses the unique needs and goals of the community. In July of 2017 the Select Board selected Ticcoma Green and HallKeen as the winning proposal.

The project applied for tax credit financing last year and we understand the tax credit program is highly competitive and need exists throughout the Commonwealth. We are hopeful Nantucket's project will be deemed worthy of an award this round. With a median home price here now topping $3.4 million, the housing crisis in Nantucket has only intensified here during this intervening year.

In addition to substantial Town administration, planning, housing and other staff time that has supported this important initiative, the Town has agreed to provide three acres of centrally located land as a local financing commitment/match to Ticcoma Green in the form of a 99-year ground lease for nominal consideration.

Land values, operating costs and development costs are uniquely high in Nantucket. But for a material commitment from DHCD for subsidized financing along with the Town's contribution of land, it would be impossible to create these needed housing units to serve the working people of Nantucket. We trust you recognize the unique challenge-s associated with creating quality affordable housing in Nantucket, the vital needs of the town's year-round population and the Town's material commitment to Ticcoma Green when considering awards in this extremely competitive financing environment.

Sincerely,

Town of Nantucket
By its Select Board

____
Dawn Hill Holdgate, Chair

____
Jason Bridges, Vice Chair

____
Matthew G. Fee

____
Kristie Ferrantella

____
Melissa K. Murphy

Cc: Mark Hess & Andy Burnes, HallKeen Management

Town and County of Nantucket
Board of Selectmen • County Commissioners

Jason Bridges, Chairman
Dawn E. Hill Holdgate
Matt Fee
Rita Higgins
James R. Kelly

16 Broad Street
Nantucket, Massachusetts 02554

Telephone (508) 228-7255
Facsimile (508) 228-7272
www.nantucket-ma.gov

C. Elizabeth Gibson
Town & County Manager

February 20, 2019

Catherine Racer
Associate Director
Department of Housing and Community Development
100 Cambridge Street, Ste. 300
Boston, Massachusetts 02114

Re: Nantucket Workforce Housing (Ticcoma Green) February 2019 One Stop – Letter of Support

Dear Associate Director Racer:

Please accept this as an official letter from the Nantucket Board of Selectmen in support of HallKeen's "One Stop" application for low income housing tax credit and related financing for the Ticcoma Green Workforce housing development.

In February of 2017 the Town of Nantucket sought proposals from qualified developers for the development and ongoing management of sixty-four (64) units of workforce rental housing consistent with Section 139-8D of the Nantucket Zoning Bylaws on approximately three (3) acres of Town-owned land located at 6 Fairgrounds Road and Ticcoma Way (Nantucket) for the purpose of creating options to address the critical housing need identified in the Town's 2016 Housing Production Plan and 2015 Workforce Housing Needs Assessment. The purpose of the RFP was to select a developer with demonstrated experience and capacity to both develop and manage a residential development project of a quality design and construction that best addresses the unique needs and goals of the community. In July of 2017 the Select Board selected Ticcoma Green and HallKeen as the winning proposal.

The project applied for tax credit financing last year and we understand the tax credit program is highly competitive and need exists throughout the Commonwealth. We are hopeful Nantucket's project will be deemed worthy of an award this round. With an average home price here now topping $2.3 million, the housing crisis in Nantucket has only intensified here during this intervening year.

In addition to substantial Town administration, planning, housing and other staff time that has supported this important initiative, the Town has agreed to provide three acres of centrally located land as a local financing commitment/match to Ticcoma Green in the form of a 99-year ground lease for nominal consideration.

Land values, operating costs and development costs are uniquely high in Nantucket. But for a material commitment from DHCD for subsidized financing along with the Town's contribution of land, it would be impossible to create these needed housing units to serve the working people of Nantucket. We trust you recognize the unique challenges associated with creating quality affordable housing in Nantucket, the vital needs of the town's year-round population and the Town's material commitment to Ticcoma Green when considering awards in this extremely competitive financing environment.

Sincerely,

Town of Nantucket
By its Select Board

Jason Bridges, Chair

DHH by TH, per her authorization
Dawn Hill Holdgate, Vice Chair

Matthew G. Fee

Rita Higgins

James R. Kelly

Cc: Mark Hess & Andy Burnes, HallKeen Management

Agenda Item Summary

Agenda Item #	VIII. 3.
Date	1/13/2021

Staff

Holly E. Backus, Preservation Planner

Subject

Certified Local Government – Town Assurances page for signature by the Chair

Executive Summary

The Nantucket Historical Commission (NHC) and the Historic District Commission (HDC) have agreed to apply to the Massachusetts Historical Commission (MHC) to become a "Certified Local Government" – a program through the National Park Service (NPS.) The certification is "to help communities save the irreplaceable historic character of places – through the certification process, communities make a commitment to historic preservation." The certification by the NPS will also provide the Town with additional funding opportunities from the Federal Historic Preservation Fund, additional MHC staff assistance, and continued commitment to sustainability of our historic community.

Staff Recommendation

The NHC and HDC are in the first part of the application process with MHC. In order to be considered for the certification process, the NPS needs assurances from the local government with compliance of the CLG program guidelines. As Preservation Planner for the Town, staff liaison to both the NHC & HDC, and future Local CLG Coordinator, I recommend approval of this assurance for our CLG application.

Background/Discussion

The CLG application was previously discussed with the Select Board in 2020.

Impact: Environmental ☒ Fiscal ☐ Community☒ Other☐

Board/Commission Recommendation

Both the NHC & HDC have discussed publicly of becoming a CLG under the National Park Service's program and have voted individually to move forward with the joint application and MOU.

Public Outreach

Becoming a CLG demonstrates the Town's continued commitment to Historic Preservation.

Connection to Existing Applicable Plan (i.e., Strategic Plan, Master Plan, etc.)

Strategic Plan 2020 – mission statement

Attachments

Assurances page – Part V of the CLG Application

Part V

ASSURANCES

In consideration of and for the purpose of certification of the local government by the Department of the Interior, National Park Service, through the Massachusetts Historical Commission, _________ Nantucket _________ (hereafter called "local government") hereby agrees that it will comply with the following:

1. The local government will fulfill all the standards for certification pursuant to the Guidelines, Section II, Requirements for Certification of Local Government Programs.

2. In order to be eligible to receive a portion of the local share of the Historic Preservation Fund (HPF) allocation to Massachusetts, the certified local government shall:

(a) Maintain adequate Financial Management Systems which are:

in accordance with the Office of Management and Budget Circular A-102, revised, "Standards for Grantee Financial Management Systems."

auditable in accordance with the Single Audit process of OMB Circular A-133, and

periodically reviewed and evaluated by the SHPO in accordance with the Office of Management and Budget Circular A-102, revised "Standards for Grantee Financial Management Systems."

(b) adhere to all requirements of the HPF Grants Manual.

(c) adhere to any requirements mandated by Congress pertaining to the Historic Preservation Fund.

(d) not apply transferred monies as a matching share for any other federal grant.

3. Pursuant to the Guidelines, Section IV, PROCESS FOR MONITORING, EVALUATION AND DECERTIFICATION OF CERTIFIED LOCAL GOVERNMENTS, the certified local government shall:

(a) fully cooperate with the Massachusetts Historical Commission in its evaluation of the certified local government, and shall submit to the MHC office its annual reports, records of administration of funds allocated from the Historic Preservation Fund, and other documents as necessary, and

(b) upon notification by the MHC that the performance of the certified local government is not up to a satisfactory level, the certified local government shall implement improvements within a period of not less than 30 and not more than 120 calendar days, or the MHC shall recommend decertification of the local government to the Secretary of the Interior.

4. Pursuant to the Guidelines, Section VI, CERTIFIED LOCAL GOVERNMENT PARTICIPATION IN THE MASSACHUSETTS NATIONAL REGISTER PROGRAM, the certified local government shall:

(a) comply with required schedules for: consideration of nominations to the National Register, and notification of the Massachusetts Historical Commission.

(b) conduct public meetings in accordance with the provisions of the Open Meeting Law (M.G.L. c. 30A, Section 11A, as amended by M.G.L. c. 372 of the Acts of 1978)

This Assurance is binding on the Applicant-Local Government, its successors, transferees, and assignees; the person or persons whose signature appears below are authorized to sign this Assurance on behalf of the Applicant-Local Government.

Town of Nantucket - Historic District & Historical Commission
____
Dated Applicant-Local Government

By____
Chief Elected Official Dawn E. Hill Holdgate

Agenda Item Summary

Agenda Item #	IX. 1.
Date	1/13/2021

Staff

Jeff Carlson, Natural Resources Director

Subject

Public Hearing to amend existing Beach Regulations for Town Owned and operated beaches to potentially include a restriction on attracting sharks to swimming areas.

Executive Summary

Based on citizens requests and concerns Natural Resources was asked to draft an amendment for discussion to restrict the uses of chum or similar in designated swimming areas for Nantucket's beaches. This has been drafted as to not be a restriction on any regular rod and reel fishing activity

Staff Recommendation

Draft regulation has been reviewed by Town Counsel and is ready for Select Board review and potential adoption.

Background/Discussion

Discussed at December 2, 2020 Select Board meeting have provided some revisions and recommendations on attachments. Natural Resources Staff have consulted with Massachusetts Division of Marine Fisheries Senior Fisheries Biologist Dr. Gregory Skomal since the original public hearing.

Impact: Environmental ☒ Fiscal ☐ Community☐ Other☐

Click or tap here to enter text.

Board/Commission Recommendation

N/A

Public Outreach

Properly advertised for public hearing

Connection to Existing Applicable Plan (i.e., Strategic Plan, Master Plan, etc.)

Attachments

Draft Amended Town of Nantucket Beach Regulations, portion of 322 CMR 6.00, Memo from Natural Resources Director

Town of Nantucket
Regulations for the Use of Town-owned Beaches
and Town-owned Land Adjacent to Ponds and Pond Areas
Effective: August 1, 2003
Amended: August 4, 2004; January 17, 2007; April 21, 2010; December 2, 2020

I. Authority, Purpose and Definitions

A. Adoption

These regulations are adopted by the Board of Selectmen of the Town of Nantucket, to be effective on August 1, 2003.

B. Purpose

1. The purpose of these regulations is to protect public safety, to manage beach activities, events and commercial activities on the beaches or ancillary areas to the beaches within the limits of the Town of Nantucket as such uses are deemed to have significant effect on wetlands values, including but not limited to flood control, erosion, storm damage prevention, fisheries, shellfish, wildlife and recreation; on beach scenic views; on excessive noise; on the natural scenic, historic and aesthetic qualities of the beach environment on Nantucket; on the public safety and welfare; and on the preservation of peace and good order.

   The purpose is also to regulate use and operation of motor vehicles on beaches.

   The purpose is also to regulate the use of all designated pond areas in the Town of Nantucket and restrict commercial use in these areas, as such use is deemed to have significant effect on wetland values, including but not limited to public and private water supply, ground water, flood control, erosion control, storm drainage prevention, water pollution, fisheries, wildlife, scenic views and recreation; on the public safety and welfare; and on the preservation of peace and good order.

   These regulations shall apply to all properties adjacent to these ponds that are owned by the Town of Nantucket and to properties adjacent to these ponds where the property owner has given the Town permission to apply these regulations to his or her property.

2. These rules and regulations apply to beaches owned by the Town of Nantucket or those beaches managed by the Town or on beaches where the property owner has given the Town the owner's permission to apply these rules and regulations.

3. Beach events on private property that have the express written permission of the property owner are exempt from the application provisions of this section. Notwithstanding the permission of a private property owner to allow a beach event or commercial activity that would otherwise require a permit from the Town of Nantucket, all applicable federal, state and local laws, bylaws and regulations shall continue to be applicable to the beach events and commercial activities described and regulated herein.

4. Additional restrictions or limitations may apply to any approved event or activity (i.e. beach erosion concerns, endangered species, anticipated storm events, requirement of special police details, etc.)

C. Definitions

Ancillary beach areas - areas in close proximity to beaches in the Town of Nantucket including but not limited to off-beach parking areas.

Beach event - any group, gathering or convergence of more than fifteen (15) persons on a designated beach area or ancillary beach area where any services provided for said event are substantially commercial in nature and which event is for social, recreational or commercial purposes. Family gatherings shall not constitute a beach event under this definition.

Commercial activity - any activity or event for which money is paid to an individual or business entity for services rendered on a beach/pond or ancillary area to a beach/pond in the County of Nantucket. Family gatherings shall not constitute a commercial activity under this definition.

For the purposes of these regulations, the erection or use of any permanent or temporary structure, kiosk, dock, mooring, stand, cart, sign for advertisement, or other real or personal property, fixtures or equipment primarily for the purpose of, or incidental or accessory thereto, manufacturing, selling, leasing or otherwise providing from that specific structure or arising from such use any property, good, product or service, shall be deemed a commercial activity.

Notwithstanding the foregoing, no sale or lease for real property within a designated pond area without further action that might be construed as a commercial activity hereunder, nor any business for which no invitee visits the designated pond area in question shall be deemed a commercial activity.

Designated beach area - a geographic section of beach or ancillary area to a beach in the Town of Nantucket as determined by the Town Manager and designated as such on a map on file with the Town Clerk and the office of the Board of Selectmen.

Designated pond area - a designated pond area shall include the following:

1. All ponds and all property directly adjacent to any portion of any pond owned by the Town of Nantucket, or to which the Town of Nantucket has a littoral or other property right, if any; and

2. All ponds and all property directly adjacent to any portion of any pond owned by the proprietors of Nantucket, or to which such proprietors have a littoral or other property right, if any; and

3. All ponds and all land, however owned, within 66 feet of the high water mark of such pond.

“Kiteboarding” - the use of a kite utilizing wind and air to lift, provide power or energy to a harnessed rider/passenger who is equipped with a board for touch down, whether such board is formally a surfboard, kite board, wake board, or other stabilizing flat object, used for the recreational purposes of kiteboarding.

Pond - any stagnant body of water without an outlet having a superficial area of fewer than 10 acres, any great pond, or any like body of water with a small outlet, including but not limited to any body of water affected by tidal action, together with the surface area of such body of water and the soil and other matter under such body of water.

II. Water Kiteboarding, Recreational

1. All kiteboards must display an appropriately numbered burgee registered with the Marine Department. A database of registered kiteboarders with assigned registration numbers shall be maintained by the Harbormaster and updated annually.

2. No kiteboarding may occur within 400 feet of the beach in a direct onshore wind.

3. All kiteboards must remain a minimum of 200 yards from endangered species.

4. All kiteboards must remain a minimum of 400 feet from lifeguarded areas.

5. Kiteboarders must comply with all other applicable laws, including without limitation MGL c. 90b and Town of Nantucket Code Chapter 137.

6. All kiteboards must be equipped with a safety system to prevent runaway kites.

7. The Town board or entity with jurisdiction over Town-owned property may regulate the specific Town-owned properties and areas where kiteboarding may occur, including without limitation prohibiting kiteboarding where, in the opinion of such Town board or entity, kiteboarding may create a public safety hazard and including without limitation restricting the days and times when kiteboarding may occur.

8. The Board of Selectmen may regulate the specific private properties and areas where kiteboarding may occur, including without limitation prohibiting

kiteboarding on properties and in areas where, in the opinion of the Board of Selectmen, kiteboarding may create a public safety hazard and including without limitation restricting the days and times when kiteboarding may occur.

III. Beach Events and Commercial Activities

1. The use of Nantucket beaches for events or activities involving a commercial enterprise or activity, including, but not limited to catering events or other such businesses, shall require a permit from the Town of Nantucket.

2. Unless otherwise authorized by the Town Manager, only three (3) beach events per week and only one (1) event per day shall be permitted on any designated beach area in the Town of Nantucket pursuant to these regulations. Permits for beach events shall be based on a "first-come, first serve basis". Permits for commercial activity where more than one (1) commercial enterprise applies to use the same beach on the same date will be based upon a "lottery" system as determined by the Town Manager.

3. No beach events or commercial activities with an expected attendance of more than two hundred fifty (250) people shall be allowed unless a Public Assembly Permit application has been submitted and approved.

4. The fee for a beach event permit or commercial activity permit is as follows: one hundred dollars ($100.00) for events with an expected attendance of sixteen (16) to seventy-five (75) people, and two hundred dollars ($200.00) for events with an expected attendance of over (75) people.

5. Beach events or commercial activities with an expected attendance of more than seventy-five (75) people may require a special police detail as determined by the Town Manager.

6. The following activities are prohibited at all beach events or commercial activity at beaches subject to these rules and regulations:
    a. Electrical generators
    b. Dance floors

    There shall be no commercial activity in any designated pond area and no commercial activity that indirectly has an impact upon any designated pond area, for any period of time.

7. All applications shall be signed confirming that the applicant has read and understands all regulations pertaining to a permitted beach event or commercial activity and that such applicant will abide by such regulations, limitations and conditions placed upon such event or activity.

8. The permitee shall be required to obtain and provide proof of comprehensive liability insurance in the minimum amount of one million dollars ($1,000,000) naming the Town of Nantucket and any other property owner of the designated beach area where the beach event or activity is taking place as an additional insured.

9. Individuals or businesses that provide catering or other food-related services on beaches subject to these rules and regulations must be licensed by the Board of Health. A copy of the food service license from the Board of Health shall be submitted with an application for a beach event or commercial activity.

10. The permitee shall remove all trash generated by their beach event or commercial activity from the beach and dispose of it properly at the landfill. Town trash cans or dumpsters may not be used.

11. Unless otherwise authorized, beach events or commercial activities may not be scheduled between the hours of 8:30 am and 5:00 pm June 15 through September 15. All events or activities shall end by 10:00 pm.

12. Beach event or commercial activity applications shall be submitted to the Town Manager for final approval or denial only after signed approval from the Police Chief, Beach Manager, Fire Chief (if applicable), Health Inspector (if applicable) and Park and Recreation Director (if applicable). Permit must be available for inspection by law enforcement personnel as identified in section V (3).

13. A cover letter explaining the purpose of the beach event or commercial activity shall be submitted with the application.

14. Applications shall be submitted at least two (2) weeks prior to the proposed beach event or commencement of commercial activity. Depending on circumstances or availability, this may be waived at discretion of Town Manager or designee.

15. The Town Manager in consultation with the Board of Selectmen and the Beach Management Advisory Committee shall promulgate application forms as well as a list of designated beach areas upon which beach events may be permitted.

16. Any regular annual commercial activities, other than food-related social beach events (i.e. surfboard rentals) shall require a new application, approval and permit fee for each calendar year.

IV. Fires

1. There are no "open-air" fires allowed except as are subject to the restrictions, limitations and exceptions of MGL c. 48, s. 13.

2. Cooking grills or fires that comply with MGL c. 48, s. 13 shall be placed a minimum of twenty-five (25) feet from any beach grass or vegetation and shall not be placed on or in any dune area.

3. All fires shall be completely extinguished after use and all contents and fire debris shall be thoroughly doused and removed from the beach. Burying charcoal or other fire debris on the beach is prohibited.

4. No glass, aluminum or other non-flammable material shall be placed or disposed of in any fire.

V. Motor Vehicle Operation and Use

It shall be a violation of these regulations for any person to use or operate a motor vehicle, registered or otherwise, on any beach on Nantucket:

1. In excess of twenty (20) miles per hour;

2. In excess of five (5) miles per hour within one hundred (100) yards of a pedestrian;

3. Between the hours of 9:00 am and 5:00 pm on any lifeguarded beach or other beach duly posted with such time limits;

4. In any area marked as a nesting site, wildlife protection area or refuge or marked as a beach or dune restoration area or so as to harass birds;

5. On a primary coastal bank or dune or in areas of beach grass at any time, except over clearly established and regularly traveled motor vehicle ways;

6. Without a valid beach sticker properly displayed on the vehicle;

7. In any area properly posted as "private property" or "no trespassing."

8. The Town of Nantucket reserves the right to limit the number of vehicles on a beach per day.

9. The Town of Nantucket reserves the right to charge an additional access fee as set by the Board of Selectmen on specific days as designated and advertised in advance by the Town of Nantucket.

10. Operators of vehicles parked on the beach shall leave a right of way at all times. The required right of way area shall be determined by the enforcing authority.

VI. Beach Activities Adverse to Federally-protected Breeding Habitat

1. No person within the territorial limits of the Town shall use, operate or otherwise allow the use or operation of any kiteboard, kite, or other airborne object other than aircraft, in order to prevent confusion as a predator to any nesting, territorial adult or unfledged juvenile endangered bird species, in, over, or upon the areas posted with signage as bird nesting areas, during the period of April 1 through August 31, in accordance with Section III, Paragraph 7 of the "Guidelines for Managing Recreational Activities in Piping Plover Breeding Habitat on the U.S. Atlantic Coast to Avoid Take Under Section 9 of the Endangered Species Act."

2. All persons are prohibited from allowing at all times from April 1 to August 31 any nonhuman animals or reptiles such as pets, including dogs, horses, cattle, cats and other pet life forms to enter upon, roam, or otherwise have access to the areas posted with signage as bird nesting areas, and all such life forms must be confined in cages or tanks, leashed, haltered, tethered, or bridled and firmly under control and not free to access any such posted nesting area, in accordance with Section III, Paragraph 6 of the "Guidelines for Managing Recreational Activities in Piping Plover Breeding Habitat on the U.S. Atlantic Coast to Avoid Take Under Section 9 of the Endangered Species Act."

   Please note the Town of Nantucket's leash law, Chapter 55-4 of the Town Code.

3. Except as may otherwise be allowed or permitted by law, no fireworks, explosive device or flare shall be ignited, lit, energized or fired, anywhere in, on, over or upon any beach area designated by signage as a bird nesting area during the period such signs are in for “Managing Recreational Activities in Piping Plover Breeding Habitat on the U.S. Atlantic Coast to Avoid Take Under Section 9 of the Endangered Species Act."

   Please note unauthorized fireworks are illegal in the Commonwealth of Massachusetts.

4. Except for vehicles engaged in actual necessary emergency response for the public safety or the security of the nation, all response for the public safety or the security of the nation, all two, three, three, or four-wheeled vehicles are prohibited from entering, operating, or being present within all posted nesting habitat in accordance with Section III, Paragraph 12 of the " Guidelines for Managing Recreational Activities in Piping Plover Breeding Habitat on the U.S. Atlantic Coast to Avoid Take Under Section 9 of the Endangered Species Act."

   Please note the Town of Nantucket's bylaw Chapter 56-6a on use of all-terrain vehicles.

VII. General Beach Rules

A. Swimming and Bathing

1. No person shall bathe or swim in the waters under the jurisdiction of the Town of Nantucket during such time as the lifeguard on duty, Police Department, Fire Department, Marine Superintendent, Beach Manager or other designated Town official determines conditions to be hazardous to the health, safety and welfare of swimmers and bathers. Upon posting of signs or verbal notice from the above listed authorities all persons shall exit the water until such authorities give notice that the hazardous condition has abated.

2. All rigid devices (e.g. surfboards, kayaks, boogie boards) and any non-rigid device which is not a swim aid are prohibited within the limits of lifeguard protection on Town-owned/operated beaches. Inflatable rafts and tubes are examples of allowed non-rigid swim aids. This prohibition excludes properly sized, Coast Guard approved personal floatation devices.

3. Skimboards are prohibited within the limits of lifeguard protection on Town-owned/operated beaches.

4. No person shall participate in an activity designed to attract any shark species into the swimmable area of any waters abutting Nantucket's Town-owned or controlled beaches~~,~~ ~~including~~ by means of ~~Attract means to conduct any activity that lures or may lure any shark to a person or beach by using food, bait,~~ chum, dyes, decoys, or acoustics ~~or any other means~~. This shall not be construed to prohibit the use of a baited hook or artificial lure when fishing with hook and line gear for any finfish species including sharks.

B. Beach Rules

1. Glass containers of any kind are prohibited from Town-owned/operated beaches.

2. No person shall urinate or defecate in the beach or dune area

C. Liability

1. All persons using Town-owned/operated beaches and the waters directly abutting the beach do so at their own risk.

VIII. Penalties and Enforcement

1. Any violation of these regulations shall result in a fine of $300.00 and revocation of the permit if any.

2. These regulations may be enforced by non-criminal disposition in accordance with Chapter 1-2 through 1-6 of the Code of Nantucket and MGL chapter 40, section 21 d.

3. Enforcing persons shall be: any police officer, ~~Beach Manager, Land Bank property manager, Town Biologist, Marine Superintendent, Park and Recreation Director, any firefighter, any deputy sheriff.~~or any other designee of the Town of Nantucket Select Board

IX. Severability

In the event any court determines any provision of these regulations to be invalid or unenforceable, then the remainder of this instrument shall not be affected except to the extent required by law.

6.37: Coastal Shark Conservation and Management

(1) Purpose. 322 CMR 6.37 seeks to ensure coordinated state and federal management towards establishing healthy self-sustaining populations of Atlantic coastal sharks. Coastal shark conservation and management is interstate and state-federal in nature; effective assessment and management can be enhanced through cooperative efforts with all Atlantic state and federal scientists and fisheries managers. 322 CMR 6.37 creates two groups of sharks: Permitted Species that are allowed to be harvested, and Prohibited Species that are protected and may not be harvested unless specifically authorized by the Director or NOAA Fisheries.

For purposes of 322 CMR 6.37, coastal sharks do not include spiny dogfish, Squalus acanthias, which are managed separately under 322 CMR 6.35.

(2) List of Species by Groups. The following sections contain the species categorized as prohibited or permitted. Each species is listed as its common name along with its associated taxonomic name.

(a) Permitted Shark Species. The following species are allowed to be harvested under the provisions of 322 CMR 6.37(3):

Atlantic sharpnose (*Rhizoprionodon terraenovae*)
Blacknose (*Carcharhinus acronotus*)
Blacktip (*Carcharhinus limbatus*)
Blue (*Prionace glauca*)
Bonnethead (*Sphyrna tiburo*)
Bull (*Carcharhinus leucas*)
Common thresher (*Alopias vulpinus*)
Finetooth (*Carcharhinus isodon*)
Great hammerhead (*Sphyrna mokarran*)
Lemon (*Negaprion brevirostris*)
Nurse (*Ginglymostoma cirratum*)
Oceanic whitetip (*Carcharhinus longimanus*)
Porbeagle (*Lamna nasus*)
Scalloped hammerhead (*Sphyrna lewini*)
Shortfin mako (*Isurus oxyrinchus*)
Smooth dogfish (*Mustelus canis*)
Smooth hammerhead (*Sphyrna zygaena*)
Spinner (*Carcharhinus brevipinna*)
Tiger (*Galeocerdo cuvier*)

(b) Prohibited Shark Species. The following species are prohibited from harvest under the provisions of 322CMR 6.37(3):

Atlantic angel (*Squatina dumeril*)
Basking (*Cetorhinus maximus*)
Bigeye sand tiger (*Odontaspis noronhai*)
Bigeye sixgill (*Hexanchus nakamurai*)
Bigeye thresher (*Alopias superciliosus*)
Bignose (*Carcharhinus altimus*)
Bluntnose sixgill (*Hexanchus griseus*)
Caribbean reef (*Carcharhinus perezii*)
Caribbean sharpnose (*Rhizoprionodon porosus*)
Dusky (*Carcharhinus obscurus*)
Galapagos (*Carcharhinus galapagensis*)
Longfin mako (*Isurus paucus*)
Narrowtooth (*Carcharhinus brachyurus*)
Night (*Carcharhinus signatus*)
Sandbar (*Carcharhinus plumbeus*)
Sand tiger (*Carcharias taurus*)
Sharpnose sevengill (*Heptranchias perlo*)
Silky(*Carcharhinus falciformis*)
Smalltail (*Carcharhinus porosus*)
Whale (*Rhincodon typus*)
White (*Carcharodon carcharias*)

(3) Regulation of Catches.

(a) Permitted Species Size Limits. All sharks shall be measured from the tip of the snout to the fork of the tail.

1. Recreational Fishing Size Limits.
a. There shall be no recreational minimum size limit for smooth dogfish, Atlantic sharpnose, bonnethead, finetooth and blacknose sharks;
b. For great hammerhead, scalloped hammerhead, and smooth hammerhead sharks, it shall be unlawful to possess or land a shark that is less than 78 inches in length; and
c. For all other Permitted Shark Species, it shall be unlawful to possess or land a shark that is less than 54 inches in length.
2. Commercial Size Limits. For commercial fishermen, there shall be no minimum size for any of the Permitted Species.

(b) Permitted Species Possession Limits.
1. Recreational Catch Limits. A recreational shore angler may harvest only one fish among all Permitted Species and one additional Bonnethead, one additional Atlantic sharpnose, and one additional smooth dogfish per trip. A recreational vessel may possess on board or land only one fish among all Permitted Species per trip regardless of the number of recreational fishermen aboard, and one additional Bonnethead, one additional Atlantic sharpnose, and one additional smooth dogfish per person.
2. Commercial Catch Limits. Commercial fishermen shall not retain:
a. more than 100 pounds of smooth dogfish per trip or per day, whichever is the longer period of time; or
b. any quantity of a Permitted Shark Species after the Director has announced a commercial fishery closure.
(c) Gear Restrictions.
1. Recreational Gears. Recreational fishermen may take coastal sharks only by rod and reel or handline.
2. Commercial Gears. Commercial fishermen may take coastal sharks by rod and reel, handlines, gillnets, trawl nets, pound nets, fish traps, and weirs. It shall be unlawful to fish for, possess on board, or land coastal sharks taken by a longline of any length.
(d) Catch Disposition.
1. It shall be unlawful for:
a. any fisherman to fillet sharks at sea;
b. any fisherman to remove fins or tails from sharks;
c. recreational fishermen to possess on board or land sharks whose heads, tails, and fins are not attached naturally to the carcass;
d. commercial fishermen to possess on board or land sharks whose fins and tails are not attached naturally to the carcass.
Exception: Commercial fishermen may cut fins as long as the fins remain attached to the carcass with at least a small portion of uncut skin.
2. Commercial fishermen may eviscerate sharks and remove the heads.
3. All sharks caught incidental to fisheries directed toward other species must be released in such manner as to ensure maximum probability of survival.
(e) Authorization to Possess Prohibited Species. The Director may authorize persons to land and possess certain Prohibited Species for research or other scientific purposes. Commercial fishermen who possess authorization from NOAA Fisheries to harvest certain species from federal waters may fish for, possess on board, or land those species in Massachusetts provided said fish were taken lawfully from federal waters.
(f) Dealer Measures. All dealers purchasing Atlantic Coastal Shark species from commercial fishermen must obtain a federal Commercial Shark Dealer Permit from the National Marine Fisheries Service.

(4) White Shark Conservation Measures.
(a) Definitions.

Attract means to conduct any activity that lures or may lure any white shark to a person or vessel by using food, bait, chum, dyes, decoys, acoustics or any other means, excluding the mere presence of persons on the water including those persons conducting commercial or recreational fishing activity.

Capture means to forcefully gain control of a white shark. Capture includes, without limitation, the restraint or detention of a white shark or any act of intrusive research performed on a white shark. Capture shall not include the incidental catch of white sharks during the course of lawfully permitted fishing activity.

Chum means fish, chopped fish, fish fluids or other organic materials disposed of in the water for the purpose of attracting white sharks.

Director means the Director of the Division of Marine Fisheries.

Intrusive Research means a procedure conducted for scientific research involving a break or a cut in the skin, the application or insertion of an instrument, the introduction of a foreign substance or object onto the animal's immediate environment, or a stimulus directed at animals that may affect white shark behavior.

(b) Restricted Activities Related to White Sharks. It shall be unlawful for any person to attract or capture a white shark, unless the person has been issued a special wh t permit by the Director in accordance with 322 CMR 7.01(4): *Special Permits*.

TOWN OF NANTUCKET NATURAL RESOURCES DEPARTMENT

JEFF CARLSON, NATURAL RESOURCES DIRECTOR JCARLSON@NANTUCKET-MA.GOV
2 BATHING BEACH ROAD 508-228-7230
NANTUCKET, MA 02554

MEMO

1/08/2021
To: Select Board
Libby Gibson, Town Manager
Rachel Day and Gregg Tivnan, Assistant Town Managers

From: Jeff Carlson, Natural Resources Director

Re: Proposed Beach Regulation Change/Restriction on Chumming Near Swimming Areas

As a follow up to the public hearing held at the December 2, 2020 meeting of the Select Board we have continued to look at the issue of attracting sharks within swimming areas near Nantucket's beaches. Following the meeting we were contacted by Dr. Gregory Skomal the Senior Fisheries Scientist for the Massachusetts Division of Marine Fisheries. He was able to clarify and provide the applicable state regulations that are still in effect. 322 CMR 6.37 (see attachment) governs the recreational take of shark species and in addition has a specific section related White Sharks. The relevant section is copied below:

(4) White Shark Conservation Measures.
(a) Definitions.

Attract means to conduct any activity that lures or may lure any white shark to a person or vessel by using food, bait, chum, dyes, decoys, acoustics or any other means, excluding the mere presence of persons on the water including those persons conducting commercial or recreational fishing activity.

Capture means to forcefully gain control of a white shark. Capture includes, without limitation, the restraint or detention of a white shark or any act of intrusive research performed on a white shark. Capture shall not include the incidental catch of white sharks during the course of lawfully permitted fishing activity.

Chum means fish, chopped fish, fish fluids or other organic materials disposed of in the water for the purpose of attracting white sharks.

TOWN OF NANTUCKET NATURAL RESOURCES DEPARTMENT

JEFF CARLSON, NATURAL RESOURCES DIRECTOR
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<u>Director</u> means the Director of the Division of Marine Fisheries.

<u>Intrusive Research</u> means a procedure conducted for scientific research involving a break or a cut in the skin, the application or insertion of an instrument, the introduction of a foreign substance or object onto the animal's immediate environment, or a stimulus directed at animals that may affect white shark behavior.

(b) <u>Restricted Activities Related to White Sharks</u>. It shall be unlawful for any person to attract or capture a white shark, unless the person has been issued a special white shark project permit by the Director in accordance with 322 CMR 7.01(4): Special Permits.

This is clear that attracting a white shark by using chum is prohibited by state regulation. 6.37 CMR (3)(c)1 limits recreational shark fisherman to rod and reel or hand line for the method of taking as well. Dr. Skomal and an additional researcher have begun discussing with the Natural Resources Department about NRD aiding in monitoring shark activity around Nantucket by helping to deploy tracking buoys to get a better understanding of the number of sharks using the waters around Nantucket and their movement patterns.

Given this new information and clarification the Natural Resources Department feels that the following options are the best course of action moving forward.

1. Utilize the state regulation in 322 CMR 6.37 and collect information on shark fishing during the fishing season of 2021. In addition, potentially collaborate with additional researchers on monitoring shark movement around Nantucket Island.
2. Adopt the proposed local regulation as revised in the Town of Nantucket Beach Regulations.
3. Choose to take no action and leave the regulations as is.

The Natural Resources Department is recommending option 1 as we feel it important to base any regulation on sound data. After collecting proper, complete information further action may or may not need to be taken but the information will be available to make the best determination possible at that time.

TOWN OF NANTUCKET
AIRPORT - ENTERPRISE FUND

	ACTUAL FY2020	BUDGET FY2021	*PROJECTED BUDGET FY2022*
Revenue	(10,004,713)	5,530,300	7,670,700
Expenses	8,190,450	5,930,300	*10,093,501*
Net Earnings	(18,195,163)	(400,000)	*(2,422,801)*
Transfer from Retained Earnings			*2,022,801*
Transfer from PFC Reserve		400,000	*400,000*
Net Earnings after R/E Transfer	(18,195,163)	-	-
NET SOURCES/USES:			
Encumbrance Carryforwards		25,158	
Ending FB TOTAL	(18,195,163)	25,158	-

Certified Retained Earnings as of July 1, 2020	2,889,419

airport

Org	Object	Account Name	FY2018 Actuals	FY2019 Actuals	FY2020 Actuals	FY21 Budget	FY2022 Proposed	YoY $(+/-)
65482	51100	Salary, Permanent	869,830.83	951,704.32	761,208.74	325,650.00	1,278,100.00	952,450.00
65482	51122	Airport Operations Salary	578,594.63	572,337.73	476,520.22	229,860.00	832,200.00	602,340.00
65482	51123	Airport Maintenance Salary	731,887.85	745,399.07	609,298.82	257,790.00	978,500.00	720,710.00
65482	51124	Airport Security Salary	158,335.44	67,497.60	51,135.46	23,190.00	164,300.00	141,110.00
65482	51200	Salary Seasonal	190,586.36	197,401.77	193,777.69	91,500.00	322,000.00	230,500.00
65482	51700	Longevity Pay	76,785.09	80,734.38	78,031.05	22,170.00	82,400.00	60,230.00
65482	51701	Ins Prem:Medical Blue Cross	740,910.55	776,001.53	683,908.50	296,400.00	1,112,000.00	815,600.00
65482	51770	Barnstable County Retiremt Fn	593,901.01	637,150.48	702,698.65	225,300.00	815,000.00	589,700.00
65482	51961	Medicare P/R Tax	48,921.36	47,781.91	39,888.89	15,450.00	53,000.00	37,550.00
			3,989,753.12	**4,076,008.79**	**3,596,468.02**	**1,487,310.00**	**5,637,500.00**	**4,150,190.00**

65482	52101	Utility:Electricity	331,670.38	363,035.66	347,235.35	396,000.00	356,000.00	-40,000.00
65482	52103	Utility:Fuel Oil	47,848.63	57,699.65	47,760.03	67,000.00	60,000.00	-7,000.00
65482	52104	Utility:Propane	10,314.45	5,706.92	5,153.49	7,000.00	7,000.00	0.00
65482	52105	Utility:Water	33,084.00	33,710.50	37,471.46	35,000.00	37,000.00	2,000.00
65482	52403	Rep&Maint:Vehicle	28,571.34	29,057.36	32,925.96	45,000.00	45,000.00	0.00
65482	52404	Rep&Maint:Building	130,330.58	133,108.19	155,748.62	200,000.00	200,000.00	0.00
65482	52405	Rep&Maint:Equipment	41,193.84	35,537.17	21,055.21	31,500.00	46,400.00	14,900.00
65482	52409	Rep&Maint:Airfield Maintenanc	85,974.82	152,232.72	77,352.77	184,500.00	180,000.00	-4,500.00
65482	52411	Rep&Maint:Grounds	23,770.84	20,294.51	50,317.23	30,500.00	17,000.00	-13,500.00
65482	52417	Parking Lot Maint	2,247.08	2,307.50	4,004.41	1,000.00	10,000.00	9,000.00
65482	52419	New Tools & Equip	19,886.40	10,171.30	40,759.16	12,000.00	25,000.00	13,000.00
65482	52420	Pkg Lot Tow Fees	200.00	150.00	0.00	300.00	300.00	0.00
65482	52424	Fuel Storage Facility Maint	56,413.90	11,973.32	67,062.42	91,000.00	67,000.00	-24,000.00
65482	52429	Triennial Drill & Spec Events	14,662.90	0.00	0.00	10,000.00	0.00	-10,000.00
65482	52430	Repair & Maint Thompson Hous	2,979.18	5,762.58	10,034.83	4,800.00	8,800.00	4,000.00
65482	52501	Misc Purchase	309,807.04	283,763.32	279,815.79	189,200.00	188,000.00	-1,200.00
65482	52502	Misc Putch Fbo/Pilot Services	30,449.23	35,026.92	26,963.37	17,900.00	34,500.00	16,600.00
65482	52504	Personnel Uniforms	22,174.57	17,420.13	18,258.54	23,500.00	23,800.00	300.00
65482	52505	Equipment Rental	106,220.00	111,220.00	113,370.00	113,220.00	113,220.00	0.00
65482	52703	Rent/Lse:Postage Meter	649.00	621.15	592.20	730.00	730.00	0.00
65482	52906	Snow Removal And Maintenance	4,739.37	13,091.84	499.50	12,500.00	15,000.00	2,500.00
65482	52907	Property:Rubbish Pickup	34,426.45	31,170.56	20,187.65	30,500.00	30,500.00	0.00
65482	53100	Professional Services	272,152.36	276,974.69	760,827.15	429,457.00	435,943.50	6,486.50
65482	53103	General:Advertising	16,757.09	6,861.20	5,587.24	5,200.00	13,000.00	7,800.00
65482	53157	Police Protection Services	250,000.00	250,000.00	250,000.00	250,000.00	250,000.00	0.00
65482	53159	Marketing	3,314.49	2,787.36	2,843.31	800.00	800.00	0.00
65482	53165	Prof Serv Aip Projects	0.00	3,365.28	0.00	5,000.00	5,000.00	0.00
65482	53175	Prof Svcs: Flight Planning	26,400.00	26,400.00	26,400.00	26,400.00	28,400.00	2,000.00
65482	53176	Noise Flight Tracking Softwar	16,500.00	16,500.00	16,500.00	16,500.00	18,500.00	2,000.00
65482	53187	Training Arff& Operations	14,180.82	20,086.44	11,764.86	25,200.00	25,900.00	700.00
65482	53300	Transportation	6,381.25	9,418.50	1,950.00	16,000.00	0.00	-16,000.00
65482	53303	Trans:Security	31,968.55	51,229.01	26,616.70	50,000.00	30,000.00	-20,000.00
65482	53401	Comm:Telephone	40,820.61	34,753.37	37,662.01	39,200.00	39,200.00	0.00
65482	53402	Comm:Postage	1,345.56	3,967.15	3,122.68	4,000.00	4,000.00	0.00
65482	53403	Communications	15,713.07	15,444.20	17,644.00	18,800.00	20,800.00	2,000.00
65482	53803	Other:Licenses & Taxes	977.25	820.00	572.81	1,100.00	1,400.00	300.00
65482	53804	Other:Freight	3,474.05	7,929.78	2,475.79	5,500.00	5,000.00	-500.00
65482	54101	Energy:Gas & Diesel	48,919.65	50,057.27	40,488.53	52,200.00	49,000.00	-3,200.00
65482	54109	Misc Purchase: Operations	32,511.31	28,309.59	24,729.05	31,000.00	45,000.00	14,000.00
65482	54201	Office Supplies	14,003.42	11,620.43	17,089.43	13,800.00	13,800.00	0.00
65482	54202	Office:Equipment	2,432.65	7,047.64	5,255.65	4,300.00	5,300.00	1,000.00
65482	54213	Lease Ofice Equipment	15,195.75	12,910.02	14,475.13	15,200.00	15,800.00	600.00
65482	54501	Custodial:Cleaning Supply	25,102.09	29,266.91	39,253.16	45,000.00	48,800.00	3,800.00
65482	55101	Books/Subscriptions	4,236.00	4,585.99	4,920.99	11,500.00	5,400.00	-6,100.00
65482	55102	Memberships & Dues	7,772.50	6,663.14	6,377.00	7,600.00	6,300.00	-1,300.00
65482	55802	Other:Credit Card Comm	268,241.22	262,002.84	265,729.10	200,000.00	265,000.00	65,000.00
65482	57101	In-State:Misc Travel	7,876.41	13,968.14	5,999.29	3,700.00	10,200.00	6,500.00
65482	57102	In State-Mileage/Car Allow	9,660.34	19,299.72	10,895.24	6,600.00	15,200.00	8,600.00
65482	57103	In-State:Seminars,Prof Ga	5,335.00	6,555.00	3,215.00	300.00	8,700.00	8,400.00
65482	57201	Out-State:General	1,594.73	2,578.09	1,470.85	1,800.00	3,600.00	1,800.00
65482	57401	Ins Prem:Auto & Liability	158,887.76	158,817.54	159,220.88	174,900.00	175,200.00	300.00
65482	57802	Other:Schools Misc	3,312.00	6,063.00	7,701.00	3,800.00	6,400.00	2,600.00
65482	59101	Debt Service:Principal	818,000.00	800,000.00	680,000.00	605,000.00	590,000.00	-15,000.00

65482	59102	Debt Service Interest	421,206.76	341,087.52	316,337.52	294,363.00	233,487.50	-60,875.50
65482	59105	Debt Service Ban Interest	67,894.96	61,703.82	42,278.62	65,000.00	80,000.00	15,000.00
65482	59502	INDIRECT COSTS	199,999.92	200,000.00	200,000.00	200,000.00	200,000.00	0.00
65482	59991	Transfer To General Fund	285,263.88	190,556.43	228,010.65	235,620.00	235,620.00	0.00
65482	59999	Prior Year Encumbrance	0.00	0.00	0.00	75,000.00	100,000.00	25,000.00
			4,435,045.45	**4,292,691.37**	**4,593,981.63**	**4,442,990.00**	**4,456,001.00**	**13,011.00**

payroll	3,989,753.12	4,076,008.79	3,596,468.02	1,487,310.00	5,637,500.00	4,150,190.00
expenses	4,435,045.45	4,292,691.37	4,593,981.63	4,442,990.00	4,456,001.00	13,011.00
	8,424,798.57	**8,368,700.16**	**8,190,449.65**	**5,930,300.00**	**10,093,501.00**	**4,163,201.00**

65482	42401	Passenger Facility Charge	542,591.23	536,263.97	552,847.56	227,000.00	250,000.00	23,000.00
65482	42451	Fuel Sales	3,052,053.33	3,144,810.40	2,320,045.64	458,000.00	1,000,000.00	542,000.00
65482	43231	Gen Aviation Landing Fee	784,187.27	813,879.43	788,236.47	460,000.00	793,000.00	333,000.00
65482	43232	Gen Aviation Ramp Fees	1,900,743.75	1,933,570.00	1,782,710.95	1,042,000.00	1,772,000.00	730,000.00
65482	43233	Freight Handling Fee	75,764.07	87,776.82	70,858.45	48,000.00	78,000.00	30,000.00
65482	43234	Reserved Tie Down Fees	54,025.00	61,500.00	48,400.00	34,000.00	46,400.00	12,400.00
65482	43235	Annual Business Activity Fee	48,000.00	75,000.00	63,500.00	48,000.00	42,000.00	-6,000.00
65482	43236	Parking Lot Fees	38,191.32	72,866.26	98,422.66	50,000.00	69,000.00	19,000.00
65482	43237	Finger Printing Fees	2,950.00	5,950.00	4,600.00	2,500.00	4,500.00	2,000.00
65482	43238	Airline Landing Fees	441,031.78	565,766.05	576,250.12	209,000.00	257,000.00	48,000.00
65482	43239	Fbo Supplies And Services	45,819.81	51,908.01	60,642.68	36,000.00	52,000.00	16,000.00
65482	43606	Rental Fees	15,000.00	13,300.00	11,300.00	8,000.00	13,000.00	5,000.00
65482	43630	Rental Income-Terminal	407,323.92	487,205.29	498,741.40	504,000.00	478,000.00	-26,000.00
65482	43631	Rental Income-Tower	133,122.00	133,122.00	133,122.00	133,000.00	133,000.00	0.00
65482	43632	Rental Income-Land	767,458.45	1,107,756.51	1,317,703.10	1,271,000.00	1,448,000.00	177,000.00
65482	43633	Rental Income-Hangar	92,661.84	133,957.62	149,276.20	150,000.00	130,000.00	-20,000.00
65482	43634	Customer Facility Charges	167,200.00	164,364.00	160,330.80	90,000.00	106,000.00	16,000.00
65482	43704	Catering Income	385,872.21	345,710.71	345,595.44	205,000.00	252,000.00	47,000.00
65482	43706	Concession Fees	39,969.19	52,235.79	70,113.58	45,000.00	60,000.00	15,000.00
65482	43707	Auto Rental Commissions	628,996.48	637,404.03	619,573.24	331,000.00	487,000.00	156,000.00
65482	43708	Misc Inc	49,749.80	656,010.27	33,283.76	15,000.00	15,000.00	0.00
65482	43710	ADVERTISING REVENUE	47,290.00	106,035.00	77,467.50	26,000.00	43,000.00	17,000.00
65482	44518	Taxi Permits	22,300.00	24,300.00	9,900.00	14,000.00	10,000.00	-4,000.00
65482	45402	Federal Rev - Leo	123,647.00	82,702.00	98,162.00	90,800.00	90,800.00	0.00
65482	47701	Police Parking Fines	12,639.21	16,874.15	20,494.72	8,000.00	16,000.00	8,000.00
65482	48201	Interest On Investments	64,634.26	105,973.86	93,134.86	25,000.00	25,000.00	0.00
			9,943,221.92	**11,416,242.17**	**10,004,713.13**	**5,530,300.00**	**7,670,700.00**	**2,140,400.00**

Anticipated Revenue	5,530,300.00	7,670,700.00	2,140,400.00
Retained Earnings	400,000.00	2,422,801.00	2,022,801.00
Total Revenue	5,930,300.00	10,093,501.00	4,163,201.00
Total Expenses	5,930,300.00	10,093,501.00	4,163,201.00
Difference	0.00	0.00	0.00

TOWN OF NANTUCKET
SOLID WASTE - ENTERPRISE FUND

	ACTUAL FY2020	BUDGET FY2021	*PROJECTED BUDGET FY2022*
Revenue	2,944,949	3,586,600	3,530,000
Expenses	9,318,434	11,288,235	11,323,817
Net Earnings	(6,373,485)	(7,701,635)	(7,793,817)
Transfer from Retained Earnings		1,358,530	932,731
Net Earnings after R/E Transfer	(6,373,485)	(6,343,105)	(6,861,086)
Net Sources & Uses:			
Subsidy-Override			
GF Tax Levy & General Revenues Subsidy	6,389,664	6,343,105	6,861,086
GF Free Cash Transfer	-	-	
GF Subsidy- Landfill Mining	-	-	-
GF Subsidy- Shortfall Raised on Recap	-		
Ending FB	16,179	-	-
TOTAL			

Certified retained Earnings as of July 1, 2020	932,731

solid waste

Org Name	Org	Org	Account Name	F2018 Actuals	FY2019 Actuals	FY2020 Actuals	FY2021 Budget	FY22 Proposed	YoY $(+/-)
Recycle/Mrf	70439	51100	Salary, Permanent	20,341.85	20,749.59	9,407.88	100,781.00	135,902.00	35,121.00
Recycle/Mrf	70439	51200	Salary Seasonal	0.00	0.00	0.00	18,000.00	18,000.00	0.00
Recycle/Mrf	70439	51300	Overtime	0.00	0.00	0.00	5,000.00	5,000.00	0.00
Recycle/Mrf	70439	51701	Ins Prem:Medical Blue Cross	0.00	0.00	0.00	30,000.00	30,000.00	0.00
Recycle/Mrf	70439	51961	Medicare P/R Tax	295.08	300.83	134.92	1,510.00	1,971.00	461.00
			Total Payroll	**20,636.93**	**21,050.42**	**9,542.80**	**155,291.00**	**190,873.00**	**35,582.00**

Solid Waste Coll & Dis	70433	52101	Utility:Electricity	293,979.73	275,553.17	294,037.62	300,000.00	300,000.00	0.00
Solid Waste Coll & Dis	70433	52105	Utility:Water	1,200.00	1,050.00	600.00	1,500.00	1,500.00	0.00
Solid Waste Coll & Dis	70433	52404	Rep&Maint:Building	0.00	125.00	150.00	74,500.00	74,500.00	0.00
Solid Waste Coll & Dis	70433	53100	Professional Services	8,750,928.55	6,167,658.95	6,218,498.41	6,950,000.00	6,950,000.00	0.00
Solid Waste Coll & Dis	70433	53103	General:Advertising	3,954.16	8,507.84	14,314.23	10,000.00	10,000.00	0.00
Solid Waste Coll & Dis	70433	53402	Comm:Postage	0.00	0.00	0.00	1,000.00	1,000.00	0.00
Solid Waste Coll & Dis	70433	53804	Other:Freight	135,186.35	1,677,941.62	1,541,195.77	2,154,131.00	2,154,131.00	0.00
Solid Waste Coll & Dis	70433	54201	Office Supplies	2,228.97	3,132.69	1,273.08	3,200.00	3,200.00	0.00
Solid Waste Coll & Dis	70433	57050	Other Chgs & Exps	0.00	0.00	0.00	10,000.00	10,000.00	0.00
Solid Waste Coll & Dis	70433	57101	In-State:Misc Travel	0.00	0.00	0.00	5,000.00	5,000.00	0.00
Solid Waste Coll & Dis	70433	57801	Other:Hazardous Waste	43,820.05	86,891.08	105,152.95	100,000.00	100,000.00	0.00
Solid Waste Coll & Dis	70433	57899	Contingency	0.00	0.00	0.00	100,000.00	100,000.00	0.00
Solid Waste Coll & Dis	70433	59101	Debt Service:Principal	40,000.00	34,000.00	34,000.00	34,000.00	34,000.00	0.00
Solid Waste Coll & Dis	70433	59102	Debt Service Interest	13,100.50	11,183.00	9,910.50	8,613.00	8,613.00	0.00
Solid Waste Coll & Dis	70433	59991	Transfer To General Fund	0.00	0.00	0.00	115,000.00	115,000.00	0.00
Recycle/Mrf	70439	52101	Utility:Electricity	51,874.24	60,094.78	50,537.72	60,000.00	60,000.00	0.00
Recycle/Mrf	70439	52105	Utility:Water	12,958.00	14,406.00	12,598.00	16,000.00	16,000.00	0.00
Recycle/Mrf	70439	52404	Rep&Maint:Building	0.00	139,608.67	41,835.46	190,000.00	190,000.00	0.00
Recycle/Mrf	70439	53100	Professional Services	355,767.08	736,195.89	829,057.46	875,000.00	875,000.00	0.00
Recycle/Mrf	70439	53804	Other:Freight	0.00	143,518.62	155,730.04	125,000.00	125,000.00	0.00
			Total Expenses	**9,704,997.63**	**9,359,867.31**	**9,308,891.24**	**11,132,944.00**	**11,132,944.00**	**0.00**

payroll	20,636.93	21,050.42	9,542.80	155,291.00	190,873.00	35,582.00
expenses	9,704,997.63	9,359,867.31	9,308,891.24	11,132,944.00	11,132,944.00	0.00
TOTAL EXPENSES	**9,725,634.56**	**9,380,917.73**	**9,318,434.04**	**11,288,235.00**	**11,323,817.00**	**35,582.00**

Solid Waste Coll & Dis	70433	42470	Landfill Fee Income	-409,798.76	-428,110.61	-363,672.75	456,600.00	400,000.00	-56,600.00
Solid Waste Coll & Dis	70433	42471	Tipping Fees Billed	-2,647,913.59	-2,487,832.40	-2,176,099.50	2,900,000.00	2,900,000.00	0.00
Solid Waste Coll & Dis	70433	42472	Tipping Fees Cash/Check	-346,996.30	-402,017.78	-396,883.40	230,000.00	230,000.00	0.00
Solid Waste Coll & Dis	70433	42474	Tipping Fees Liens Collected	-13,386.70	-5,037.51	-8,292.98	0.00	0.00	0.00
Solid Waste Coll & Dis	70433	49700	Interfund Oper Trans In	0.00	0.00	0.00	0.00	0.00	0.00
Solid Waste Coll & Dis	70433	49701	Transfer From General Fund	-6,242,218.00	-6,589,524.00	-6,389,664.00	6,343,105.00	6,861,086.00	517,981.00
				-9,660,313.35	-9,912,522.30	-9,334,612.63	9,929,705.00	10,391,086.00	461,381.00

Anticipated Revenues	3,586,600.00	3,530,000.00
Tax Levy and Other General Revenues	6,343,105.00	6,861,086.00
Retained Earnings	1,358,530.00	932,731.00
TOTAL REVENUE	11,288,235.00	11,323,817.00

TOWN OF NANTUCKET
SEWER - ENTERPRISE FUND

	ACTUAL FY2020	BUDGET FY2021	*PROJECTED BUDGET FY2022*
Revenue	7,834,011	8,770,408	8,770,408
Expenses	7,797,837	9,370,408	*9,448,968*
Net Earnings	36,174	(600,000)	*(678,560)*
Transfer from Retained Earnings		600,000	*678,560*
Net Earnings after R/E Transfer	36,174	-	-
Net Sources & Uses			
Spec Rev Subsidy (settlement)			
GF Free Cash Subsidy			
GF Free Cash Subsidy (STM 10/2012)			
FinCom GF Reserve Fund Transfer			
Add Back: Transfer to Capital Project Fund			
Encumbrance Carryforwards			
Ending FB	36,174	-	-
TOTAL			

Certified Retained Earnings as of July 1, 2020	1,827,837

sewer

Org	Object	Account Name	FY2018 Actuals	FY2019 Actuals	FY20 Actuals	FY21 Budget	FY22 Proposed	YoY $(+/-)
66440	51100	Salary, Permanent	928,714.93	1,152,039.23	1,295,440.94	1,317,790.00	1,317,790.00	0.00
66440	51300	Overtime	108,434.92	73,359.79	74,852.55	105,000.00	105,000.00	0.00
66440	51700	Longevity Pay	11,114.64	9,413.73	2,982.98	7,800.00	7,800.00	0.00
66440	51701	Ins Prem:Medical Blue Cross	270,854.37	286,756.94	289,767.28	504,003.00	504,003.00	0.00
66440	51770	Barnstable County Retiremt Fn	152,079.03	200,874.90	217,249.90	205,218.00	205,218.00	0.00
66440	51900	Contractual Obligations	0.00	0.00	0.00	24,999.00	24,999.00	0.00
66440	51961	Medicare P/R Tax	15,199.86	17,904.69	19,455.93	19,108.00	19,108.00	0.00
66446	51100	Salary, Permanent	80,843.68	54,429.50	82,474.57	75,224.94	78,439.00	3,214.06
66446	51300	Overtime	7,960.77	11,111.95	18,791.75	6,610.00	6,610.00	0.00
66446	51700	Longevity Pay	0.00	0.00	0.00	6,000.00	6,000.00	0.00
66446	51701	Ins Prem:Medical Blue Cross	11,016.05	3,492.27	0.00	13,883.00	13,883.00	0.00
66446	51961	Medicare P/R Tax	1,287.65	950.35	1,468.25	1,091.00	1,137.00	46.00
			1,587,505.90	**1,810,333.35**	**2,002,484.15**	**2,286,726.94**	**2,289,987.00**	**3,260.06**

66440	52101	Utility:Electricity	341,167.57	352,805.10	394,953.32	415,000.00	415,000.00	0.00
66440	52103	Utility:Fuel Oil	75,737.88	81,756.27	76,389.30	80,000.00	80,000.00	0.00
66440	52401	Rep&Maint:Office Equip	0.00	0.00	2,340.62	5,000.00	5,000.00	0.00
66440	52403	Rep&Maint:Vehicle	92,270.88	11,491.79	73,087.68	20,000.00	20,000.00	0.00
66440	52404	Rep&Maint:Building	45,328.80	31,112.14	46,211.96	50,000.00	50,000.00	0.00
66440	52405	Rep&Maint:Equipment	102,639.85	63,429.71	156,443.28	100,000.00	100,000.00	0.00
66440	52407	Rep&Maint:Sewer	0.00	0.00	908.00	10,000.00	5,000.00	-5,000.00
66440	52700	Rentals/Leases	0.00	0.00	0.00	25,000.00	10,000.00	-15,000.00
66440	52901	Sludge Disposal Costs	237,638.96	258,590.93	223,141.51	265,000.00	270,300.00	5,300.00
66440	53100	Professional Services	171,932.59	178,340.95	196,787.40	270,000.00	270,000.00	0.00
66440	53103	General:Advertising	115.36	1,093.76	1,400.24	1,000.00	1,000.00	0.00
66440	53115	Lab Testing	13,090.05	10,405.72	8,972.46	35,000.00	40,000.00	5,000.00
66440	53401	Comm:Telephone	18,605.95	20,679.33	30,572.92	20,500.00	25,500.00	5,000.00
66440	53402	Comm:Postage	3,586.60	4,327.52	2,283.90	5,000.00	5,000.00	0.00
66440	53803	Other:Licenses & Taxes	935.38	733.21	2,039.00	1,900.00	1,900.00	0.00
66440	53804	Other:Freight	2,577.75	8,838.35	10,411.63	7,500.00	10,000.00	2,500.00
66440	54101	Energy:Gas & Diesel	17,845.65	19,653.62	25,400.00	22,500.00	25,000.00	2,500.00
66440	54201	Office Supplies	6,003.57	9,719.51	6,786.99	11,100.00	11,100.00	0.00
66440	54303	Bldg&Eq:Expendable Sup/Eq	12,478.31	18,971.27	19,913.53	20,000.00	35,000.00	15,000.00
66440	54701	Safety:Uniforms	9,387.13	14,966.73	13,871.93	15,000.00	15,000.00	0.00
66440	54702	Safety:Protective Clothng	2,591.77	2,562.90	10,216.60	12,500.00	12,500.00	0.00
66440	55001	Medical Supplies	1,640.40	1,741.73	0.00	3,500.00	3,500.00	0.00
66440	55101	Books/Subscriptions	0.00	0.00	0.00	2,700.00	2,700.00	0.00
66440	55302	Dpw:Sewer Supplies,Pipes	42,066.40	57,464.31	47,762.27	103,500.00	103,500.00	0.00
66440	55306	Chemicals	113,441.42	112,995.01	148,478.51	115,000.00	125,000.00	10,000.00
66440	57101	In-State:Misc Travel	22,361.52	18,250.36	13,696.38	21,500.00	10,000.00	-11,500.00
66440	57102	In State-Mileage/Car Allow	20.86	455.35	211.07	2,800.00	2,800.00	0.00
66440	57103	In-State:Seminars,Prof Ga	23,837.00	42,383.50	8,519.00	25,000.00	20,000.00	-5,000.00
66440	57401	Ins Prem:Auto & Liability	6,727.80	11,466.20	16,293.71	5,000.00	15,000.00	10,000.00
66440	57404	Ins Prem:Blanket Ins,Bldg	107,966.15	111,968.21	103,581.44	120,736.00	120,736.00	0.00
66440	57812	OSHA TRAINING	0.00	0.00	0.00	100,000.00	90,000.00	-10,000.00
66440	57899	Contingency	0.00	0.00	0.00	12,930.00	12,930.00	0.00
66440	57999	Administration Fee	52,621.46	96,185.70	85,532.94	63,304.00	63,304.00	0.00
66440	58501	Add Eq:New Equip	120,705.89	61,764.48	32,818.76	100,000.00	100,000.00	0.00
66440	59101	Debt Service:Principal	413,200.00	2,057,840.04	393,000.00	478,000.00	478,000.00	0.00
66440	59102	Debt Service Interest	210,276.44	455,778.13	137,853.33	183,739.00	183,739.00	0.00
66440	59103	Issue Expense	0.00	0.00	0.00	18,000.00	18,000.00	0.00
66440	59108	Debt Ser Short Term Interest	141,732.87	266,506.34	121,218.49	50,000.00	50,000.00	0.00
66440	59113	Water Pollutin Abatmt Prn	1,889,984.89	215,696.00	2,394,062.07	2,734,765.00	2,734,765.00	0.00
66440	59114	Water Poll Abatement Int	739,035.29	365,968.35	682,137.73	728,325.00	728,325.00	0.00
66440	59250	Interest: General	0.00	0.00	0.00	16,000.00	16,000.00	0.00
66440	59502	INDIRECT COSTS	81,999.96	82,000.00	82,000.00	0.00	0.00	0.00
66441	59113	Water Pollutin Abatmt Prn	184,930.19	189,738.98	0.00	0.00	0.00	0.00
66441	59114	Water Poll Abatement Int	176,408.19	165,953.27	0.00	0.00	0.00	0.00
66445	52101	Utility:Electricity	65,246.20	69,924.51	73,290.41	75,000.00	75,000.00	0.00
66445	52103	Utility:Fuel Oil	0.00	0.00	0.00	700.00	700.00	0.00

66445	52105	Utility:Water	3,056.00	1,622.66	2,821.00	6,800.00	6,800.00	0.00
66445	52404	Rep&Maint:Building	0.00	0.00	0.00	35,000.00	35,000.00	0.00
66445	52405	Rep&Maint:Equipment	33,571.36	643.40	2,084.40	35,000.00	25,000.00	-10,000.00
66445	52407	Rep&Maint:Sewer	5,773.00	2,450.00	2,904.66	15,000.00	7,000.00	-8,000.00
66445	53100	Professional Services	129,543.61	63,528.70	54,740.00	172,000.00	90,000.00	-82,000.00
66445	53401	Comm:Telephone	0.00	0.00	0.00	2,500.00	2,500.00	0.00
66445	53402	Comm:Postage	0.00	10,500.00	10,500.00	18,000.00	18,000.00	0.00
66445	54701	Safety:Uniforms	0.00	0.00	2,003.96	10,000.00	10,000.00	0.00
66445	54702	Safety:Protective Clothng	0.00	0.00	0.00	10,000.00	10,000.00	0.00
66445	55302	Dpw:Sewer Supplies,Pipes	11,569.50	1,484.26	2,312.16	5,520.00	5,520.00	0.00
66445	57404	Ins Prem:Blanket Ins,Bldg	0.00	0.00	0.00	14,482.00	14,482.00	0.00
66445	57502	Ins: Workman'S Comp	0.00	0.00	0.00	2,500.00	2,500.00	0.00
66445	57812	OSHA TRAINING	0.00	0.00	0.00	50,000.00	50,000.00	0.00
66446	52101	Utility:Electricity	51,540.83	52,942.74	45,480.73	55,000.00	55,000.00	0.00
66446	52103	Utility:Fuel Oil	0.00	0.00	0.00	18,000.00	18,000.00	0.00
66446	52105	Utility:Water	1,755.25	1,327.75	1,553.65	1,800.00	1,800.00	0.00
66446	52403	Rep&Maint:Vehicle	0.00	80.00	0.00	31,000.00	31,000.00	0.00
66446	52404	Rep&Maint:Building	11,932.40	8,215.95	3,728.00	35,000.00	35,000.00	0.00
66446	52405	Rep&Maint:Equipment	627.74	20,785.44	13,925.58	50,000.00	50,000.00	0.00
66446	53100	Professional Services	0.00	0.00	0.00	44,000.00	44,000.00	0.00
66446	53115	Lab Testing	4,588.22	4,126.62	4,486.23	5,000.00	35,000.00	30,000.00
66446	53401	Comm:Telephone	1,861.16	2,141.36	0.00	3,000.00	3,000.00	0.00
66446	53402	Comm:Postage	0.00	0.00	0.00	200.00	200.00	0.00
66446	54201	Office Supplies	0.00	0.00	0.00	1,000.00	1,000.00	0.00
66446	54701	Safety:Uniforms	0.00	0.00	0.00	5,000.00	5,000.00	0.00
66446	55302	Dpw:Sewer Supplies,Pipes	5,713.35	0.00	4,700.17	5,000.00	5,000.00	0.00
66446	55306	Chemicals	14,455.24	14,223.68	1,523.75	14,500.00	14,500.00	0.00
66446	57404	Ins Prem:Blanket Ins,Bldg	0.00	0.00	0.00	33,380.00	33,380.00	0.00
66446	57502	Ins: Workman'S Comp	0.00	0.00	0.00	2,500.00	2,500.00	0.00
66446	57812	OSHA TRAINING	0.00	0.00	0.00	50,000.00	50,000.00	0.00
			5,824,124.64	**5,657,631.84**	**5,795,352.67**	**7,083,681.00**	**7,158,981.00**	**-61,200.00**

payroll	1,587,505.96	1,810,333.41	2,002,484.21	2,286,727.00	2,289,987.00	3,260.00
expenses	5,824,124.64	5,657,631.84	5,795,352.67	7,083,681.00	7,158,981.00	75,300.00
Total Expenses	**7,411,630.60**	**7,467,965.25**	**7,797,836.88**	**9,370,408.00**	**9,448,968.00**	**78,560.00**

66440	41710	P&I Re	926.12	1,587.75	486.39	1,300.00	1,300.00	0.00
66440	42460	Sewer Fee Income	6,072,220.59	6,046,578.12	6,280,014.04	7,842,588.00	7,842,588.00	0.00
66440	42461	Dpw Sewer Permits	301,399.00	307,970.00	301,562.00	280,020.00	280,020.00	0.00
66440	42462	Sewer Liens Collected	18,691.28	15,453.79	789.94	13,500.00	13,500.00	0.00
66440	42463	Sewer Privledge Fee	882,794.64	550,447.26	1,040,890.90	445,000.00	445,000.00	0.00
66440	42464	Sewer Privilege Int Fee	33,590.22	36,084.10	37,719.25	27,500.00	27,500.00	0.00
66440	43275	Septic Disposal Fees	180,152.47	181,365.18	178,535.75	160,500.00	160,500.00	0.00
66440	48205	Interest Rev Sewer Priv Fee	427.24	192.02	8.36	0.00	0.00	0.00
66440	49000	Refunds	-34,330.00	-5,500.00	-5,996.00	0.00	0.00	0.00
66441	46801	State Grant Mwpat Subsidy	361,338.38	355,692.25	0.00	0.00	0.00	0.00
			7,817,209.94	**7,489,870.47**	**7,834,010.63**	**8,770,408.00**	**8,770,408.00**	**0.00**

Anticipated Revenue	8,770,408.00	8,770,408.00	0.00
Retained Earnings	600,000.00	678,560.00	78,560.00
	9,370,408.00	**9,448,968.00**	**78,560.00**

TOWN OF NANTUCKET

WANNACOMET WATER - ENTERPRISE FUND

	ACTUAL FY2020	BUDGET FY2021	*PROJECTED BUDGET FY2022*
Revenue	(6,297,223)	4,605,000	5,919,400
Expenses	5,488,433	5,628,103	5,919,400
Net Earnings	(11,785,656)	(1,023,103)	-
Transfer from Retained Earnings	-	1,023,103	
Net Earnings after R/E Transfer	(11,785,656)	-	-
Ending FB TOTAL	(11,785,656)	-	-

Certified Retained Earnings as of July 1, 2020	3,876,712

Wannacomet Water

Org	Object	Account Name	FY2018 Actuals	FY2019 Actuals	FY2020 Actuals	FY21 Budget	FY22 Proposed	YoY $(+/-)
63455	51100	Salary, Permanent	114,095.86	119,802.04	135,780.49	1,213,770.00	1,309,106.00	95,336.00
63455	51101	Salary/Perm Part Time	270,934.17	281,140.90	260,798.98	0.00	0.00	0.00
63455	51102	Salary, Temporary	197,359.88	202,020.06	211,714.12	0.00	0.00	0.00
63455	51106	Salary/Permnt:Laundry	229,536.26	381,347.43	408,075.45	0.00	0.00	0.00
63455	51107	Salary/Permnt:Housekeepng	76,678.54	9,142.10	7,372.00	0.00	0.00	0.00
63455	51117	Salary/Permnt:Oil Spill	165,038.10	208,818.38	254,088.08	0.00	0.00	0.00
63455	51300	Overtime	15,564.83	14,301.49	13,594.32	15,000.00	15,000.00	0.00
63455	51700	Longevity Pay	35,352.31	39,017.89	34,376.31	45,000.00	45,000.00	0.00
63455	51701	Ins Prem:Medical Blue Cross	242,726.81	262,335.10	280,155.51	317,000.00	348,700.00	31,700.00
63455	51702	Workers' Compensation Insurnc	0.00	0.00	0.00	0.00	0.00	0.00
63455	51770	Barnstable County Retiremt Fn	228,928.32	237,952.49	275,905.15	280,126.00	303,936.71	23,810.71
63455	51960	Compensation/Unemployment	0.00	0.00	0.00	2,271.00	2,271.00	0.00
63455	51961	Medicare P/R Tax	16,017.59	18,223.13	18,835.56	17,900.00	17,900.00	0.00
63455	51962	Def Comp Employer Contributio	31,240.00	0.00	2,786.55	20,000.00	20,500.00	500.00
63455	51963	Workmans Compensation	2,084.59	3,476.45	3,392.09	2,000.00	2,000.00	0.00
			1,625,557.26	**1,777,577.46**	**1,906,874.61**	**1,913,067.00**	**2,064,413.71**	**151,346.71**

63455	52101	Utility:Electricity	11,363.33	14,420.51	15,589.98	15,000.00	16,000.00	1,000.00
63455	52103	Utility:Fuel Oil	2,827.22	3,071.87	1,389.85	3,000.00	2,500.00	-500.00
63455	52104	Utility:Propane	130,294.01	138,664.87	139,869.39	150,000.00	150,000.00	0.00
63455	52107	Utility:Landfill	391.00	391.00	0.00	400.00	400.00	0.00
63455	52401	Rep&Maint:Office Equip	33,826.47	50,577.31	47,582.07	50,000.00	76,000.00	26,000.00
63455	52403	Rep&Maint:Vehicle	8,350.56	4,356.78	827.16	5,500.00	6,000.00	500.00
63455	52404	Rep&Maint:Building	21,754.49	16,001.37	15,778.90	25,000.00	30,000.00	5,000.00
63455	52405	Rep&Maint:Equipment	**3,097.11**	**1,398.25**	**4,578.54**	**3,500.00**	**3,500.00**	**0.00**
63455	52411	Rep&Maint:Grounds	9,478.18	42,949.67	21,477.00	30,000.00	30,000.00	0.00
63455	52415	Operations	58,918.98	77,411.20	29,671.07	110,000.00	130,000.00	20,000.00
63455	52703	Rent/Lse:Postage Meter	1,541.64	1,546.80	1,645.80	1,600.00	1,750.00	150.00
63455	52907	Property:Rubbish Pickup	375.72	0.00	0.00	6,500.00	1,300.00	-5,200.00
63455	53100	Professional Services	46,196.90	111,387.12	98,507.77	106,000.00	85,000.00	-21,000.00
63455	53101	General:Accountng & Audit	18,000.00	10,000.00	0.00	24,500.00	24,500.00	0.00
63455	53102	General:Legal Services	881.50	55.50	814.00	10,000.00	10,500.00	500.00
63455	53103	General:Advertising	3,442.40	2,857.88	2,127.40	7,500.00	7,500.00	0.00
63455	53105	General:Engineer/Architec	2,489.88	2,670.03	895.00	5,000.00	0.00	-5,000.00
63455	53106	General:Custodial	8,125.00	10,425.58	9,362.14	12,000.00	12,000.00	0.00
63455	53107	General:Census	20,684.74	27,566.32	23,922.34	56,000.00	56,000.00	0.00
63455	53108	Outsource Billing	15,124.57	14,752.12	8,266.98	15,000.00	13,000.00	-2,000.00
63455	53110	General:Printing	1,247.61	1,215.77	645.00	2,500.00	2,500.00	0.00
63455	53401	Comm:Telephone	7,457.21	7,028.53	7,535.13	12,000.00	10,000.00	-2,000.00
63455	53402	Comm:Postage	27,676.34	23,721.00	28,410.59	30,000.00	32,500.00	2,500.00
63455	53803	Other:Licenses & Taxes	6,337.35	5,544.22	5,922.89	6,000.00	7,500.00	1,500.00
63455	53804	Other:Freight	2,214.65	3,112.02	4,027.70	2,000.00	2,000.00	0.00
63455	54101	Energy:Gas & Diesel	10,982.18	12,151.08	9,598.36	15,000.00	15,000.00	0.00
63455	54201	Office Supplies	3,878.38	4,780.79	5,481.01	7,500.00	7,500.00	0.00
63455	54301	Tools & Equipment	3,729.65	13,783.58	10,468.41	6,000.00	10,000.00	4,000.00
63455	54302	Bldg&Eq:Maint & Supplies	2,290.70	760.71	5,796.00	3,500.00	3,500.00	0.00
63455	54303	Bldg&Eq:Expendable Sup/Eq	223,322.59	237,548.64	392,551.18	225,000.00	240,000.00	15,000.00
63455	54308	Source Of Sup: Materials & Su	5,258.81	24,519.94	50,031.40	35,000.00	35,000.00	0.00
63455	54701	Safety:Uniforms	4,502.97	3,655.30	4,864.77	5,000.00	5,000.00	0.00
63455	55101	Books/Subscriptions	883.30	1,846.20	1,083.25	1,000.00	1,000.00	0.00
63455	57101	In-State:Misc Travel	33,815.11	17,815.01	7,553.91	20,000.00	8,000.00	-12,000.00
63455	57103	In-State:Seminars,Prof Ga	2,720.60	3,203.00	1,109.75	3,000.00	3,000.00	0.00
63455	57201	Out-State:General	0.00	2,369.70	10,497.90	3,000.00	11,000.00	8,000.00
63455	57301	Dues:Professnl Organizatn	2,928.50	2,976.50	2,311.50	3,000.00	3,000.00	0.00
63455	57401	Ins Prem:Auto & Liability	6,727.80	15,883.84	7,300.87	29,040.00	29,040.00	0.00
63455	57404	Ins Prem:Blanket Ins,Bldg	46,006.26	36,023.11	47,484.56	102,850.00	121,363.00	18,513.00
63455	57406	Ins Prem:Claim Deductible	2,172.96	218.93	0.00	1,000.00	1,000.00	0.00
63455	58501	Add Eq:New Equip	43,602.10	45,957.99	47,164.75	30,000.00	60,000.00	30,000.00
63455	58502	Add Eq:Office Furniture	0.00	0.00	146.94	5,000.00	5,000.00	0.00
63455	58701	Replacement Eq:General	0.00	0.00	0.00	1,500.00	1,500.00	0.00
63455	58702	Unallocated Expenses	23,125.00	0.00	0.00	48,966.00	65,034.43	16,068.43
63455	59101	Debt Service:Principal	1,703,235.00	1,738,000.00	1,731,000.00	1,785,000.00	1,776,500.00	-8,500.00

63455	59102	Debt Service Interest	680,539.13	609,525.83	685,266.67	602,681.00	650,099.00	47,418.00
63455	59502	INDIRECT COSTS	93,000.00	93,000.00	93,000.00	93,000.00	93,000.00	0.00
			3,334,817.90	**3,435,145.87**	**3,581,557.93**	**3,715,037.00**	**3,854,986.43**	**139,949.43**

payroll	1,625,557.26	1,777,577.46	1,906,874.61	1,913,067.00	2,064,413.71	151,346.71
expenses	3,334,817.90	3,435,145.87	3,581,557.93	3,715,037.00	3,854,986.43	139,949.43
TOTAL EXPENSES	**4,960,375.16**	**5,212,723.33**	**5,488,432.54**	**5,628,103.00**	**5,919,400.14**	**291,296.14**

63455	42110	Water Use Fee	5,190,257.81	5,319,333.35	5,108,764.25	3,965,600.00	5,155,000.00	1,189,400.00
63455	42111	Water Connection Fee	678,559.76	714,457.76	789,714.59	250,000.00	375,000.00	125,000.00
63455	42115	Cross Conn Dev Test Fee	31,650.00	25,445.00	30,724.00	37,500.00	37,500.00	0.00
63455	42441	Late Payment Service Fee	35,872.00	40,191.00	32,672.00	34,800.00	34,800.00	0.00
63455	43606	Rental Fees	48,600.00	48,600.00	48,600.00	48,600.00	48,600.00	0.00
63455	48201	Interest On Investments	28,390.04	47,978.03	47,746.33	30,000.00	30,000.00	0.00
63455	48400	Misc Revenues	142,968.21	71,155.11	151,223.14	125,000.00	125,000.00	0.00
63455	48401	Telephone Commissions	3,446.00	4,204.86	2,850.00	3,500.00	3,500.00	0.00
63455	48416	Contract Services - Sias Wate	60,000.00	86,250.00	60,000.00	80,000.00	80,000.00	0.00
63455	48417	Transfer Fee	30,725.00	46,445.18	24,929.00	30,000.00	30,000.00	0.00
			6,250,468.82	**6,404,060.29**	**6,297,223.31**	**4,605,000.00**	**5,919,400.00**	**1,314,400.00**

TOWN OF NANTUCKET
SIASCONSET WATER ENTERPRISE FUND

	ACTUAL FY2020	BUDGET FY2021	*PROJECTED BUDGET FY2022*
Revenue	968,696	753,046	939,146
Expenses	797,765	927,268	*939,146*
Net Earnings	170,932	(174,222)	-
Transfer from Retained Earnings		174,222	-
Net Earnings after R/E Transfer	170,932	-	-
Ending FB TOTAL	170,932	-	-

Certified Retained Earnings as of July 1, 2020	1,217,656

SWCO Budget

Org	Org	Account Name	FY2018 Actuals	FY2019 Actuals	FY2020 Actuals	FY21 Budget	FY22 Proposed	YoY $(+/-)
61450	51701	Ins Prem:Medical Blue Cross	38,667.56	40,640.26	37,928.91	46,415.00	51,056.50	4,641.50
61450	51770	Barnstable County Retiremt Fn	0.00	0.00	0.00	21,386.00	23,203.81	1,817.81
			38,667.56	**40,640.26**	**37,928.91**	**67,801.00**	**74,260.31**	**6,459.31**

61450	52101	Utility:Electricity	20,498.01	18,423.88	18,282.15	25,000.00	25,000.00	0.00
61450	52104	Utility:Propane	4,780.70	5,111.17	2,100.91	4,300.00	4,300.00	0.00
61450	52107	Utility:Landfill	196.00	196.00	0.00	200.00	200.00	0.00
61450	52405	Rep&Maint:Equipment	349.87	292.97	1,913.25	2,000.00	2,000.00	0.00
61450	52410	Rep&Maint:General	8,844.92	14,140.00	9,100.00	30,000.00	30,000.00	0.00
61450	53100	Professional Services	13,547.06	38,944.65	3,921.55	15,000.00	15,000.00	0.00
61450	53101	General:Accountng & Audit	81,500.00	80,000.00	60,000.00	80,000.00	80,000.00	0.00
61450	53103	General:Advertising	1,211.28	639.24	0.00	500.00	500.00	0.00
61450	53107	General:Census	6,212.00	6,795.00	9,545.00	20,000.00	20,000.00	0.00
61450	53108	Outsource Billing	1,972.25	1,661.52	1,066.32	2,600.00	2,600.00	0.00
61450	53110	General:Printing	356.55	352.02	0.00	750.00	750.00	0.00
61450	53402	Comm:Postage	3,793.32	3,450.21	3,915.41	6,200.00	6,200.00	0.00
61450	53803	Other:Licenses & Taxes	557.10	579.17	495.19	600.00	600.00	0.00
61450	53804	Other:Freight	83.00	15.00	20.60	100.00	100.00	0.00
61450	53805	Other:Field Work-Water	7,650.00	21,558.99	16,618.67	10,000.00	20,000.00	10,000.00
61450	54302	Bldg&Eq:Maint & Supplies	0.00	142.09	0.00	200.00	200.00	0.00
61450	57404	Ins Prem:Blanket Ins,Bldg	6,250.30	11,213.23	36,671.19	44,000.00	51,920.00	7,920.00
61450	58702	Unallocated Expenses	0.00	0.00	0.00	33,094.00	4,282.69	-28,811.31
61450	59101	Debt Service:Principal	380,000.00	395,000.00	400,000.00	400,000.00	425,000.00	25,000.00
61450	59102	Debt Service Interest	200,360.50	186,835.50	162,185.50	150,923.00	142,233.00	-8,690.00
61450	59502	INDIRECT COSTS	34,000.00	34,000.00	34,000.00	34,000.00	34,000.00	0.00
			772,162.86	**819,350.64**	**759,835.74**	**859,467.00**	**864,885.69**	**5,418.69**

Payroll	38,667.56	40,640.26	37,928.91	67,801.00	74,260.31	6,459.31
Expenses	772,162.86	819,350.64	759,835.74	859,467.00	864,885.69	5,418.69
Total Expenses	**810,830.42**	**859,990.90**	**797,764.65**	**927,268.00**	**939,146.00**	**11,878.00**

61450	42110	Water Use Fee	967,947.23	1,024,181.15	914,651.12	699,000.00	885,100.00	186,100.00
61450	43606	Rental Fees	49,972.59	52,471.22	54,045.36	54,046.00	54,046.00	0.00
			1,017,919.82	**1,076,652.37**	**968,696.48**	**753,046.00**	**939,146.00**	**186,100.00**

TOWN OF NANTUCKET
OUR ISLAND HOME - ENTERPRISE FUND

	ACTUAL FY2020	BUDGET FY2021	*PROJECTED BUDGET FY2022*
Revenue	(6,671,747)	3,767,818	3,598,330
Expenses	7,498,835	8,767,817	*9,098,330*
Net Earnings	(14,170,582)	(5,000,000)	*(5,500,000)*
Transfer from Retained Earnings	-	1,500,000	
Net Earning after R/E Transfer	(14,170,582)	(3,500,000)	*(5,500,000)*
Net Sources and Uses			
GF Subsidy	1,511,445	3,500,000	*5,500,000*
Ending FB	(12,659,137)	(0)	0
TOTAL			

Certified Retained Earnings as of July 1, 2020	2,046,379

Our Island Home Enterprise Fund

Org	Object	Account Name	FY18 Actuals	FY19 Actuals	FY20 Actuals	FY21 Budget	FY22 Proposed	YoY $(+/-)
68561	51100	Salary, Permanent	452,099.30	469,032.26	288,807.08	514,400.64	490,663.00	-23,737.64
68561	51300	Overtime	1,239.00	8,635.08	2,947.94	2,000.00	3,000.00	1,000.00
68561	51550	Fringe: Laborers Union Pe	2,394.71	1,287.09	1,929.13	2,000.00	2,000.00	0.00
68561	51701	Ins Prem:Medical Blue Cross	78,713.23	80,812.17	35,683.13	97,674.00	163,674.00	66,000.00
68561	51702	Workers' Compensation Insurnc	88,340.53	133,924.15	70,751.76	115,000.00	115,000.00	0.00
68561	51703	Longevity	0.00	0.00	0.00	0.00	1,290.00	1,290.00
68561	51705	Medicare/Medex/Retirees	237,891.12	258,828.36	238,709.52	200,604.00	200,604.00	0.00
68561	51770	Barnstable County Retiremt Fn	59,600.00	113,689.14	99,379.47	118,492.85	118,493.00	0.15
68561	51800	Holiday Pay	20,316.86	21,564.55	12,115.16	20,000.00	15,000.00	-5,000.00
68561	51900	Contractual Obligations	0.00	0.00	0.00	100,000.00	100,000.00	0.00
68561	51960	Compensation/Unemployment	0.00	0.00	0.00	35,400.00	35,400.00	0.00
68561	51961	Medicare P/R Tax	6,970.35	7,256.06	4,280.50	7,458.81	7,114.61	-344.20
			947,565.10	**1,095,028.86**	**754,603.69**	**1,213,030.30**	**1,252,238.61**	**39,208.31**
68562	51109	Salary/Permnt:Dir Nursing	132,114.64	158,967.27	170,163.51	107,400.00	100,000.00	-7,400.00
68562	51550	Fringe: Laborers Union Pe	1,184.94	758.96	828.84	500.00	500.00	0.00
68562	51770	Barnstable County Retiremt Fn	25,400.00	19,699.32	20,275.38	24,174.89	24,175.00	0.11
68562	51800	Holiday Pay	4,818.58	5,267.51	5,521.22	5,000.00	5,500.00	500.00
68562	51961	Medicare P/R Tax	1,985.75	2,381.39	2,512.27	2,600.00	1,439.93	-1,160.07
			165,503.91	**187,074.45**	**199,301.22**	**139,674.89**	**131,614.93**	**-8,059.96**
68563	51108	Salary/Permnt:Rn	252,559.37	192,863.74	329,161.00	411,100.00	448,270.00	37,170.00
68563	51308	Overtime:Rn	5,291.02	1,285.32	39,911.72	20,000.00	20,000.00	0.00
68563	51550	Fringe: Laborers Union Pe	2,633.37	1,224.25	2,011.75	2,000.00	2,000.00	0.00
68563	51701	Ins Prem:Medical Blue Cross	34,112.50	30,324.48	42,337.79	42,267.00	42,267.00	0.00
68563	51710	Oih Longevity Rn	12,241.58	4,243.30	5,356.00	5,000.00	0.00	-5,000.00
68563	51770	Barnstable County Retiremt Fn	72,100.00	72,322.46	78,226.86	93,272.03	93,272.00	-0.03
68563	51808	Oih Holiday Rn	6,669.60	7,621.84	11,045.48	6,400.00	11,000.00	4,600.00
68563	51961	Medicare P/R Tax	4,013.01	2,987.24	5,520.37	6,500.00	6,499.91	-0.09
			389,620.45	**312,872.63**	**513,570.97**	**586,539.03**	**623,308.91**	**36,769.88**
68564	51110	Salary/Permnt:Lpn	468,594.64	385,249.07	313,125.00	444,400.00	300,000.00	-144,400.00
68564	51310	Overtime:Lpn	119,550.57	97,175.88	65,374.12	75,000.00	70,000.00	-5,000.00
68564	51410	Shift Diff:Lpn	1,305.07	1,088.19	1,338.31	2,100.00	2,100.00	0.00
68564	51701	Ins Prem:Medical Blue Cross	159,247.12	112,785.79	86,585.89	197,538.00	197,538.00	0.00
68564	51711	Oih Longevity Lpn	11,579.06	15,932.41	11,858.71	11,900.00	7,275.00	-4,625.00
68564	51770	Barnstable County Retiremt Fn	70,700.00	80,433.83	87,484.14	104,309.73	104,310.00	0.27
68564	51810	Oih Holiday Lpn	21,951.39	18,705.12	15,784.28	16,200.00	16,200.00	0.00
68564	51961	Medicare P/R Tax	9,033.24	7,513.21	5,841.44	8,000.00	4,347.95	-3,652.05
			861,961.09	**718,883.50**	**587,391.89**	**859,447.73**	**701,770.95**	**-157,676.78**
68565	51111	Salary/Permnt:Nurses Aide	1,329,412.56	1,030,173.64	1,102,260.51	1,085,738.00	1,146,772.00	61,034.00
68565	51311	Overtime:Nurses Aides	151,290.01	179,463.23	214,513.99	160,000.00	200,000.00	40,000.00
68565	51701	Ins Prem:Medical Blue Cross	398,112.73	272,991.94	255,082.71	536,900.00	536,900.00	0.00
68565	51712	Oih Longevity Can	22,730.22	28,626.74	22,404.98	24,800.00	19,500.00	-5,300.00
68565	51770	Barnstable County Retiremt Fn	262,600.00	250,953.14	205,260.79	244,738.03	244,738.00	-0.03
68565	51811	Oih Holiday Can	55,769.44	45,084.98	47,960.14	50,000.00	50,000.00	0.00
68565	51961	Medicare P/R Tax	22,608.47	18,608.41	19,596.30	18,600.00	16,628.19	-1,971.81
			2,242,523.43	**1,825,902.08**	**1,867,079.42**	**2,120,776.03**	**2,214,538.19**	**93,762.16**
68566	51104	Salary/Permnt:Dietary	530,211.74	510,921.93	502,475.55	478,200.00	573,803.00	95,603.00
68566	51105	Salary/Permnt:Dietition	29,525.43	26,680.00	22,850.56	33,000.00	42,640.00	9,640.00
68566	51304	Overtime:Dietary	10,056.13	10,852.54	12,894.35	20,000.00	15,000.00	-5,000.00
68566	51404	Shift Diff:Dietary	24.91	166.72	214.22	1,350.00	350.00	-1,000.00
68566	51550	Fringe: Laborers Union Pe	1,170.02	758.96	828.84	540.00	540.00	0.00
68566	51701	Ins Prem:Medical Blue Cross	214,245.24	201,427.78	203,943.15	265,756.50	265,757.00	0.50
68566	51706	Oih Longevity Dietary	13,664.27	16,211.45	13,227.90	14,000.00	15,950.00	1,950.00
68566	51770	Barnstable County Retiremt Fn	113,200.00	104,238.94	95,801.42	114,226.63	114,227.00	0.37
68566	51804	Oih Holiday Dietary	22,085.18	22,054.73	22,987.68	25,200.00	25,200.00	0.00
68566	51961	Medicare P/R Tax	8,780.75	8,509.91	7,962.05	8,300.00	8,320.15	20.15
			942,963.67	**901,822.96**	**883,185.72**	**960,573.13**	**1,061,787.15**	**101,214.02**

68567	51103	Salary/Permnt:Maint & Sec	178,843.34	180,652.91	163,808.62	176,600.00	289,623.00	113,023.00
68567	51303	Overtime:Maint & Sec	607.94	2,059.47	967.02	3,000.00	1,000.00	-2,000.00
68567	51550	Fringe: Laborers Union Pe	1,170.02	758.96	833.46	540.00	540.00	0.00
68567	51701	Ins Prem:Medical Blue Cross	34,567.58	59,495.94	63,194.86	42,924.00	42,924.00	0.00
68567	51703	Longevity	3,129.48	3,385.01	3,329.65	3,100.00	2,540.00	-560.00
68567	51770	Barnstable County Retiremt Fn	37,600.00	35,313.67	34,014.34	40,556.22	40,556.00	-0.22
68567	51803	Oih Holiday Maintenance	8,739.44	8,792.12	9,111.48	4,000.00	9,500.00	5,500.00
68567	51961	Medicare P/R Tax	2,774.24	2,825.79	2,518.54	2,700.00	4,199.53	1,499.53
			267,432.04	**293,283.87**	**277,777.97**	**273,420.22**	**390,882.53**	**117,462.31**
68568	51106	Salary/Permnt:Laundry	97,551.76	97,373.37	101,353.64	93,200.00	99,036.00	5,836.00
68568	51306	Overtime:Laundry	209.80	1,707.33	2,053.43	1,000.00	2,000.00	1,000.00
68568	51701	Ins Prem:Medical Blue Cross	35,768.80	35,434.22	37,829.79	44,347.50	44,348.00	0.50
68568	51708	Oih Longevity Laundry	3,477.12	5,027.95	5,075.47	3,000.00	4,635.00	1,635.00
68568	51770	Barnstable County Retiremt Fn	14,300.00	17,836.47	18,279.79	21,795.48	21,795.00	-0.48
68568	51806	Oih Holiday Laundry	4,890.56	4,980.48	4,902.74	4,500.00	5,000.00	500.00
68568	51961	Medicare P/R Tax	1,538.90	1,581.83	1,607.39	1,500.00	1,436.02	-63.98
			157,736.94	**163,941.65**	**171,102.25**	**169,342.98**	**178,250.02**	**8,907.04**
68569	51121	Salary/Perm:Staff Development	0.00	6,571.34	16,019.62		91,418.00	91,418.00
68569	51550	Fringe: Laborerers Union Pe	955.53	55.44			0.00	0.00
68569	51701	Ins Prem:Medical Blue Cross	0.00	0.00			0.00	0.00
68569	51710	Oih Longevity Rn	0.00	0.00	0.00		4,571.00	4,571.00
68569	51770	Barnstable County Retiremt Fn	8,900.00	15,541.91			0.00	0.00
68569	51821	Oih Holiday Staff Development	0.00	0.00			0.00	0.00
68569	51961	Medicare P/R Tax	0.00	95.29	228.38		1,325.57	1,325.57
			9,855.53	**22,263.98**	**16,248.00**	**0.00**	**97,314.57**	**97,314.57**
68570	51129	Salary/Perm:Social Services	60,782.70	74,295.13	71,495.72	62,000.00	70,504.00	8,504.00
68570	51550	Fringe: Laborers Union Pe	1,132.61	607.17	783.25	422.00	422.00	0.00
68570	51701	Ins Prem:Medical Blue Cross	23,508.11	24,122.69	25,642.51	29,127.00	29,127.00	0.00
68570	51729	Oih Longevity Social Services	1,818.51	1,945.45	2,319.37	1,800.00	2,820.00	1,020.00
68570	51770	Barnstable County Retiremt Fn	11,400.00	11,475.80	11,813.44	14,085.47	14,085.00	-0.47
68570	51829	Oih Holiday Social Services	3,182.08	3,794.80	4,115.96	3,150.00	4,150.00	1,000.00
68570	51961	Medicare P/R Tax	953.90	1,160.50	1,107.49	1,000.00	1,022.30	22.30
			102,777.91	**117,401.54**	**117,277.74**	**111,584.47**	**122,130.30**	**10,545.83**
68571	51112	Salary/Permnt:Activty Dir	117,657.12	125,054.60	136,318.83	115,300.00	118,242.00	2,942.00
68571	51312	Overtime: Activities Director	1,056.31	1,879.18	1,338.70	1,200.00	1,500.00	300.00
68571	51550	Fringe: Laborers Union Pe	2,103.65	1,290.23	908.96	870.00	870.00	0.00
68571	51701	Ins Prem:Medical Blue Cross	22,248.09	23,102.81	18,449.41	27,594.00	27,594.00	0.00
68571	51713	Oih Longevity Ad	0.00	0.00	0.00	900.00	0.00	-900.00
68571	51770	Barnstable County Retiremt Fn	14,600.00	21,994.87	22,317.39	26,609.63	26,610.00	0.37
68571	51812	Oih Holiday Ad	5,673.36	5,963.19	5,762.26	4,700.00	5,800.00	1,100.00
68571	51961	Medicare P/R Tax	1,803.61	1,926.89	2,054.89	1,800.00	1,714.51	-85.49
			165,142.14	**181,211.77**	**187,150.44**	**184,973.63**	**182,330.51**	**3,356.88**
68572	51107	Salary/Permnt:Housekeepng	151,427.75	110,688.18	115,728.52	131,672.00	123,716.00	-7,956.00
68572	51307	Overtime:Housekeeping	62.69	1,205.33	1,963.86	800.00	2,000.00	1,200.00
68572	51701	Ins Prem:Medical Blue Cross	45,579.92	34,488.28	12,526.38	56,502.00	56,502.00	0.00
68572	51709	Oih Longevity Housekeeping	5,891.15	2,750.88	2,697.08	2,950.00	3,920.00	970.00
68572	51770	Barnstable County Retiremt Fn	24,000.00	31,364.66	22,855.19	27,250.86	27,251.00	0.14
68572	51807	Oih Holiday Housekeeping	7,856.88	7,528.39	6,697.74	7,500.00	7,000.00	-500.00
68572	51961	Medicare P/R Tax	2,395.98	1,771.47	1,827.61	1,800.00	1,793.88	-6.12
			237,214.37	**189,797.19**	**164,296.38**	**228,474.86**	**222,182.88**	**-6,291.98**
68561	52010	Electrical/Fuel/Gas	1,486.88	780.86	768.51	1,000.00	1,000.00	0.00
68561	52101	Utility:Electricity	50,416.93	53,002.69	60,658.30	55,000.00	62,000.00	7,000.00
68561	52103	Utility:Fuel Oil	38,881.25	42,043.37	36,415.77	41,000.00	41,000.00	0.00
68561	52104	Utility:Propane	9,169.32	8,309.64	7,928.41	10,000.00	10,000.00	0.00
68561	52105	Utility:Water	7,062.00	9,458.00	7,716.50	10,000.00	10,000.00	0.00
68561	52106	Utility:Sewer	10,714.00	9,956.00	12,178.20	11,000.00	13,000.00	2,000.00

68561	52107	Utility:Landfill	541.72	744.42	716.08	750.00	750.00	0.00
68561	52403	Rep&Maint:Vehicle	105.00	255.95	7,551.94	1,000.00	4,000.00	3,000.00
68561	52404	Rep&Maint:Building	27,058.70	27,412.20	36,149.37	45,000.00	40,000.00	-5,000.00
68561	52405	Rep&Maint:Equipment	5,928.89	8,984.87	14,235.37	10,000.00	15,000.00	5,000.00
68561	52700	Rentals/Leases	6,064.26	6,851.54	7,146.28	7,500.00	7,500.00	0.00
68561	52703	Rent/Lse:Postage Meter	393.84	393.84	472.86	450.00	650.00	200.00
68561	52907	Property:Rubbish Pickup	20,009.75	17,321.00	19,761.00	20,000.00	20,000.00	0.00
68561	53100	Professional Services	305,354.59	406,407.67	510,503.80	425,000.00	425,000.00	0.00
68561	53101	General:Accountng & Audit	81,647.80	109,960.88	111,740.84	90,200.00	100,600.00	10,400.00
68561	53102	General:Legal Services	350.00	0.00	0.00	800.00	800.00	0.00
68561	53103	General:Advertising	1,696.08	3,893.65	3,324.96	5,500.00	5,500.00	0.00
68561	53401	Comm:Telephone	1,913.61	1,540.56	1,989.00	2,000.00	2,000.00	0.00
68561	53402	Comm:Postage	900.00	300.00	500.00	300.00	800.00	500.00
68561	53804	Other:Freight	70.85	162.58	258.11	260.00	260.00	0.00
68561	54201	Office Supplies	7,148.29	3,546.34	7,146.01	4,500.00	6,000.00	1,500.00
68561	55001	Medical Supplies	92,448.50	93,198.09	143,606.68	106,000.00	125,000.00	19,000.00
68561	55003	Pharmacy	6,129.13	5,215.71	12,202.36	10,500.00	10,500.00	0.00
68561	55101	Books/Subscriptions	113.51	0.00	0.00	500.00	500.00	0.00
68561	57101	In-State:Misc Travel	7,739.35	4,402.02	6,512.49	6,000.00	6,000.00	0.00
68561	57103	In-State:Seminars,Prof Ga	200.00	0.00	3,000.00	4,500.00	4,500.00	0.00
68561	57105	Other Expense	15,867.41	6,340.11	5,254.19	4,200.00	6,000.00	1,800.00
68561	57200	Out-Of-State Travel	2,062.76	4,585.91	1,721.00	4,000.00	4,000.00	0.00
68561	57301	Dues:Professnl Organizatn	4,007.49	4,590.23	7,932.62	6,350.00	6,350.00	0.00
68561	57401	Ins Prem:Auto & Liability	2,040.00	946.63	1,798.57	2,990.00	2,990.00	0.00
68561	57404	Ins Prem:Blanket Ins,Bldg	53,801.11	53,272.41	55,762.73	95,680.00	95,680.00	0.00
68561	57502	Ins: Workman'S Comp	250,960.80	182,271.24	336,336.94	327,750.00	327,750.00	0.00
68561	57506	Medicare A Expense	103,715.36	119,492.84	139,720.56	150,000.00	150,000.00	0.00
68561	57508	Medicare B Expense	23,608.76	35,817.06	17,852.15	30,000.00	30,000.00	0.00
68561	57601	Settlements	0.00	0.00	0.00	150,000.00	100,000.00	-50,000.00
68561	59501	Other Fin:General	0.00	0.00	0.00	92,300.00	92,300.00	0.00
68562	52418	Maint: Uniforms	0.00	0.00	0.00	0.00	200.00	200.00
68563	52418	Maint: Uniforms	0.00	0.00	0.00	0.00	0.00	0.00
68563	54117	Nurses-Uniform Allowance	0.00	722.86	200.00	1,700.00	2,600.00	900.00
68564	52418	Maint: Uniforms	0.00	0.00	0.00	0.00	1,000.00	1,000.00
68565	52418	Maint: Uniforms	0.00	0.00	0.00	0.00	3,300.00	3,300.00
68566	52418	Maint: Uniforms	0.00	0.00	0.00	0.00	1,600.00	1,600.00
68566	54502	Custodial:Chemicals	5,063.45	3,594.57	5,119.97	7,000.00	5,000.00	-2,000.00
68566	54901	Food:General	113,971.78	118,525.92	128,441.80	130,000.00	130,000.00	0.00
68566	54903	Food:Food Handlers Equip	15,019.35	15,042.67	16,952.22	16,250.00	16,250.00	0.00
68567	52418	Maint: Uniforms	0.00	0.00	0.00	0.00	500.00	500.00
68567	54302	Bldg&Eq:Maint & Supplies	4,872.12	5,419.34	2,975.11	6,000.00	5,000.00	-1,000.00
68567	54502	Custodial:Chemicals	2,958.06	2,249.23	0.00	3,000.00	1,500.00	-1,500.00
68568	52418	Maint: Uniforms	0.00	0.00	0.00	0.00	300.00	300.00
68568	54503	Custodial:Linen & Bedding	3,500.00	2,200.00	2,234.00	3,000.00	4,000.00	1,000.00
68568	54515	Laundry: Chemicals	3,823.02	4,150.42	5,953.34	5,000.00	5,000.00	0.00
68570	52418	Maint: Uniforms	0.00	0.00	0.00	0.00	0.00	0.00
68571	52418	Maint: Uniforms	0.00	0.00	0.00	0.00	0.00	0.00
68571	55801	Other:Recreational	2,941.73	3,330.23	5,923.23	6,000.00	6,000.00	0.00
68572	52418	Maint: Uniforms	0.00	0.00	0.00	0.00	300.00	300.00
68572	54501	Custodial:Cleaning Supply	9,784.86	7,881.39	13,187.62	10,000.00	10,000.00	0.00
			1,301,542.31	**1,384,574.94**	**1,759,848.89**	**1,919,980.00**	**1,919,980.00**	**0.00**

payroll	6,490,296.58	6,009,484.48	5,738,985.69	6,847,837.27	7,178,349.55	330,512.28
expenses	1,301,542.31	1,384,574.94	1,759,848.89	1,919,980.00	1,919,980.00	0.00
	7,791,838.89	**7,394,059.42**	**7,498,834.58**	**8,767,817.27**	**9,098,329.55**	**330,512.28**

68561	42420	Medicaid Patient Revenue	1,428,558.20	1,427,096.31	1,887,627.76	1,755,931.00	1,755,931.00	0.00
68561	42421	Private Patient Income	1,135,392.94	1,023,937.51	1,257,420.00	975,992.00	983,504.00	7,512.00
68561	42422	Patient Paid Amount	402,219.32	389,605.01	466,989.51	440,850.00	440,850.00	0.00
68561	42423	Medicare A	258,690.37	295,963.87	472,521.56	288,650.00	288,650.00	0.00
68561	42424	Medicare B Revenue	19,828.25	27,747.55	19,875.81	28,830.00	28,830.00	0.00
68561	42425	Secondary Insurance	0.00	0.00	0.00	77,000.00	0.00	-77,000.00
68561	42427	Oih Medicaid Over B Sec Ins	1,905.41	2,693.10	1,259.44	900.00	900.00	0.00

68561	42428	Oih Ins Over A Sec Ins	65,565.00	20,951.41	76,261.45	68,565.00	68,565.00	0.00
68561	42432	Oih Ins Over B Sec Ins	2,704.77	5,876.77	2,148.40	5,600.00	5,600.00	0.00
68561	42433	Oih Priv X Over A Sec Ins	0.00	0.00	2,898.50	25,500.00	25,500.00	0.00
68561	42437	NF DIRECT CARE PMT MASS HEALTH	95,297.00	105,424.00	0.00	100,000.00	0.00	-100,000.00
68561	49701	Transfer From General Fund	1,511,446.00	1,511,446.00	2,484,744.57	3,500,000.00	5,500,000.00	2,000,000.00
			4,921,607.26	**4,810,741.53**	**6,671,747.00**	**7,267,818.00**	**9,098,330.00**	**1,830,512.00**

Anticipated Revenue	3,767,818	3,598,330
GF Subsidy	3,500,000	5,500,000
Retained Earnings	1,500,000	
Total Revenue	8,767,818	9,098,330
Total Expenses	8,767,818	9,098,330
Difference	0	0

Wannacomet Water Enterprise Fund

Quarterly Financial Report

Second Fiscal Quarter Ended December 31, 2020

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Wannacomet Water Financial Highlights

Wannacomet Water Revenues

Revenue for the first six months of FY2021 was up 13% (+505K) compared to the same period last year. Revenue collected represented 97% of the projected annual revenues for FY2021.

Water Use Fees were up over $293K, a 9% increase over YTD FY2020. Water Connection Fee revenue was up over 65% from the first six months of FY2020, an increase of $229K. These increases can be attributed to an increase in service connections of FY20.

Wannacomet Water Expenses

Operating expenses, excluding Debt Service for the first six months of FY2021 were down 22% compared to last year and made up 41% of the annual budget. “Other Supplies” includes miscellaneous expenses on supplies, tools and equipment. These expenses decreased 83% over FY2020 YTD. Repairs and maintenance expenditures increased more than $87K over the same six month period due to several service repairs.

Debt service finished the six month period up 1% compared to last year and amounted to 87% of the annual budget allocation.

Wannacomet Water Summary

TOWN OF NANTUCKET
WANNACOMET WATER COMPANY

Operating Revenues and Expenses for Six Months Ended Dec 31, 2020

	Budget	Six Months Ended Dec 31	
	FY2021	FY2021 Actuals	FY2020 Actuals
Revenue	$ 4,605,000	$ 4,471,881	$ 3,967,005
Expenses	5,643,909	3,418,189	3,767,313
Net Earnings	(1,038,909)	1,053,692	199,693
Transfer from Retained Earnings	1,023,103	1,023,103	225,000
NET EARNINGS AFTER RETAINED EARNINGS TRANSFER	$ (15,806)	$ 2,076,795	$ 424,693
Retained Earnings			
NET SOURCES / (USES)			
Article #- GF Subsidy	$ -	$ -	$ -
Encumbrance Carryforwards	15,806	12,805	48,863
FinCom GF Reserve Fund Transfer	-	-	-
SURPLUS / (DEFICIT)	$ 0	$ 2,089,600	$ 473,556

Certified Retained Earnings as of July 01, 2019	$ 3,827,757
Plus: Current Surplus (Less Current Deficit) as of Sept 30, 2020	$ 2,089,600
Less: Authorized use of retained earnings FY21	$ 1,023,103
Projected Balance as of Sept 30, 2020 [(1)(2)]	*$ 4,894,254*

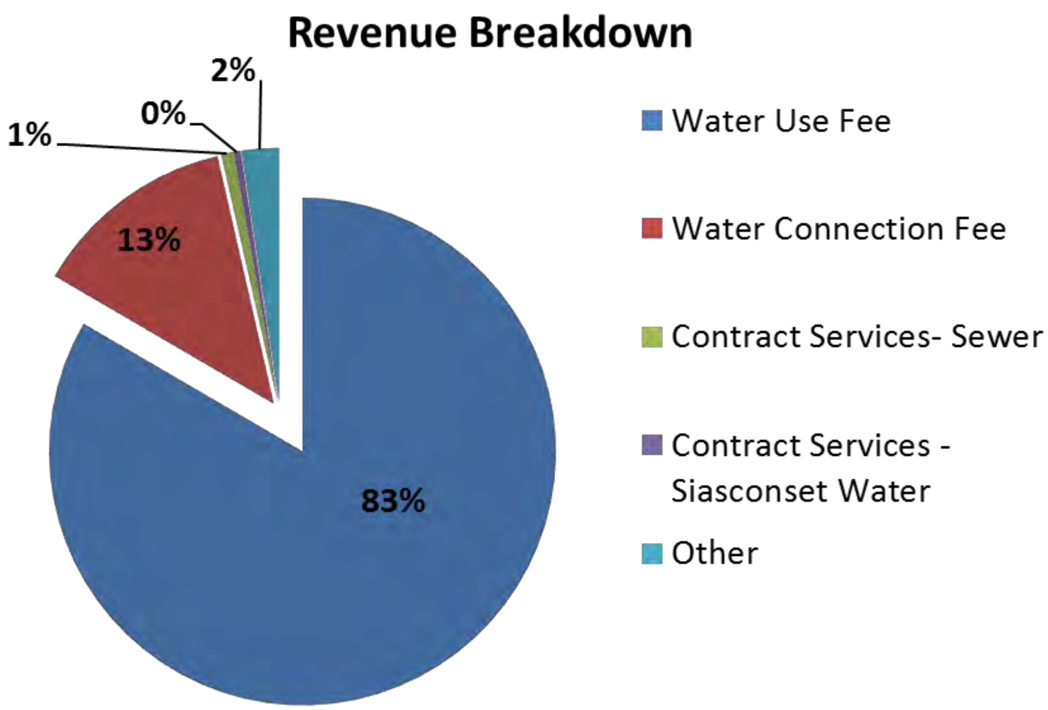
(1) Revenues remain a projection, until certified by the the Department of Revenue, therefore this is only a projection as of this point in time, until Retained Earnings go through the Certification process.

(2) Actual balance will be lower due to encumbrances that are carried forward

Wannacomet Water Revenues

Where does the money come from?

FY2021 Top Revenue Sources - YTD



Wannacomet Water Revenues

Operating Revenue for Quarter Ended Dec 31, 2020

	Quarter Ended Dec 31		QTR/QTR		FY2021 Budget	% of Budget Used
REVENUE	FY2021	FY2020	$ Change	% Change	Annual w/ Carryfwd	
Water Use Fee	$ 1,469,912	$ 1,289,117	$ 180,795	14%	$ 3,965,600	94%
Water Connection Fee	237,940	215,873	22,066	10%	250,000	233%
Cross Connection Device Test Fee	18,600	12,324	6,276	51%	37,500	50%
Late Payment Service Fee	13,924	11,310	2,614	23%	34,800	81%
Rental Income	12,100	12,150	(50)	(0%)	48,600	50%
Water Sales	-	-	-	na	-	na
Interest on Investments	3,414	-	3,414	na	30,000	33%
Contract Services- Sewer	178	26,528	(26,350)	(99%)	125,000	27%
Revenue- Outside Billing	175	525	(350)	(67%)	3,500	10%
Contract Services- Siasconset Water	-	-	-	na	80,000	25%
Transfer Fee	17,770	8,829	8,941	101%	30,000	82%
Premium Revenue on Debt	-	-	-	na	-	na
Total Revenue*	$ 1,774,011	$ 1,576,656	$ 197,355	13%	$ 4,605,000	97%

OTHER FINANCING SOURCES	FY2021	FY2020	$ Change	% Change	Annual w/ Carryfwd	% of Budget Used
General Fund Subsidy	$ -	$ -	$ -	na	$ -	na
General Fund Free Cash Subsidy	-	-	-	na	-	na
Certified Retained Earnings - Operations	-	-	-	na	1,023,103	0%
FY2020 Encumbrance Carryforward	12,805	48,863	(36,058)	(74%)	15,806	81%
Total Other Financing Sources	$ 12,805	$ 48,863	$ (36,058)	(74%)	$ 1,038,909	1%
TOTAL REVENUE AND OTHER FINANCING SOURCES	$ 1,786,816	$ 1,625,519	$ 161,297	10%	$ 5,643,909	79%

*Note: Governments operate on a budgetary basis; therefore revenue earned in excess of the certified budget is not available to offset expenditures in the current fiscal year. Excess revenue and expenditure turnbacks must go through the State of Massachusetts retained earnings certification process before they can be appropriated at a subsequent annual and/or special town meeting. Once certified, retained earnings can only be appropriated at an annual and/or special town meeting.

Wannacomet Water Revenues

Operating Revenue for Six Months Ended Dec 31, 2020

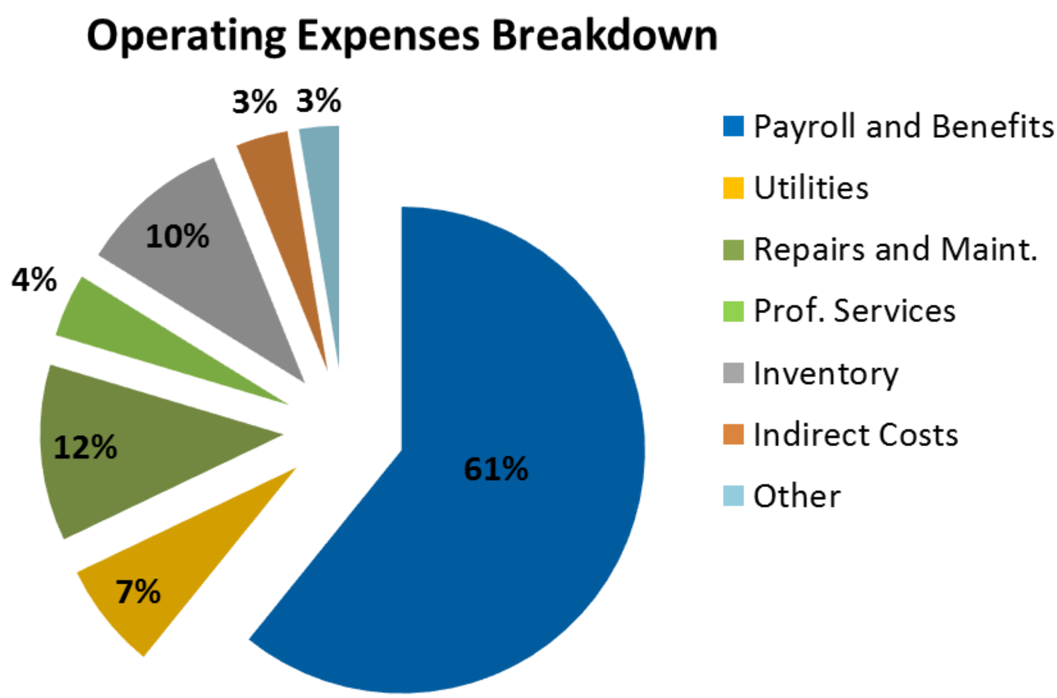
	Six Months Ended Dec 31		YTD/YTD		FY2021 Budget	% of Budget Used
REVENUE	FY2021	FY2020	$ Change	% Change	Annual w/ Carryfwd	
Water Use Fee	$ 3,728,972	$ 3,435,346	$ 293,626	9%	$ 3,965,600	94%
Water Connection Fee	582,998	353,139	229,859	65%	250,000	233%
Cross Connection Device Test Fee	18,600	23,374	(4,774)	(20%)	37,500	50%
Late Payment Service Fee	28,320	23,183	5,137	22%	34,800	81%
Rental Income	24,250	24,300	(50)	(0%)	48,600	50%
Water Sales	-	-	-	na	-	na
Interest on Investments	10,014	15,431	(5,417)	(35%)	30,000	33%
Contract Services- Sewer	33,808	56,304	(22,496)	(40%)	125,000	27%
Revenue- Outside Billing	350	700	(350)	(50%)	3,500	10%
ontract Services- Siasconset Water	20,000	20,000	-	0%	80,000	25%
Transfer Fee	24,570	15,229	9,341	61%	30,000	82%
Premium Revenue on Debt	-	-	-	na	-	na
Total Revenue*	$ 4,471,881	$ 3,967,005	$ 504,876	13%	$ 4,605,000	97%
OTHER FINANCING SOURCES	FY2021	FY2020	$ Change	% Change	Annual w/ Carryfwd	% of Budget Used
General Fund Subsidy	$ -	$ -	$ -	na	$ -	na
General Fund Free Cash Subsidy	-	-	-	na	-	na
ed Retained Earnings - Operations	-	-	-	na	1,023,103	0%
Y2020 Encumbrance Carryforward	12,805	48,863	(36,058)	(74%)	15,806	81%
Total Other Financing Sources	$ 12,805	$ 48,863	$ (36,058)	(74%)	$ 1,038,909	1%
TOTAL REVENUE AND OTHER F	$ 4,484,686	$ 4,015,868	$ 468,818	12%	$ 5,643,909	79%

*Note: Governments operate on a budgetary basis; therefore revenue earned in excess of the certified budget is not available to offset expenditures in the current fiscal year. Excess revenue and expenditure turnbacks must go through the State of Massachusetts retained earnings certification process before they can be appropriated at a subsequent annual and/or special town meeting. Once certified, retained earnings can only be appropriated at an annual and/or special town meeting.

Wannacomet Water Expenses

Where does the money go?

FY2021 Operating Expense Breakdown -YTD



Wannacomet Water Expenses

Operating Expenses for Quarter Ended Dec 31, 2020

	Quarter Ended Dec 31		QTR/QTR		FY2021 Budget	% of Budget Used
OPERATING EXPENSES WITHOUT DEBT	FY2021	FY2020	$ Change	% Change	Annual w/ Carryfwd	
Payroll - Salary	$ 357,382	$ 327,821	$ 29,562	9%	$ 1,298,041	50%
Medicare P/R Tax Expense	5,047	4,753	293	6%	17,900	50%
Medical Insurance	85,206	63,863	21,343	33%	317,000	49%
Barnstable County Retirement	-	-	-	na	280,125	0%
Utilities	45,349	40,653	4,696	12%	207,818	46%
Repairs & Maintenance	115,372	46,707	68,665	147%	224,000	70%
Professional Services	47,831	36,331	11,500	32%	214,500	26%
Inventory	69,770	238,606	(168,837)	(71%)	225,000	60%
General Insurance	-	-	-	na	132,890	0%
Other Supplies	4,797	22,510	(17,713)	(79%)	52,000	20%
Travel	3,176	7,802	(4,626)	(59%)	26,000	22%
Indirect Costs	23,250	23,250	-	0%	93,000	50%
Other	12,320	17,059	(4,739)	(28%)	167,954	12%
Total Expenditures - Excluding Debt Service	$ 769,499	$ 829,355	$ (59,856)	(7%)	$ 3,256,228	41%

DEBT SERVICE	FY2021	FY2020	$ Change	% Change	Annual w/ Carryfwd	% of Budget Used
Principal	$ 1,095,000	$ 1,295,000	$ (200,000)	(15%)	$ 1,785,000	98%
Interest	189,864	218,278	(28,413)	(13%)	602,681	55%
Issuance Costs	-	-	-	na	-	na
BAN Costs, Principal, Interest	-	-	-	na	-	na
Other	-	-	-	na	-	na
Total Debt Service	$ 1,284,864	$ 1,513,278	$ (228,413)	(15%)	$ 2,387,681	87%
TOTAL OPERATING EXPENSES AND DEBT SERVICE	$ 2,054,364	$ 2,342,633	$ (288,269)	(12%)	$ 5,643,909	61%

	FY2021	FY2020
Target Debt Service to Total Expense Ratio	12%	12%
Actual Debt Service to Total Expense Ratio	63%	65%

*Note: Governments operate on a budgetary basis; therefore revenue earned in excess of the certified budget is not available to offset expenditures in the current fiscal year. Excess revenue and expenditure turnbacks must go through the State of Massachusetts retained earnings certification process before they can be appropriated at a subsequent annual and/or special town meeting. Once certified, retained earnings can only be appropriated at an annual and/or special town meeting.

Wannacomet Water Expenses

Operating Expenses for Six Months Ended Dec 31, 2020

	Six Months Ended Dec 31		YTD/YTD		FY2021 Budget	% of Budget Used
OPERATING EXPENSES WITHOUT DEBT	FY2021	FY2020	$ Change	% Change	Annual w/ Carryfwd	
Payroll - Salary	$ 651,104	$ 621,845	$ 29,259	5%	$ 1,298,041	50%
Medicare P/R Tax Expense	8,889	9,017	(128)	(1%)	17,900	50%
Medical Insurance	156,501	125,843	30,658	24%	317,000	49%
Barnstable County Retirement	-	275,905	(275,905)	(100%)	280,125	0%
Utilities	95,346	103,707	(8,361)	(8%)	207,818	46%
Repairs & Maintenance	157,426	69,505	87,920	126%	224,000	70%
Professional Services	56,439	53,135	3,304	6%	214,500	26%
Inventory	135,012	313,105	(178,092)	(57%)	225,000	60%
General Insurance	-	-	-	na	132,890	0%
Other Supplies	10,381	59,547	(49,166)	(83%)	52,000	20%
Travel	5,768	13,003	(7,235)	(56%)	26,000	22%
Indirect Costs	46,500	46,500	-	0%	93,000	50%
Other	19,397	27,161	(7,764)	(29%)	167,954	12%
Total Expenditures - Excluding Debt Service	$ 1,342,763	$ 1,718,271	$ (375,509)	(22%)	$ 3,256,228	41%
DEBT SERVICE	FY2021	FY2020	$ Change	% Change	Annual w/ Carryfwd	% of Budget Used
Principal	$ 1,745,000	$ 1,681,000	$ 64,000	4%	$ 1,785,000	98%
Interest	330,427	368,042	(37,615)	(10%)	602,681	55%
Issuance Costs	-	-	-	na	-	na
BAN Costs, Principal, Interest	-	-	-	na	-	na
Other	-	-	-	na	-	na
Total Debt Service	$ 2,075,427	$ 2,049,042	$ 26,385	1%	$ 2,387,681	87%
TOTAL OPERATING EXPENSES AND DEBT SERVICE	$ 3,418,189	$ 3,767,313	$ (349,124)	(9%)	$ 5,643,909	61%

	FY2021	FY2020
Target Debt Service to Total Expense Ratio	12%	12%
Actual Debt Service to Total Expense Ratio	61%	54%

*Note: Governments operate on a budgetary basis; therefore revenue earned in excess of the certified budget is not available to offset expenditures in the current fiscal year. Excess revenue and expenditure turnbacks must go through the State of Massachusetts retained earnings certification process before they can be appropriated at a subsequent annual and/or special town meeting. Once certified, retained earnings can only be appropriated at an annual and/or special town meeting.

Siasconset Water Enterprise Fund

Quarterly Financial Report
Second Fiscal Quarter Ended
December 31, 2020

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‘Sconset Water Financial Highlights

‘Sconset Water Revenues

Water use revenue for the first six months of FY2021 was up 12% (+$85K) compared to the same period last year. Revenue represented 102% of projected annual revenue for the FY2021 Budget.

‘Sconset Water Expenses

Operating expenses, excluding Debt Service for the first six months of FY2021 were down 6% compared to last year and made up 22% of the annual budget. This decrease can be attributed to the reduction of Repairs & Maintenance and Field Work expenses.

Debt service finished the six month period up $5K (+1%) compared to last year and amounted to 77% of the annual budget allocation.

‘Sconset Water Summary

TOWN OF NANTUCKET
SIASCONSET ENTERPRISE FUND
Operating Revenues and Expenditures for the Six Months Ended Dec 31, 2020

	Budget	Six Months Ended Dec 31	
	FY2021	**FY2021 Actuals**	**FY2020 Actuals**
Revenue	$ 753,046	$ 766,834	$ 681,922
Expenses	931,870	506,102	506,515
Net Earnings	(178,824)	260,732	175,407
Transfer from Retained Earnings	174,222	174,222	-
NET EARNINGS AFTER RETAINED EARNINGS TRANSFER	$ (4,602)	$ 434,954	$ 175,407
NET SOURCES / (USES)			
Encumbrance Carryforwards	4,602	3,102	3,476
FinCom GF Reserve Fund Transfer	-	-	-
SURPLUS / (DEFICIT)	$ 0	$ 438,056	$ 178,882

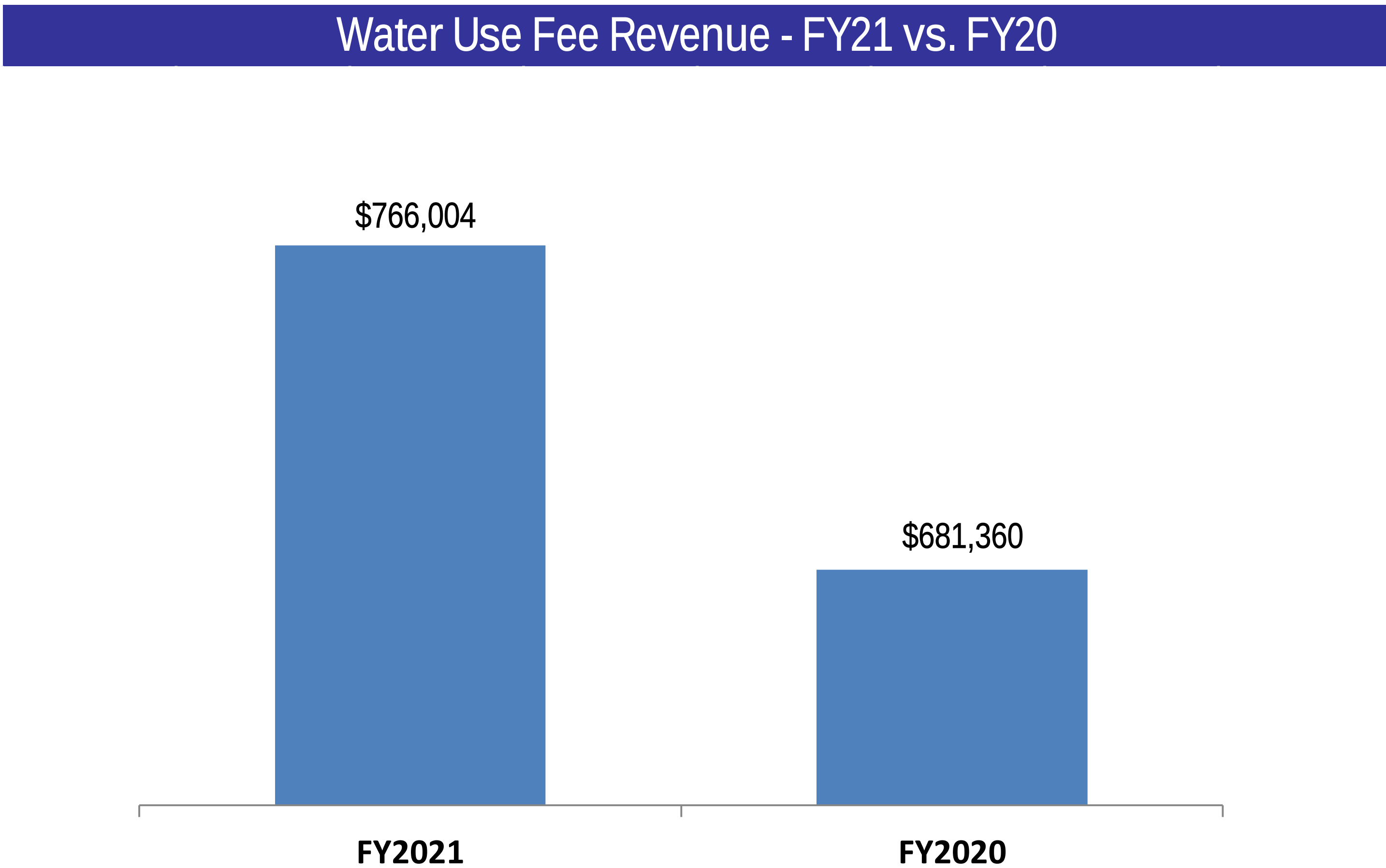
Certified Retained Earnings as of July 01, 2019	$ 1,224,354
Plus: Current Surplus (Less Current Deficit) as of Sep 30, 2020	$ 438,056
Less: Authorized use of Reatined Earnings FY21	$ 174,222
Projected Balance as of Sep 30, 2020 (1)(2)	*$ 1,488,188*

(1) Revenues remain a projection, until certified by the the Department of Revenue, therefore this is only a projection as of this point in time, until Retained Earnings go through the Certification process.

(2) Actual balance will be lower due to encumbrances that are carried forward

‘Sconset Water Revenues

Where does the money come from?



‘Sconset Water Revenues

Operating Revenue for Quarter Ended Dec 31, 2020

		Quarter Ended Dec 31				QTR/QTR			FY2021 Budget	% of Budget Used
REVENUE		FY2021		FY2020		$ Change	% Change		Annual w/ Carryfwd	
Water Use Fee	$	271,414	$	231,818	$	39,596	17%	$	699,000	110%
Water Connection Fee		-		-		-	na		-	na
Rental Fees		-		-		-	na		54,046	0%
Interest on Investments		483		-		483	na		-	na
Premium Revenue on Debt		-		-		-	na		-	na
Miscellaneous Revenues		-		-		-	na		-	na
Transfer Fee		-		-		-	na		-	na
Total Revenue*	$	271,897	$	231,818	$	40,079	17%	$	753,046	102%

OTHER FINANCING SOURCES		FY2021		FY2020		$ Change	% Change		Annual w/ Carryfwd	% of Budget Used
General Fund Reserve Fund Subsidy	$	-	$	-		-	na	$	-	na
General Fund Free Cash Subsidy		-		-		-	na		-	na
Certified Retained Earnings - Operations		-		-		-	na		-	na
FinCom Transfer		-		-		-	na			na
FY20 Encumbrance Carryforwards		3,102		3,476		(373)	(11%)		4,602	67%
Total Other Financing Sources	$	3,102	$	3,476	$	(373)	(11%)	$	4,602	67%
REVENUE AND OTHER FINANCING S	$	274,999	$	235,294	$	39,706	17%	$	757,648	102%

*Note: Governments operate on a budgetary basis; therefore revenue earned in excess of the certified budget is not available to offset expenditures in the current fiscal year. Excess revenue and expenditure turnbacks must go through the State of Massachusetts retained earnings certification process before they can be appropriated at a subsequent annual and/or special town meeting. Once certified, retained earnings can only be appropriated at an annual and/or special town meeting.

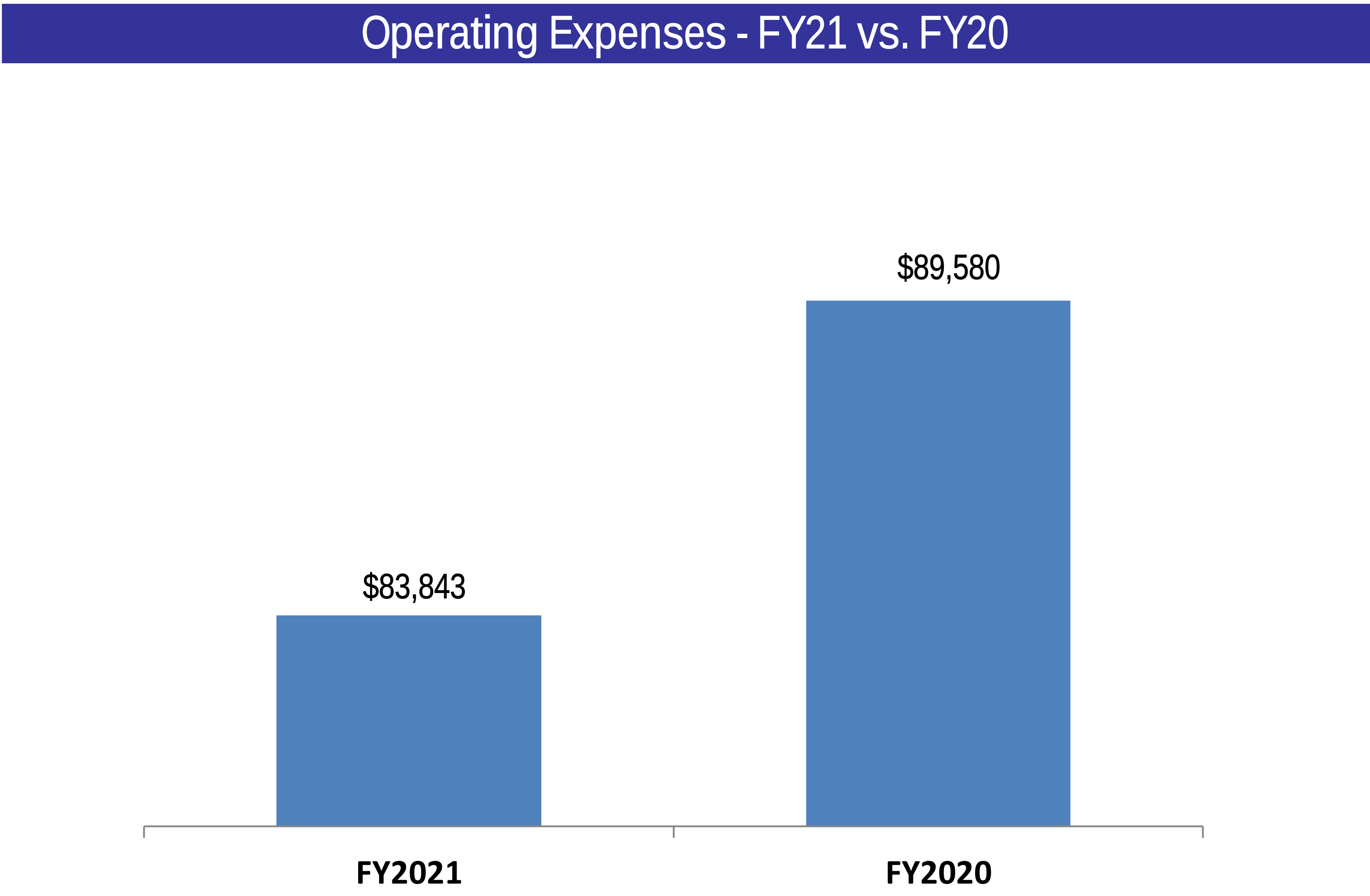
'Sconset Water Revenues

Operating Revenue for Six Months Ended Dec 31, 2020											
	Six Months Ended Dec 31				YTD/YTD				FY2021 Budget		% of Budget Used
REVENUE		FY2021		FY2020		$ Change	% Change		Annual w/ Carryfwd		
Water Use Fee	$	766,004	$	681,360	$	84,645	12%	$	699,000		110%
Water Connection Fee		-		-		-	na		-		na
Rental Fees		-		-		-	na		54,046		0%
Interest on Investments		830		562		268	48%		-		na
Premium Revenue on Debt		-		-		-	na		-		na
Miscellaneous Revenues		-		-		-	na		-		na
Transfer Fee		-		-		-	na		-		na
Total Revenue*	$	766,834	$	681,922	$	84,913	12%	$	753,046		102%
OTHER FINANCING SOURCES		FY2021		FY2020		$ Change	% Change		Annual w/ Carryfwd		% of Budget Used
General Fund Reserve Fund Subsidy	$	-	$	-	$	-	na	$	-		na
General Fund Free Cash Subsidy		-		-		-	na		-		na
Certified Retained Earnings - Operations		-		-		-	na		-		na
FinCom Transfer		-		-		-	na				na
FY20 Encumbrance Carryforwards		3,102		3,476		(373)	(11%)		4,602		67%
Total Other Financing Sources	$	3,102	$	3,476	$	(373)	(11%)	$	4,602		67%
REVENUE AND OTHER FINANCING SOURCES	$	769,937	$	685,397	$	84,539	12%	$	757,648		102%

*Note: Governments operate on a budgetary basis; therefore revenue earned in excess of the certified budget is not available to offset expenditures in the current fiscal year. Excess revenue and expenditure turnbacks must go through the State of Massachusetts retained earnings certification process before they can be appropriated at a subsequent annual and/or special town meeting. Once certified, retained earnings can only be appropriated at an annual and/or special town meeting.

‘Sconset Water Expenses

Where does the money go?



'Sconset Water Expenses

Operating Expenses for Quarter Ended Dec 31, 2020

OPERATING EXPENDITURES WITHOUT DEBT	Quarter Ended Dec 31 FY2021	FY2020	QTR/QTR $ Change	% Change	FY2021 Budget Annual w/ Carryfwd	% of Budget Used
Medical Ins. & Pension	$ 11,939	$ 9,813	2,126	22%	$ 67,801	32%
Utilities	4,434	4,173	261	6%	32,602	50%
Repairs & Maintenance	-	6,335	(6,335)	(100%)	32,000	0%
Professional Services	2,896	23,760	(20,864)	(88%)	119,100	21%
General Insurance	-	-	-	na	44,000	0%
Other Supplies	-	-	-	na	200	0%
Field Work- Water	770	398	372	94%	10,000	23%
Indirect Costs	8,500	8,500	(0)	(0%)	34,000	50%
Other	835	1,336	(501)	(37%)	41,244	3%
Total Expenditures - Excluding Debt Service	$ 29,373	$ 54,314	$ (24,941)	(46%)	$ 380,947	22%
DEBT SERVICE	**FY2021**	**FY2020**	**$ Change**	**% Change**	**Annual w/ Carryfwd**	**% of Budget Used**
Principal	$ 340,000	$ 330,000	10,000	3%	$ 400,000	85%
Interest	65,077	72,672	(7,595)	(10%)	150,923	55%
Issuance Costs	-	-	-	na	-	na
BAN Costs, Principal, Interest	-	-	-	na	-	na
Total Debt Service	$ 405,077	$ 402,672	$ 2,405	1%	$ 550,923	77%
TOTAL OPERATING EXPENSES AND DEBT SERVICE	$ 434,450	$ 456,986	$ (22,535)	(5%)	$ 931,870	54%
Target Debt Service to Total Expense Ratio	12%	12%				
Actual Debt Service to Total Expense Ratio	93%	88%				

*Note: Governments operate on a budgetary basis; therefore revenue earned in excess of the certified budget is not available to offset expenditures in the current fiscal year. Excess revenue and expenditure turnbacks must go through the State of Massachusetts retained earnings certification process before they can be appropriated at a subsequent annual and/or special town meeting. Once certified, retained earnings can only be appropriated at an annual and/or special town meeting.

'Sconset Water Expenses

Operating Expenses for Six Months Ended Dec 31, 2020

OPERATING EXPENDITURES WITHOUT DEBT	Six Months Ended Dec 31 FY2021	FY2020	YTD/YTD $ Change	% Change	FY2021 Budget Annual w/ Carryfwd	% of Budget Used
Medical Ins. & Pension	$ 21,928	$ 14,719	$ 7,209	49%	$ 67,801	32%
Utilities	16,223	14,046	2,177	16%	32,602	50%
Repairs & Maintenance	-	10,885	(10,885)	(100%)	32,000	0%
Professional Services	24,924	25,537	(613)	(2%)	119,100	21%
General Insurance	-	-	-	na	44,000	0%
Other Supplies	-	-	-	na	200	0%
Field Work- Water	2,348	5,532	(3,184)	(58%)	10,000	23%
Indirect Costs	17,000	17,000	0	0%	34,000	50%
Other	1,420	1,862	(442)	(24%)	41,244	3%
Total Expenditures - Excluding Debt Service	$ 83,843	$ 89,580	$ (5,737)	(6%)	$ 380,947	22%

DEBT SERVICE	FY2021	FY2020	$ Change	% Change	Annual w/ Carryfwd	% of Budget Used
Principal	$ 340,000	$ 330,000	$ 10,000	3%	$ 400,000	85%
Interest	82,259	86,934	(4,675)	(5%)	150,923	55%
Issuance Costs	-	-	-	na	-	na
BAN Costs, Principal, Interest	-	-	-	na	-	na
Total Debt Service	$ 422,259	$ 416,934	$ 5,325	1%	$ 550,923	77%
TOTAL OPERATING EXPENSES AND DEBT SERVICE	$ 506,102	$ 506,515	$ (412)	(0%)	$ 931,870	54%

	FY2021	FY2020
Target Debt Service to Total Expense Ratio	12%	12%
Actual Debt Service to Total Expense Ratio	83%	82%

*Note: Governments operate on a budgetary basis; therefore revenue earned in excess of the certified budget is not available to offset expenditures in the current fiscal year. Excess revenue and expenditure turnbacks must go through the State of Massachusetts retained earnings certification process before they can be appropriated at a subsequent annual and/or special town meeting. Once certified, retained earnings can only be appropriated at an annual and/or special town meeting.

Sewer Enterprise Fund

Quarterly Financial Report
Second Fiscal Quarter Ended
December 31, 2020

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Sewer Financial Highlights

Sewer Revenues

Total Revenue was up $1.4M (+28%) in the first half of FY21 over FY2020. Revenue collected during this time accounted for 70% of the SEF's annual projected revenue. Income from sewer permits increased more than $154K (+83%)over the first six months of FY20. Sewer Privilege Fees & Interest were also up over FY2020, receiving 65% more, for an increase of nearly $320K. *Collaboration between the Assessors Office and the Sewer Department resulted in timely collection of invoiced and previously past-due SPFs from property owners, many of whom opted to pay the fee in full instead of paying over time.*

The increase in the "Other" revenue category can be explained by a rebate from National Grid for energy efficiency improvements made at the Sea Street Pump Station.

Sewer Expenses

Operating expenses, excluding Debt Service for the first six months of FY2021 were down 8% compared to FY20 and made up 36% of the annual budget. However, it should be noted that there were no Retirement expenses this quarter and will be something we will look for next quarter. Still, YTD there were decreases in Utilities and Repairs and Maintenance. 8% and 30%, respectively.

Debt service finished the six month period up 9% compared to last year and amounted to 59% of the annual budget allocation.

Sewer Summary

TOWN OF NANTUCKET
SEWER ENTERPRISE FUND
Operating Revenue and Expenses for Six Months Ended Dec 31, 2020

	BUDGET	Six Months Ended Dec 31	
	FY2021	**FY2021**	**FY2020**
Revenue	$ 8,770,408	$ 6,147,894	$ 4,790,140
Expenses	9,378,562	5,575,777	5,101,308
Gross Earnings	(608,154)	572,117	(311,168)
Funding from Retained Earnings	600,000	600,000	670,515
Net Earnings	$ (8,154)	$ 1,172,117	$ 359,347
Retained Earnings			
Net Sources (Uses)			
Encumbrance Carryforwards	8,154	8,136	51,578
Surplus (Deficit)	$ (0)	$ 1,180,253	$ 410,924

Certified Retained Earnings As of July 01, 2019	$ 1,645,752
Plus: Current Surplus as of September 30, 2020	1,180,253
Less: Authorized use of retained earnings FY21	600,000
Projected Balance as of Sept 30, 2020 (1)(2)	*$ 2,226,005*

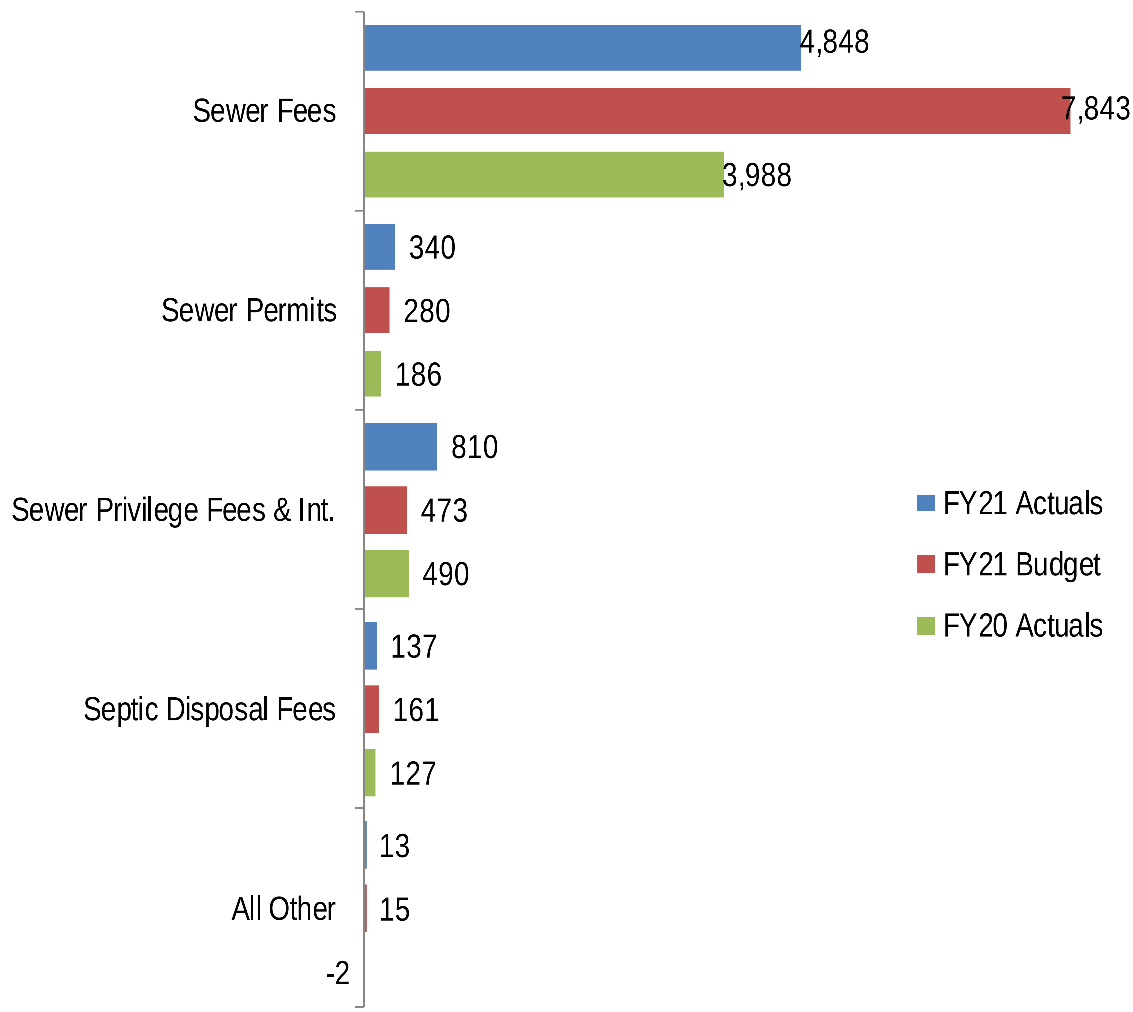
(1) Revenues remain a projection, until certified by the the Department of Revenue, therefore this is only a projection as of this point in time, until Retained Earnings go through the Certification process.

(2) Actual balance will be lower than projected due to encumbrances carried forward

Sewer Revenues

Where does the money come from?

Top Revenue Categories YTD *(in thousands)*



Note: All other revenue is not shown due to low dollar amount (Sewer Liens Collected, Penalties Collected, Interest on Investments, Premium on Debt and Other.

Sewer Revenues

Sewer Enterprise Fund Revenue for Quarter Ended Dec 31, 2020

REVENUE	Quarter Ended Dec 31 FY2021	FY2020	QTR/QTR $ Change	% Change	FY2021 Budget Annual w/ Carryfwd	% of Budget Used
Sewer Fee Income	$ 2,027,415	$ 1,569,143	$ 458,272	29%	$ 7,842,588	62%
Sewer Permits	251,100	87,917	163,183	186%	280,020	121%
Sewer Privilege Fees & Interest	218,599	74,740	143,859	192%	472,500	171%
Septic Disposal Fees	75,408	54,815	20,593	38%	160,500	85%
Sewer Liens Collected	-	790	(790)	(100%)	13,500	0%
Penalties Collected	89	47	42	89%	1,300	27%
Interest on Investments	-	-	-	na	-	0%
Debt Premium	-	-	-	na	-	0%
Other	-	(1,044)	1,044	(100%)	-	0%
Total Revenue*	$ 2,572,612	$ 1,786,408	$ 786,203	44%	$ 8,770,408	70%

OTHER FIN. SOURCES (USES)	FY2021	FY2020	$ Change	% Change	Annual w/ Carryfwd	% of Budget Used
General Fund Subsidy	$ -	$ -	$ -	na	$ -	0%
General Fund Free Cash Subsidy	-	-	-	na	-	0%
Voted Use of Certified Retained Earnings - Operations	-	-	-	na	600,000	0%
Transfer to Capital Project Fund	-	-	-		-	0%
FY2020 Encumbrance Carryforward	-	(0)	0	(100%)	8,154	100%
Total Other Financing Source	$ -	$ (0)	$ 0	(100%)	$ 608,154	1%
TOTAL REVENUE AND OTHER FIN. SOURCES/USES	$2,572,612	$1,786,408	$ 786,204	44%	$ 9,378,562	66%

*Note: Governments operate on a budgetary basis; therefore revenue earned in excess of the certified budget is not available to offset expenditures in the current fiscal year. Excess revenue and expenditure turnbacks must go through the State of Massachusetts retained earnings certification process before they can be appropriated at a subsequent annual and/or special town meeting. Once certified, retained earnings can only be appropriated at an annual and/or special town meeting.

Sewer Revenues

Sewer Enterprise Fund Revenue for Six Months Ended Dec 31, 2020

	Six Months Ended Dec 31		YTD/YTD		FY2021 Budget	% of Budget Used
REVENUE	FY2021	FY2020	$ Change	% Change	Annual w/ Carryfwd	
Sewer Fee Income	$ 4,848,128	$ 3,988,154	$ 859,975	22%	$ 7,842,588	62%
Sewer Permits	340,150	185,879	154,271	83%	280,020	121%
Sewer Privilege Fees & Interest	810,309	490,392	319,918	65%	472,500	171%
Septic Disposal Fees	136,562	127,380	9,182	7%	160,500	85%
Sewer Liens Collected	-	790	(790)	(100%)	13,500	0%
Penalties Collected	351	306	45	15%	1,300	27%
Interest on Investments	-	-	-	na	-	0%
Debt Premium	-	-	-	na	-	0%
Other	12,394	(2,760)	15,154	(549%)	-	0%
Total Revenue*	$ 6,147,894	$ 4,790,140	$ 1,357,754	28%	$ 8,770,408	70%

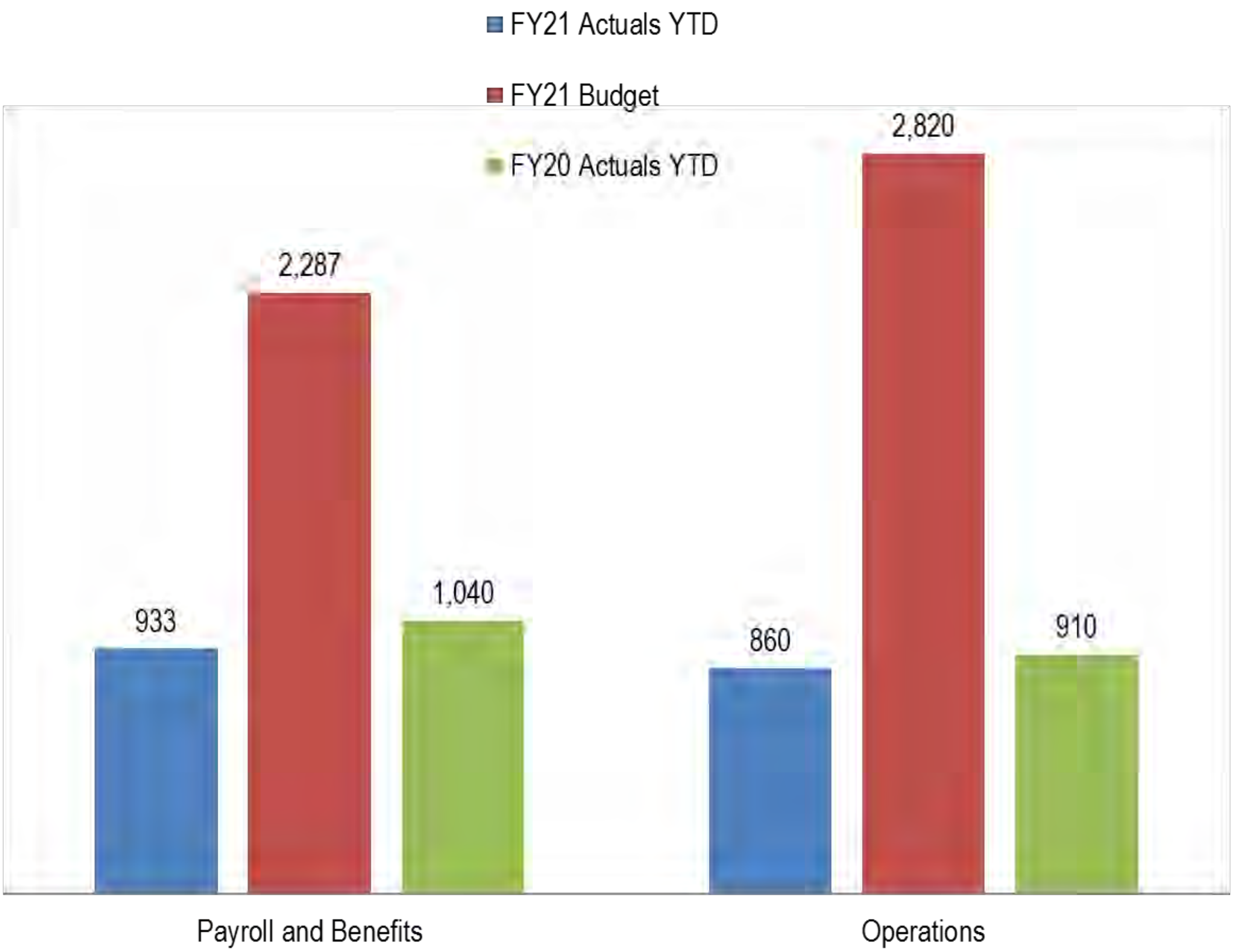
OTHER FIN. SOURCES (USES)	FY2021	FY2020	$ Change	% Change	Annual w/ Carryfwd	% of Budget Used
General Fund Subsidy	$ -	$ -	$ -	na	$ -	0%
General Fund Free Cash Subsidy	-	-	-	na	-	0%
Voted Use of Certified Retained Earnings - Operations	-	-	-	na	600,000	0%
Transfer to Capital Project Fund	-	-			-	0%
FY2020 Encumbrance Carryforward	8,136	51,578	(43,442)	(84%)	8,154	100%
Total Other Financing Source	$ 8,136	$ 51,578	$ (43,442)	(84%)	$ 608,154	1%
TOTAL REVENUE AND OTHER FIN. SOURCES/USES	$ 6,156,030	$ 4,841,717	$ 1,314,312	27%	$ 9,378,562	66%

*Note: Governments operate on a budgetary basis; therefore revenue earned in excess of the certified budget is not available to offset expenditures in the current fiscal year. Excess revenue and expenditure turnbacks must go through the State of Massachusetts retained earnings certification process before they can be appropriated at a subsequent annual and/or special town meeting. Once certified, retained earnings can only be appropriated at an annual and/or special town meeting.

Sewer Expenses

Where does the money go?

Top Expenditure Categories YTD *(in thousands)*



Sewer Expenses

Sewer Enterprise Fund Expenses for Quarter Ended Dec 31, 2020

	Quarter Ended Dec 31		QTR/QTR		FY2021 Budget	% of Budget Used
OPERATING EXPENSES WITHOUT DEBT	2021	2020	$ Change	% Change	Annual w/ Carryfwd	
Payroll - Salary	$ 406,549	$ 354,575	51,974	15%	$ 1,543,424	49%
Medicare P/R Tax Expense	5,727	5,136	591	12%	20,199	52%
Medical Insurance	94,204	70,260	23,943	34%	517,886	33%
Barnstable County Retirement	-	-	-	na	205,218	0%
Utilities	153,556	154,506	(950)	(1%)	677,800	37%
Repairs & Maintenance	62,201	71,938	(9,737)	(14%)	386,000	30%
Professional Services	19,854	75,167	(55,313)	(74%)	491,871	26%
Sludge Disposal	61,818	60,758	1,059	2%	265,000	46%
Sewer Supplies & Chemicals	52,479	49,899	2,580	5%	243,520	44%
General Insurance	-	-	-	na	178,598	0%
Other Supplies	27,351	31,159	(3,807)	(12%)	135,013	30%
Other - Miscellaneous	64,817	74,775	(9,959)	(13%)	441,900	21%
Indirect Costs	20,500	20,500	(0)	(0%)	-	na
Total Expenditures - Excluding Debt Service	$ 969,055	$ 968,673	$ 382	0%	$ 5,106,429	36%
DEBT SERVICE	2021	2020	$ Change	% Change	Annual w/ Carryfwd	% of Budget Used
Principal	$ 328,000	$ 328,000	-	0%	$ 3,212,765	98%
Interest	83,138	152,355	(69,217)	(45%)	978,064	58%
Issuance Costs	-	-	-	na	18,000	0%
BAN Costs, Principal, Interest	-	-	-	na	-	na
MWPAT Admin Fee	-	24,900	(24,900)	(100%)	63,304	52%
Total Debt Service	$ 411,138	$ 505,255	$ (94,117)	(19%)	$ 4,272,133	88%
TOTAL OPERATING EXPENSES AND DEBT SERVICE	$1,380,193	$1,473,929	$ (93,736)	(6%)	$ 9,378,562	59%
Target Debt Service to Operating Expense Ratio	12%	12%				
Actual Debt Service to Total Expense Ratio						

Sewer Expenses

Sewer Enterprise Fund Expenses for Six Months Ended Dec 31, 2020

OPERATING EXPENSES WITHOUT DEBT	Six Months Ended Dec 31 FY2021	FY2020	YTD/YTD $ Change	% Change	FY2021 Budget Annual w/ Carryfwd	% of Budget Used
Payroll - Salary	$ 750,554	674,045	$ 76,508	11%	$ 1,543,424	49%
Medicare P/R Tax Expense	10,519	9,763	756	8%	20,199	52%
Medical Insurance	172,280	138,504	33,776	24%	517,886	33%
Barnstable County Retirement	-	217,250	(217,250)	(100%)	205,218	0%
Utilities	253,663	275,510	(21,847)	(8%)	677,800	37%
Repairs & Maintenance	117,092	168,107	(51,015)	(30%)	386,000	30%
Professional Services	127,731	138,346	(10,615)	(8%)	491,871	26%
Sludge Disposal	122,576	101,625	20,951	21%	265,000	46%
Sewer Supplies & Chemicals	106,678	92,847	13,832	15%	243,520	44%
General Insurance	-	-	-	na	178,598	0%
Other Supplies	40,078	41,908	(1,830)	(4%)	135,013	30%
Other - Miscellaneous	91,899	91,846	53	0%	441,900	21%
Indirect Costs	41,000	41,000	0	0%	-	na
Total Expenditures - Excluding Debt Service	$1,834,070	$ 1,990,752	$ (156,681)	(8%)	$ 5,106,429	36%

DEBT SERVICE	FY2021	FY2020	$ Change	% Change	Annual w/ Carryfwd	% of Budget Used
Principal	$3,137,590	$ 2,566,678	$ 570,912	22%	$ 3,212,765	98%
Interest	571,443	488,761	82,682	17%	978,064	58%
Issuance Costs	-	-	-	na	18,000	0%
BAN Costs, Principal, Interest	-	-	-	na	-	na
MWPAT Admin Fee	32,673	55,118	(22,445)	(41%)	63,304	52%
Total Debt Service	$3,741,707	$ 3,110,556	$ 631,150	20%	$ 4,272,133	88%
TOTAL OPERATING EXPENSES AND DEBT SERVICE	$5,575,777	$ 5,101,308	$ 474,469	9%	$ 9,378,562	59%

	FY2021	FY2020
Target Debt Service to Operating Expense Ratio	12%	12%
Actual Debt Service to Total Expense Ratio		

Solid Waste Enterprise Fund

Quarterly Financial Report

Second Fiscal Quarter

Ended December 31, 2020

TOWN OF NANTUCKET, MASS. INCORPORATED 1671

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Solid Waste Financial Highlights

Solid Waste Revenues

Total operating revenue for the first six months of FY21 decreased 6% over the first half of FY20, a difference of $91K. However, the revenue for Q2/FY21 represents 77% of SWEF's annual revenue projections.

Solid Waste Expenses

Total Expenditures for the first six months of FY21, excluding Debt Service, increased by 9% over the first six months of FY20. This increase can most notably be attributed to a 91% ($322K) increase in Professional Services expenses for Recycle & MRF. Overall, operating expenses for Q2/FY21 represent 41% of SWEF's annual budget.

Solid Waste Summary

TOWN OF NANTUCKET
SOLID WASTE ENTERPRISE FUND
Operating Revenue and Expenses for Three Months Ended Dec 31, 2020

	Budget	Three Months Ended Dec 31	
	FY2021	**FY2021**	**FY2020**
Revenue	$ 3,586,600	$ 1,383,265	$ 1,474,718
Expenses	11,757,240	5,094,211	4,696,075
Gross Earnings	(8,170,640)	(3,710,946)	(3,221,357)
Transfer from Retained Earnings	1,358,530	1,358,530	1,367,606
Net Earnings	$ (6,812,110)	$ (2,352,416)	$ (1,853,751)
Retained Earnings			
Net Sources (Uses)			
General Fund Subsidy - Override	-	-	-
General Fund Subsidy - Tax Levy	-		
General Fund Subsidy	6,343,105	6,343,105	-
Authorized use of free cash			
General Fund Subsidy - Shortfall Raised on Recap			
Encumbrance Carryforwards	469,005	-	84,340
FinCom GF Reserve Fund Transfer			
Surplus (Deficit)	$ -	$ 3,990,689	$ (1,769,410)

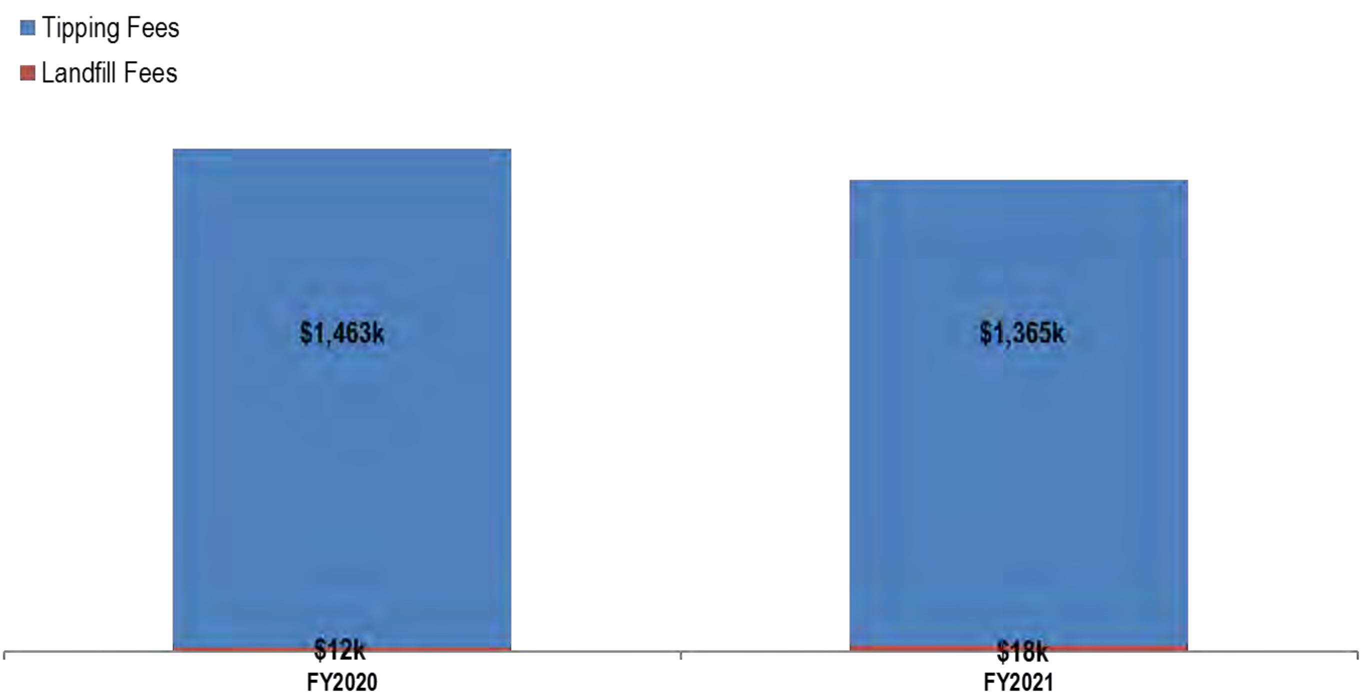
Certified Retained Earnings as of July 01, 2020	$ 932,731
Plus: Current Surplus as of Dec 31, 2020	$ 3,990,689
Projected Balance as of Dec 31, 2020 (1)(2)	*$ 4,923,420*

(1) Revenues remain a projection, until certified by the the Department of Revenue. Therefore this is only a projection as of this point in time until Retained Earnings go through the Certification process.
(2) Actual balance will be lower due to encumbrances carried forward

Solid Waste Revenues

Where does the money come from?

Revenue Breakdown *(in thousands)*



Solid Waste Revenues

Operating Revenue for Quarter Ended Dec 31, 2020

REVENUE		Quarter Ended Dec 31 FY2021		FY2020		QTR/QTR $ Change	% Change		FY2021 Budget Annual w/ Carryfwd	% of Budget Used
Landfill Fees	$	3,751	$	2,506	$	1,245	50%	$	456,600	8%
Tipping Fees		683,857		745,654		(61,797)	(8%)		3,130,000	87%
Debt Premium		-		-		-	na		-	0%
Miscellaneous Revenues		(240)		63		(303)	(479%)		-	0%
Total Revenue*	$	687,367	$	748,223	$	(60,856)	(8%)	$	3,586,600	77%

OTHER FINANCING SOURCES		FY2021		FY2020		$ Change	% Change		Annual w/ Carryfwd	
General Fund Subsidy - Override	$	-	$	-	$	-	na	$	-	0%
General Fund Subsidy				-		-	na		-	0%
General Fund Subsidy - Shortfall Raised on Recap		-		-		-	na		-	0%
Voted Use of Certified Retained Earnings - Operations		-		-		-	na		1,358,530	0%
Voted Use of Certified Free Cash - Operations		-		-		-	na		-	0%
Encumbrance Carryforwards		(425,673)		84,340		(510,013)	(605%)		469,005	0%
Total Other Financing Sources	$	(425,673)	$	84,340	$	(510,013)	(605%)	$	8,170,640	200%
Total Revenue and Other Financing Sources	$	261,695	$	832,563	$	(570,869)	-69%	$	11,757,240	156%

*Note: Governments operate on a budgetary basis; therefore revenue earned in excess of the certified budget is not available to offset expenditures in the current fiscal year. Excess revenue and expenditure turnbacks must go through the State of Massachusetts retained earnings certification process before they can be appropriated at a subsequent annual and/or special town meeting. Once certified, retained earnings can only be appropriated at an annual and/or special town meeting.

Solid Waste Revenues

Operating Revenue for Three Months Ended Dec 31, 2020

REVENUE	Three Months Ended Dec 31 FY2021	FY2020	YTD/YTD $ Change	% Change	FY2021 Budget Annual w/ Carryfwd	% of Budget Used
Landfill Fees	$ 17,960	$ 11,837	$ 6,123	52%	$ 456,600	8%
Tipping Fees	1,365,291	1,462,816	(97,525)	(7%)	3,130,000	87%
Debt Premium	-	-	-	na	-	0%
Miscellaneous Revenues	14	66	(51)	(78%)	-	0%
Total Revenue*	$ 1,383,265	$ 1,474,718	$ (91,454)	(6%)	$ 3,586,600	77%

OTHER FINANCING SOURCES	FY2021	FY2020	$ Change	% Change	Annual w/ Carryfwd	
General Fund Subsidy - Override	$ -	$ -	$ -	na	$ -	0%
General Fund Subsidy	6,343,105		$ 6,343,105		-	0%
General Fund Subsidy - Shortfall Raised on Recap	-	-	$ -	na	-	0%
Voted Use of Certified Retained Earnings - Operations	-	-	-	na	1,358,530	0%
Voted Use of Certified Free Cash - Operations	-	-	-	na	-	0%
Encumbrance Carryforwards	-	84,340	(84,340)	(100%)	469,005	0%
Total Other Financing Sources	$ 6,343,105	$ 84,340	$ 6,258,765	7,421%	$ 8,170,640	200%
Total Revenue and Other Financing Sources	$ 7,726,370	$ 1,559,059	$ 6,167,311	396%	$ 11,757,240	156%

*Note: Governments operate on a budgetary basis; therefore revenue earned in excess of the certified budget is not available to offset expenditures in the current fiscal year. Excess revenue and expenditure turnbacks must go through the State of Massachusetts retained earnings certification process before they can be appropriated at a subsequent annual and/or special town meeting. Once certified, retained earnings can only be appropriated at an annual and/or special town meeting.

Solid Waste Expenses

Operating Expenses for Quarter Ended Dec 31, 2020

	Quarter Ended Dec 31		QTR/QTR		FY2021 Budget	
OPERATING EXPENDITURES WITHOUT DEBT	FY2021	FY2020	$ Change	% Change	Annual w/ Carryfwd	% of Budget
Payroll - Salary	$ -	$ 4,194	$ (4,194)	(100%)	$ 123,781	0%
Medicare P/R Tax Expense	-	61	(61)	(100%)	1,510	0%
Medical Insurance	-	-	-	na	30,000	0%
Barnstable County Retirement	-	-	-	na	-	na
Utilities	77,989	82,698	(4,709)	(6%)	441,037	37%
Repair & Maintenance	-	1,746	(1,746)	(100%)	264,500	0%
Prof. Services - Collection & Disposal	1,766,997	1,642,695	124,302	8%	7,284,935.86	43%
Prof. Services - Recycle / MRF	332,438	210,441	121,997	58%	942,858	72%
Freight	576,364	439,006	137,358	31%	2,280,081	43%
General Insurance	-	-	-	na	-	na
Indirect Costs	28,750	28,750	(0)	(0%)	115,000	50%
Other (Contigency)	43,209	36,069	7,139	20%	230,926	27%
						na
Total Expenses - Excluding Debt Service	$ 2,825,747	$ 2,445,660	$ 380,087	16%	$ 11,714,627	43%

DEBT SERVICE	FY2021	FY2020	$ Change	% Change	Annual w/ Carryfwd	
Principal	$ 29,000	$ 34,000	$ (5,000)	(15%)	$ 34,000	100%
Interest	4,222	5,264	(1,043)	(20%)	8,613	54%
Issuance Costs	-	-	-	na	-	na
BAN Costs, Principal, Interest	-	-	-	na	-	na
Other	-	-	-	na	-	na
Total Debt Service	$ 33,222	$ 39,264	$ (6,043)	(15%)	$ 42,613	91%
Total Expenses and Debt Service	$ 2,858,968	$ 2,484,924	$ 374,044	15%	$ 11,757,240	43%

Solid Waste Expenses

Operating Expenses for Three Months Ended Dec 31, 2020

	Three Months Ended Dec 31		YTD/YTD		FY2021 Budget	
OPERATING EXPENDITURES WITHOUT DEBT	FY2021	FY2020	$ Change	% Change	Annual w/ Carryfwd	% of Budget
Payroll - Salary	$ -	$ 9,076	$ (9,076)	(100%)	$ 123,781	0%
Medicare P/R Tax Expense	-	132	(132)	(100%)	1,510	0%
Medical Insurance	-	-	-	na	30,000	0%
Barnstable County Retirement	-	-	-	na	-	na
Utilities	162,301	171,688	(9,387)	(5%)	441,037	37%
Repair & Maintenance	-	7,912	(7,912)	(100%)	264,500	0%
Prof. Services - Collection & Disposal	3,107,229	3,168,961	(61,733)	(2%)	7,284,935.86	43%
Prof. Services - Recycle / MRF	678,052	355,272	322,780	91%	942,858	72%
Freight	987,580	816,756	170,824	21%	2,280,081	43%
General Insurance	-	-	-	na	-	na
Indirect Costs	57,500	57,500	0	0%	115,000	50%
Other (Contigency)	62,902	69,513	(6,611)	(10%)	230,926	27%
						na
Total Expenses - Excluding Debt Service	$ 5,055,564	$ 4,656,811	$ 398,753	9%	$ 11,714,627	43%

DEBT SERVICE	FY2021	FY2020	$ Change	% Change	Annual w/ Carryfwd	
Principal	$ 34,000	$ 34,000	$ -	0%	$ 34,000	100%
Interest	4,647	5,264	(618)	(12%)	8,613	54%
Issuance Costs	-	-	-	na	-	na
BAN Costs, Principal, Interest	-	-	-	na	-	na
Other	-	-	-	na	-	na
Total Debt Service	$ 38,647	$ 39,264	$ (618)	(2%)	$ 42,613	91%
Total Expenses and Debt Service	$ 5,094,211	$ 4,696,075	$ 398,136	8%	$ 11,757,240	43%

Agenda Item Summary

Agenda Item #	XI. 1.
Date	1/13/2021

Staff

Janet Schulte, Director of Culture and Tourism

Subject

Rescheduling the 2020 Fireworks show

Executive Summary

Due to Coronavirus public health precautions, the Fireworks show that had been scheduled for July 2020 was postponed to December 31, 2020 and then cancelled for that date. Staff was asked to consider alternatives to postpone the 2020 display to 2021. The Select Board has already scheduled the 2021 show for July 3, 2021 with a weather date of July 5, 2021.

Staff Recommendation

The staff recommendation is to have a "double" show during the planned 2021 display on Saturday, July 3, 2021. Marine, Police, Fire, Town Administration, Finance, and Culture and Tourism have been consulted. The Harbormaster has indicated it is feasible to have two barges instead of one off Jetties Beach (pending USCG approval of Atlas's marine event permit for a "double" show).

Background/Discussion

Timeline of Fireworks discussions

May 13, 2020 Select Board discusses Independence Day 2020 Fireworks and asks staff to explore postponing the display.

May 27, 2020 Select Board votes to postpone Independence Day 2020 Fireworks to New Year's Eve 2020.

July 22, 2020 Select Board votes to hold Independence Day 2021 Fireworks on 7/3/21 with weather date of 7/5/21.

October 21, 2020 Select Board cancels New Year's Eve display and asks staff to consider alternatives to postpone 2020 display to 2021.

The Director of Culture and Tourism contacted Atlas Pyrotechnics and developed two proposals for rescheduling the 2020 Fireworks show in 2021, pending Coronavirus restrictions in 2021:

1) Have a "double" display on July 3, 2021. There would be twice as many fireworks, but in the same time frame of 25-30 minutes. This will need additional permitting from USCG.

2) Hold a show in the fall (during the Cranberry Festival Weekend in October 2021).

After reviewing these suggestions with Chief Murphy and Chief Pittman, it was determined that there would not be sufficient public safety staffing to be able to hold a display in October 2021.

3) A third option would be to not reschedule the 2020 show and have only the regular show already scheduled for July 3 (5), 2021. The Finance Department has indicated we would not be obligated by the contract for any payment to Atlas for cancelling the 2020 show.

Impact: Environmental ☐ Fiscal ☐ Community☒ Other☐

A double show on July 3 (5), 2021 would be a visual extravaganza.

Board/Commission Recommendation

N/A

Public Outreach

C&T website, social media, traditional media to announce a “double show”

Connection to Existing Applicable Plan (i.e., Strategic Plan, Master Plan, etc.)

N/A

Attachments

N/A

Strategic Plan 2020

TOWN OF NANTUCKET, MASS
INCORPORATED 1671

The Novak Consulting Group
A PART OF
RAFTELIS

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raftelis.com or thenovakconsultinggroup.com

The Nantucket Strategic Plan is guided by principles of Sustainability.

Sustainability is how the Town of Nantucket, with a focus on historic preservation, equity and inclusion, natural resources, hazard mitigation, solid waste management, energy, public health, and education, institutionalizes practices in municipal operations that support a balance of the economic, environmental, and social health of our island, which meet the needs of current residents and visitors without compromising the ability of future generations to meet evolving needs.

Cover photo courtesy of Meal Makeover Moms (Flickr); Second photo from the top on this page courtesy of Ethan Oringel (Flickr)

New or modified goals are indicated in bold italic

AREA OF STRATEGIC FOCUS:

Housing

ASPIRATIONAL STATEMENT:

Nantucket is a diverse community with a broad spectrum of economic circumstances and has housing stock that meets the range of needs. Year-round housing is achievable for everyone who works on the Island, and the various tiers of affordable housing make year-round living comfortable, stable, and inclusive. Our seasonal workforce is able to find safe and secure housing. Homes on Nantucket are well-constructed and integrated into the character of the Island.

GOALS:

> Achieve Safe Harbor Status in each of the next three years per the goals set for Nantucket by the State through Chapter 40B and maintain local control over affordable housing initiatives.

> Finalize a plan to address housing needs specifically for Town employees – year-round and seasonal.

> Determine in greater detail the need for housing at all affordability levels (30% Area Median Income (AMI) to 200% AMI) for the community.

> ***Identify incentives to encourage homeowners to use secondary dwellings as year-round rentals and explore options for limiting the conversion of year-round housing to short-term rentals.***

> ***Develop a strategy to increase home ownership opportunities for middle-income workers.***

AREA OF STRATEGIC FOCUS:

Transportation

ASPIRATIONAL STATEMENT:

Nantucket has no traffic lights. Year-round transportation includes accessible, affordable, and reliable multi-modal options, that respect the historical setting of our community and limits reliance on single occupancy vehicles and private transportation. The Town has improved safety and mobility without accommodating a car centric culture. Pedestrians and bicyclists feel safe as they traverse along paths and walkways that abut our local roads. Our community embraced the use of technology to improve parking turnover in our vibrant Old Historic District and made year-round access a pleasant experience.

GOALS:

> Launch a downtown parking management system based on demand management principles that achieves (or is measured by) 85% occupancy of public parking spaces.

> Complete at least one key sidewalk route connection from Mid-Island (Six Fairgrounds Housing Project) to the ferries with improved standards for accessibility.

> Shift the mode of choice of commuters from driving alone to using other modes by 6%.

AREA OF STRATEGIC FOCUS:

Environmental Leadership

ASPIRATIONAL STATEMENT:

Nantucket residents and visitors share responsibility for the long-term sustainability of our beautiful island. We recognize our stewardship of the land, air, and water and work to ensure our community is resilient and self-sufficient. Other communities look to Nantucket to learn how to care for the natural environment.

GOALS:

> Provide data-driven recommendations on island-wide solid waste management guided by principles of sustainability.

> Finalize an island-wide, long-term water quality management plan that addresses ponds, harbors, stormwater, and wastewater with specific ways/methods to measure improvement.

AREA OF STRATEGIC FOCUS:

Efficient Town Operations

ASPIRATIONAL STATEMENT:

The Town of Nantucket reflects the community value of fiscal responsibility in its operations. Governance is collaborative; and representation on Boards, Committees, and Commissions is reflective of the diversity of our community. Town facilities and offices incorporate modern technology and are efficient in design, energy use and location. The Town is committed to planning for a resilient and sustainable community and maintaining and improving municipal infrastructure and assets. Town employees provide vital municipal services that are valued by residents and visitors and are engaged members of our community.

GOALS:

> Develop a Facilities Master Plan.

> Invest in technology.

AREA OF STRATEGIC FOCUS:

Quality of Life

ASPIRATIONAL STATEMENT:

Nantucket is a vibrant and inclusive community committed to the health and well-being of our residents and visitors. The local economy provides middle-class job opportunities and the Old Historic District is vibrant year-round. The economic vitality of the Island is bolstered by seasonal residents and visitors. Everyone enjoys public access to our beaches, waterways and conservation land. The Island has maintained its strong rural identity and well-preserved historic character.

GOALS:

> ***Develop a comprehensive plan to address and ensure equity throughout Town policies and procedures.***

> ***Evaluate partnership opportunities that promote healthy, active living and provide facilities, programs, and support for vulnerable populations.***

Town of Nantucket, Massachusetts

Select Board Retreat

Governing Body Retreat Report / October 13-15, 2020

The Novak Consulting Group

A PART OF RAFTELIS

TOWN OF NANTUCKET, MASS. INCORPORATED 1671.

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The Select Board of the Town of Nantucket, Massachusetts, held a Governing Body Retreat on October 13th and 15th, 2020. The retreat was planned and facilitated by The Novak Consulting Group, now a part of Raftelis.

Day One

Introductions & Expectations

The retreat began with the Select Board and staff sharing expectations they have for the retreat, which included the following statements:

- This year is quite dramatic in terms of how the world has changed, and I'm eager to talk about the changes we've seen in the world and Nantucket. It's a good opportunity to revisit the goals and see what else needs to be included.
- It's been probably 15 months since we last talked about our goals. With the pandemic, what hasn't been addressed, and what needs improvement?
- How we look at our goals through the lens of the pandemic and the protests may shift our priorities, and I like this session and format. I'm excited and looking forward to today.
- This is my first strategic plan with the Town. I'm grateful for the opportunity to create a space to think about what we've done well and where we can improve, and what our plan is to live with the virus over the next year. How can we support businesses and community members in the absence of a vaccine or a "return to normal?" I'm also interested in the existing goals, with a renewed focus on equity and diversity. I also appreciate the touchpoint on making sure the things that were priorities still are.
- I appreciate the opportunity to give the Town Administration's perspective to the Board. We can't always convey things during the weekly meeting, and this is a good format. There's a lot going on, and a lot has taken a back seat as a result of the pandemic. There's definitely a toll – some folks have been able to take things a bit easier, while others are very stretched. The Board has been supportive, and that's a factor in taking on new things. We really need to be realistic with our goals. The diversity, equity, and inclusion focus is new, and this (and other new things) will take additional resources. We know that our 2021 budget has been reduced, and we'll be stretched in FY 2022 as well. Businesses, the public, and others are looking for assistance and often look to the Town. We need to be balanced and really focus on the big picture.
- Interested in the process and participating in the conversation. Particularly interested in the goals related to the quality of life, and, to the staff's point, making sure we understand the balance of resources discussed earlier.
- Looking forward to seeing how the pandemic and the DEI process will impact the priorities. A lot of what's going on can't be pushed aside for too much longer. If there's an opportunity to move some things to the back burner, it may be preferable to make sure we have space and the capacity for the things that have come to the forefront.

Processing the Pandemic

The COVID-19 pandemic and subsequent Black Lives Matter (BLM) protests have dramatically altered our world and the context for establishing policy. Participants reflected on the following questions to discuss how the pandemic and protests have affected the Town, the community, and individual views as policymakers.

- How has the pandemic affected how you view your role?
- How has the COVID-19 environment impacted how you interact with your colleagues? With constituents? With Town Staff? What has worked? What has been frustrating?
- How have the protests affected you as a Select Board Member? Is there anything you are rethinking or reframing that impacts how you govern?
- Given all that has happened in the past six months, what is on your radar now that was not a concern at the start of 2020?

The following bullets represent the reflections of the Select Board and Town Administration.

- I always thought the Select Board role was a direct line to the public. It was the grocery store conversation. As the pandemic started, that increased by ten times – on social media, by phone, etc. Everyone wanted information, and no one had it. I knew that was part of my role, and eventually, I started doing Facebook Live chats to get information out. Not everyone has the technology to connect, and it was tough not to connect with staff as readily. Face-to-face is kind of the Nantucket way. Working through problems has been tough. In terms of leading through the protests, there was no definite way through. I knew where I was as a person, but I didn't always know as a Select Board member. Communications are more on my radar since we've never been through something like 2020. Town leadership had to make fast decisions with no information, and it was really tough. The process of how we communicate through a pandemic scripted out may be helpful for future situations.
- The pandemic has made my role as Chair feel especially heightened. The community so needed people to look to for information. For a while, maybe six weeks, we were meeting daily. I'm very thankful for that, as a lot of people have looked to us for answers. A lot of people took on additional responsibilities related to coordination, and I've never experienced so many people wanting to watch and participate in our meetings. It's been a lot harder to figure out how to communicate. I have a little trouble staying focused on Zoom, and it's just not as effective as face-to-face communication. It's a big learning curve. In terms of how we govern, I think we've been shaken around regarding how to prioritize. As far as things that weren't on my radar that are now, it's political unrest and the financial impacts that haven't hit yet but will come to light once winter hits. We were lucky to have a strong summer, but I don't think it will make up for the winter coming up.
- We're public-facing, but we really needed to focus on communication. We need a better process to figure out who's handling what on a day-to-day basis. We've increased the community's access, which has been one of the good things about moving to Zoom. We've gotten a lot of really valid input. It was great to hear from folks as we were making policy decisions. Zoom made it easier to talk to the whole Board. I like that I can see everyone. As the protests broke out, I didn't know how to handle that from a Select Board role. Talking about race can be uncomfortable, and we wanted to be responsive. In many cases, people were looking for answers, and we need a process for ensuring a prompt reply. I'm also focused on economic health – we'd talked about having a person, but that would have been a great position to liaise on grants and things with the state and federal government.
- Saw increased public participation at least partially because no one had anywhere else to go or turn to for information. In particular, for me, there's a real lack of leadership at the federal

level – when we see the federal government arguing with the CDC on guidelines, it impacts our residents' trust of the local policy decisions that we were making. If we have people questioning that, it makes our jobs harder. The life and death decisions became very clear to me – COVID-19 has taken a giant highlighter to some of the challenges that have always been there. I'm concerned about burnout in staff, especially as the pandemic continues. The strain comes out in different ways – sometimes, it's a higher level of snark because people are tired and worn down. We saw a lot of negativity being thrown at staff, and it wouldn't be human not to let it affect you. I've served on boards before, and I miss the ability to build relationships and understand each other. I'm also learning what my role is, so any initiative to work with staff is great for me. We have seen increased participation and avenues for people to participate. People had access they've never had before (e.g., moms who didn't have childcare). We've also seen an increase in the participation of people of color. The last joint meeting between the school system and the Town had more than 600 people participate. I hope we're able to continue some of the flexible policies even after the pandemic. Our relationship with the local media has been great, and I view that as a real partnership. The pandemic has also highlighted questions for me about whether this is the right form of government for us. I was a community member from March through June 17. I found the communication frustrating – I wanted the Select Board members to have information they didn't have, and I think the Town could benefit from a communication officer to help us understand if and what our responses should be. Communication with the community is only going to get more complex. I also like the idea of an economic development liaison – we've needed to find new ways to support our business community and understand the challenges our businesses are facing. Really grateful to be on the committee to hire a diversity, equity, and inclusion officer. I look forward to having a leader in place who will help us to evaluate our policies, challenge us to look beyond how we've always done things, and also help us to learn policies/practices that support people of color. This is a new chapter of opportunity. While the national process is unbearable at times, we have the ability and the willingness to grow and change here. I really rely on staff to help us understand and remember the operational priorities. It's not as if the pandemic erased those, it just added more.

- I've had to be outspoken and really think through what I'm thinking and why. At one point, I think this strained relationships with my colleagues and Town staff because I was sharing things that people didn't really want to hear. I'm working to repair those relationships, and I'm working to see others' views more. Understand minority views more, give time, reach out to folks more. I think that, in some ways, Nantucket feels somewhat more insulated, for which we're somewhat fortunate (though that's me, as a privileged white guy saying it). Things that are now on my radar: PFAS, COVID-19, coastal resiliency, written plans, and accountability.
- We got information out very quickly and completely to staff, and I didn't hear from any staff that they didn't know what was going on. We were really trying to use the Chair as a conduit to the Board, and still, we spent time chasing down Board requests. I wish I had gotten more feedback from the Board – this is helpful, this is not helpful, this is what we're looking for. It's hard to prioritize when we have a lot of conflicting requests. The Sit Reps seemed to work pretty well and might be helpful moving forward. Protests have affected the way I view things and Town management. March 11 was a turning point for me. Really hard to navigate through different narratives that aren't always true when they are what people believe. I find that I'm listening differently. This is really the tip of the iceberg, and we've needed to change our whole way of thinking, and that really wasn't on our radar. Our budget will be a major issue – we'll definitely need to think outside of the box, because, big picture, we don't have the money for existing activities, let alone some of the new activities.

Staff Reflection on Pandemic Themes

The pandemic really pulled at every crack in our foundation. We're under-resourced as a community. I think the pandemic has exposed the life or death situation of housing. It's very dangerous to have a lot of people living in one place. Housing is coming to the top of the priority list, as year-round houses and neighborhoods are being snapped up as second homes and seasonal rentals.

I'm glad several folks brought up the overwhelming feeling of burnout. There was a feeling of "Town staff are still getting a paycheck and just sitting at home." It's still a job – I don't think just having a paycheck alleviates all of the stress. There's more pressure if you don't have a job, but it doesn't take away from the staff who are working to get us through this. I didn't feel effective in combatting that over the summer – I don't know if the lack of empathy is still out there.

There's been a lot of cooperation that hasn't happened on this level before, which is something I hope we can carry forward. How do we make decisions that will impact specific industries (transportation) while also responding to parents who are saying that we haven't done enough to prevent the spread and, as a result, children aren't able to go back to school. This balance has been challenging.

Community-wide, we're seeing COVID-19 fatigue. As we start to move further into fall and winter, people are exhausted, there's the potential for surges, plus tired staff and board members. It's important to emerge from these Board meetings with a renewed sense of energy.

Processing the Pandemic Visual Capture

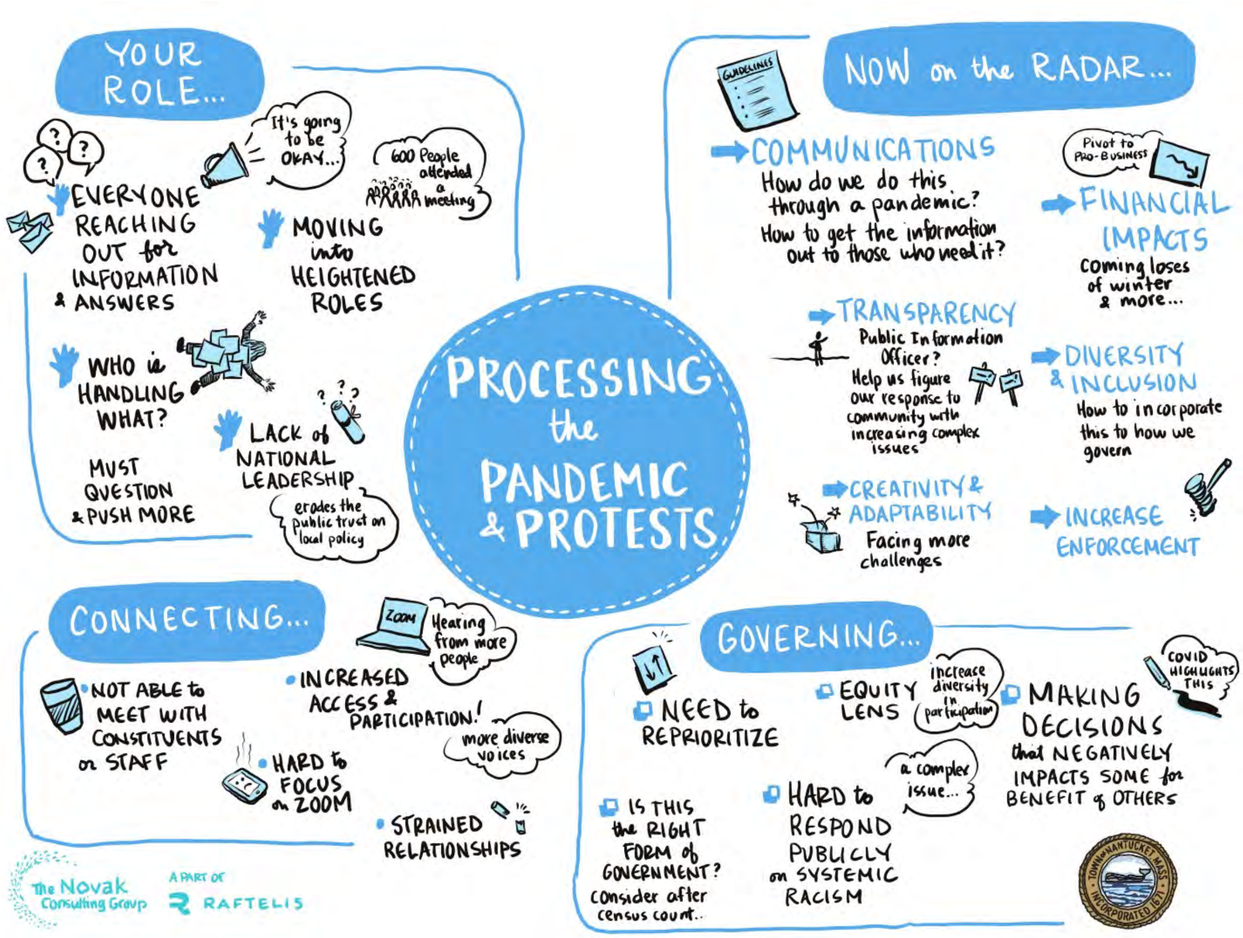

Figure 1: Summary Visualization

Revisiting the Framework

In light of the conversation about the Pandemic and Protests, the Select Board was invited to reflect on the current strategic framework, including the Principles of Sustainability Statement, the Aspirational Statements related to each Area of Strategic Focus, and the existing goals.

Principles of Sustainability Statement

Upon reflection, the Select Board elected to amend the Principles of Sustainability Statement to include a reference to equity and inclusion. The updated statement is:

Sustainability is how the Town of Nantucket, with a focus on historic preservation, equity, and inclusion, natural resources, hazard mitigation, solid waste management, energy, public health, and education, institutionalizes practices in municipal operations that support a balance of the economic, environmental, and social health of our Island, which meets the needs of current residents and visitors without compromising the ability of future generations to meet evolving needs.

Aspirational Statements

The Select Board reviewed each Aspirational Statement and affirmed each, with one change to the Quality of Life Statement. After replacing the word "diverse" with "inclusive," the new statement reads as follows.

Nantucket is a vibrant and inclusive community committed to the health and well-being of our residents and visitors. The local economy provides middle-class job opportunities, and the Old Historic District is vibrant year-round. The economic vitality of the Island is bolstered by seasonal residents and visitors. Everyone enjoys public access to our beaches, waterways, and conservation land. The Island has maintained its strong rural identity and well-preserved historic character.

Goals

The following changes to existing goals/potential goals were brainstormed during the session and then drafted for the Board's consideration during a subsequent portion of the Retreat.

Housing

Existing Goals
Notes related to Goal Four – Identify incentives to encourage homeowners to use secondary dwellings as year-round rentals and discourage conversion of year-round housing to short-term rentals or second homes

Potential Goals

- Develop a program to increase homeownership opportunities for middle-income workers
- Identify opportunities to support affordable housing objectives within the Town budget
- Explore the development of emergency housing contingency plans

Transportation

No new goals – the following input will be provided to the Transportation Working Group.

- Parking Management Input
    - Make sure we have data for a management system and program to implement next year
    - Parking commission/committee to dig into details and make changes
    - Ensure hiring traffic modeling skillset
- Commitment to year-round bus service
    - Incorporate data to improve efficiency of routes
- Utilize funds from short-term rental tax for infrastructure and services for year-round residents

Environmental Leadership

No new goals – the following input will be provided to the Environmental Leadership Working Group regarding Goal Two.

- Incorporate plans for remediation and transparency with regard to PFAS

Efficient Town Government

Potential Goals:

- Develop a communications plan for the Town
    - Evaluate the need for a Chief Communications Officer/Public Information Officer
    - Develop policies and procedures for emergency communication
- Develop operating policies for the Select Board
    - Research best practices
    - Incorporate guidelines for:
        - Effective Board communications
        - Constituent communications
        - Directing staff
- Evaluate options for shifting to proactive enforcement of code enforcement, conservation restrictions, environmental regulations, etc.
- Update emergency preparedness and response plans
    - Incorporate learning from the COVID-19 pandemic
    - Enhance focus on communicating with the Board and the public
    - Clarify roles for Staff and Elected Officials that reflect the community's desire to hear from elected officials with the need for operational effectiveness
    - Incorporate scenario planning

Quality of Life

Potential Goals:

- Develop a comprehensive plan to drive service delivery through a lens of equity and inclusion
    - Hire an Equity/Diversity Officer in Town Administration whose focus will be to ensure equitable service delivery in the community
    - Create a system for community members and staff to report racist or discriminatory incidents
    - Develop a Diversity, Equity, and Inclusion Strategic Plan
    - Create a Diversity Advisory Board that will focus on the following key areas:
        - Language access
        - Family support
        - Public safety
        - Economic opportunity
        - Infrastructure and livability; and
        - Health and wellness
- Evaluate partnership opportunities that promote healthy, active living and provide facilities, programs, and support for vulnerable populations

Parting Thoughts

- Worried about how we pare things down to make them doable, and the budget is going to be a major issue
- Enjoy the process, and it's really important to do, especially after COVID-19. Can we do this in the timeframe that we have? We're all doing the best in the system that we have.
- The Board has been working really hard, and there's a lot on the table
- We need to pare this down
- There's a lot of redundancy, but it was really good to go through the exercise. We need to make sure this is a Select Board document that doesn't cross the boundaries of what management needs to implement. We need to acknowledge the priority of strong fiscal management and oversight. It is really great to have a seat at the table as we think about our community's health and safety.
- We don't get to do this in our weekly meeting, but I really enjoy this. I don't want to lose anything as we pare things down, but maybe break things up into shorter- and longer-term goals.
- Would be good to have a sense of priority within this list
- What's the timeline for this? Is this the next year? The next three years? Longer? Facilities master plan is probably a 20-year plan. We have to keep this manageable for our thought process and to allow staff to implement.

Day Two

Setting Expectations

Participants were asked to check-in and share where they hoped to be by the end of the Retreat. The responses are shared here.

- I hope we finalize the list and make it a little clearer what we would like to have accomplished this year
- I'd like to build a little bit more consensus on the top priorities and the things we can accomplish over the next three years and reprioritize the things we have had underway. I'm not sure it's realistic to get there today, and the format is more difficult to build consensus, so I'm hoping to schedule an in-person before finalizing
- I'm finding the format challenging, with competing priorities to sit down and do the prioritization, so I'm worried that I'm not sitting down and being thoughtful about the values. I agree it would be nice to have a consensus. There are a lot of competing priorities, and they can't all rise to the level of immediate action, so the consensus will be important. I am wondering if we can think about the short-term, middle-term, long-term when we are prioritizing.
- There are a lot of difficult competing needs, and it's hard to think of things during COVID-19 and also think long-term.
- The new goals are in two categories: Communications and DEI work. I'd like to see what things are in motion and can be started in a year and what will take three years (or even more). We'd like to do all of these, so then determining what we can do realistically will be important.
- I haven't had time to give real thought to this – too many meetings.
- I hope that I have an idea of where to focus the coordination work.
- I'd like to prioritize what's there and get an understanding of what is possible.

Finalizing the Framework

Based on the work that had been previously completed, participants agreed to the following language for the existing and proposed goals. No changes were proposed to the existing goals for Transportation or Environmental Leadership.

Housing

Modification to Existing Goal

- Identify incentives to encourage homeowners to use secondary dwellings as year-round rentals. Explore options for limiting the conversion of year-round housing to short-term rentals.

Proposed Goals

- Develop a strategy to increase homeownership opportunities for middle-income workers
- Identify opportunities to support affordable housing objectives within the Town Budget
- Explore the development of housing contingency plans during emergencies

Efficient Town Operations

- Develop a communications plan for the Town
- Develop operating policies for the Select Board
- Evaluate options for shifting to proactive enforcement for code enforcement, conservation restrictions, environmental regulations, etc.
- Update the emergency preparedness and response plans

Quality of Life

- Develop a comprehensive plan to address and ensure equity throughout Town policies and procedures
- Evaluate partnership opportunities that promote healthy, active living and provide facilities, programs, and support for vulnerable populations

Goal Prioritization

To support Town Staff in allocating resources and developing plans for future work, the Select Board was asked to prioritize the new goals. The results of the exercise are as follows.

Figure 2: Proposed Goal Prioritization

Parting Thoughts/Adjourn

Each person shared a parting word or thought as they adjourned for the day:

- Ready to go
- Hopeful
- Excited
- Can’t wait!
- Hopeful
- Relieved
- Relieved
- Enthusiastic